

**SUPPLEMENTAL REPORT
OF THE 1995 BUDGET ACT
1995-96 FISCAL YEAR**

**CONTAINING STATEMENTS OF INTENT
OR REQUESTS FOR STUDIES
ADOPTED BY THE LEGISLATURE**

July 29, 1995

C

C

C

C

C

C

C

C

C

C

C

Table of Contents

Legislative, Judicial, Executive

Item 0250-001-001—Judicial	1
Item 0450-001-001—Trial Court Funding	1
Item 0520-001-044—Business, Transportation and Housing Agency	1
Item 0540-001-001—Secretary for Resources	2
Item 0555-001-100—Secretary for Environmental Protection	2
Item 0690-001-001—Office of Emergency Services	4
Item 0820-001-001—Department of Justice	5
Item 0845-001-217—Department of Insurance	5

State and Consumer Services

Item 1730-001-001—Franchise Tax Board	7
Item 1760-001-666—Department of General Services	7
Item 1900-001-950—Public Employees Retirement System	8

Business, Transportation and Housing

Item 2240-001-001—Department of Housing and Community Development ...	11
Item 2660-001-042—Department of Transportation	11
Item 2660-001-046—Department of Transportation	11
Item 2720-001-044—California Highway Patrol	12

Trade and Commerce Agency

Item 2920-001-001—Trade and Commerce Agency	13
---------------------------------------------------	----

Resources

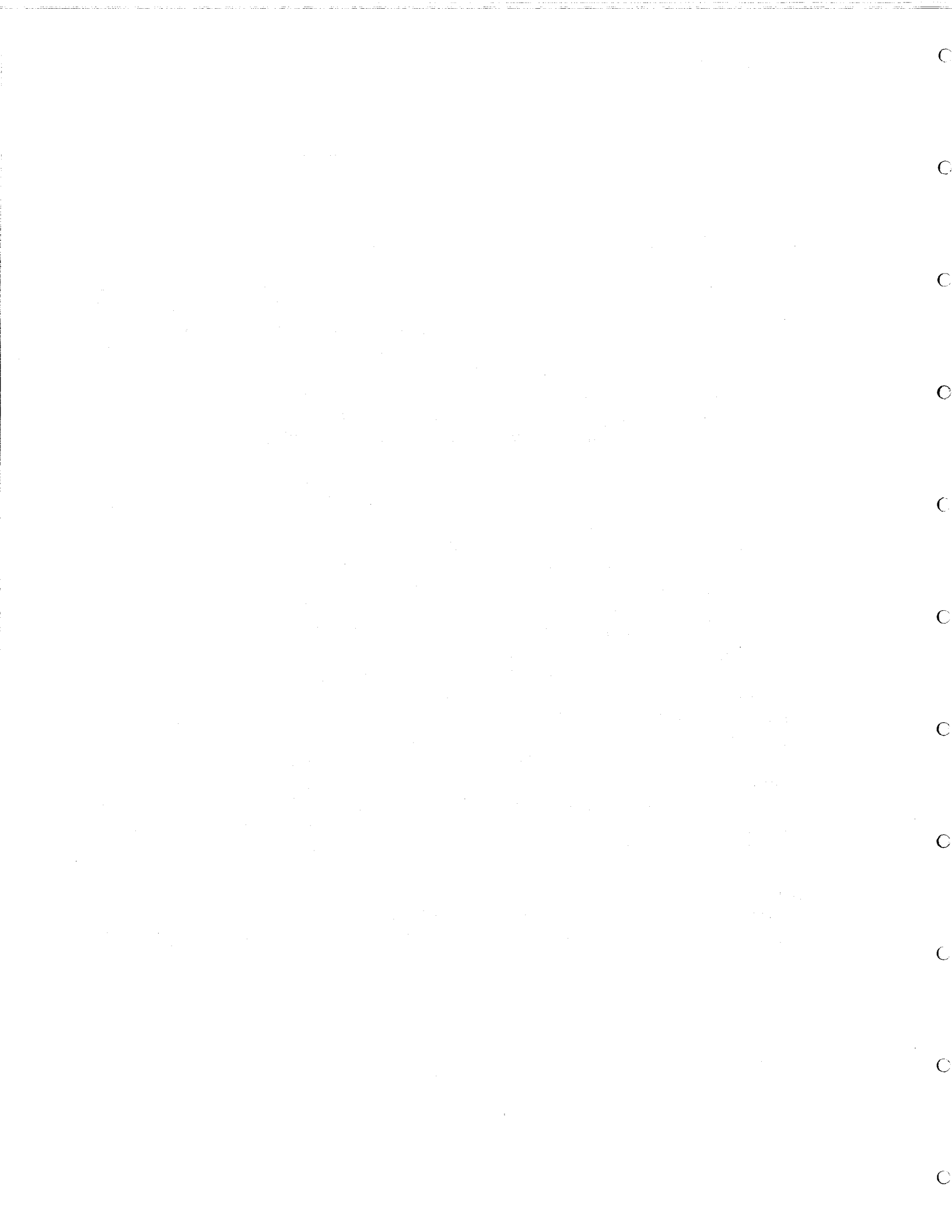
Item 3340-001-001—California Conservation Corps	15
Item 3360-001-853—State Energy Resources Conservation and Development Commission	15
Item 3540-001-001—California Department of Forestry and Fire Protection ...	15
Item 3600-001-200—Department of Fish and Game	16
Item 3790-001-001—Department of Parks and Recreation	17
Item 3810-001-001—Santa Monica Mountains Conservancy	17
Item 3820-001-001—San Francisco Bay Conservation and Development Commission	19
Item 3900-001-044—Air Resources Board	19
Item 3940-001-001—State Water Resources Control Board	20
Item 3940-001-193—State Water Resources Control Board	20

Items 3960-001-013, 3960-001-014, and 3960-001-455— Department of Toxic Substances Control	20
Health and Social Services	
Item 4130-001-632—Health and Welfare Agency Data Center	23
Item 4260-101-001—Department of Health Services	23
Item 4270-001-001—California Medical Assistance Commission	23
Item 4300-001-001—Department of Developmental Services—Early Start Program	24
Item 5180-001-001—Department of Social Services	24
Youth and Adult Correctional	
Item 5240-001-001—Department of Corrections	25
Item 5460-101-001—Department of the Youth Authority	26
Education	
Item 6110-001-001—State Department of Education	27
Item 6120-011-001—California State Library	28
Item 6420-001-001—California Postsecondary Education Commission	29
Item 6440-001-001—University of California	30
Item 6610-001-001 California State University	33
Item 6610-490—California State University	35
Item 6870-001-001—California Community Colleges	35
Item 6870-101-001—California Community Colleges	36
Item 7980-001-001—Student Aid Commission	36
General Government	
Item 8570-001-001—Department of Food and Agriculture	39
Item 8570-401—Department of Food and Agriculture	39
Item 8860-001-001—Department Of Finance	39
Item 8940-001-001—Department of the Military	39
Item 8965-001-001—Veterans' Home of California, Barstow	40
Capital Outlay	
Item 1760-301-666—Department of General Services—Capital Outlay	41
Item 1760-301-768—Department of General Services—Capital Outlay	41
Item 1760-491—Department of General Services—Capital Outlay	46
Item 2660-311-042—Department of Transportation—Capital Outlay	47
Item 2740-301-044—Department of Motor Vehicles—Capital Outlay	47

Item 3540-301-001—Department of Forestry and Fire Protection— Capital Outlay	47
Item 3540-301-660—Department of Forestry and Fire Protection— Capital Outlay	52
Item 3600-301-200—Department of Fish and Game—Capital Outlay	52
Item 3680-301-516—Department of Boating and Waterways—Capital Outlay ..	52
Item 3790-301-140—Department of Parks and Recreation—Capital Outlay	54
Item 4440-301-001—Department of Mental Health—Capital Outlay	54
Items 5100-301-588, 5100-301-690, 5100-301-870, and 5100-301-871—Employment Development Department—Capital Outlay ...	54
Item 5240-301-001—Department of Corrections—Capital Outlay	55
Item 5240-301-660—Department of Corrections—Capital Outlay	56
Item 5240-301-723—Department of Corrections—Capital Outlay	58
Item 5240-301-724—Department of Corrections—Capital Outlay	59
Item 5240-301-746—Department of Corrections—Capital Outlay	59
Item 5240-301-747—Department of Corrections—Capital Outlay	60
Item 5240-301-751—Department of Corrections—Capital Outlay	60
Item 5240-302-001—Department of Corrections—Capital Outlay	61
Item 5240-302-747—Department of Corrections—Capital Outlay	61
Item 5460-301-747—Department of the Youth Authority—Capital Outlay	61
Item 6440-301-660—University of California—Capital Outlay	63
Item 6440-301-705—University of California—Capital Outlay	67
Item 6440-301-782—University of California—Capital Outlay	70
Item 6610-301-660—California State University—Capital Outlay	70
Item 6610-301-705—California State University—Capital Outlay	75
Item 6610-301-782—California State University—Capital Outlay	77
Item 6870-301-660—California Community Colleges—Capital Outlay	78
Item 6870-301-785—California Community Colleges—Capital Outlay	79
Item 8570-301-001—Department of Food and Agriculture—Capital Outlay ...	79
Item 8940-301-001 and 8940-301-890—Military Department—Capital Outlay ..	80
Item 8960-301-890—Veterans' Home of California—Capital Outlay	80

Appendixes

California Conservation Corps Performance Budget	Appendix I
Department of Parks and Recreation Performance Based Budgeting ..	Appendix II



Legislative, Judicial, Executive

Item 0250-001-001—Judicial

1. *Impact of New Staff Positions on Courts of Appeal Workload.* The Judicial Council shall report to the fiscal and judiciary committees of the Legislature by March 1, 1996, on staff workloads within the Courts of Appeal. The report shall include, but not limited to, placement and assignments of the 14.5 new positions provided in the 1995 Budget Act and their impact on statewide Courts of Appeal workloads.

Item 0450-001-001—Trial Court Funding

1. *Redirection of Funds by Individual Trial Courts.* The Judicial Council shall develop reporting requirements by which to notify the Department of Finance and the judiciary and fiscal committees of the Legislature pertaining to any redirected funds by an individual trial court. The report shall include, but not be limited to, the programs and amounts redirected and the purpose for the redirection.

Item 0520-001-044—Business, Transportation and Housing Agency

1. *Departmental Audits.* The Business, Transportation and Housing Agency shall report to the Legislature by March 1 of each year on the following regarding the audits performed by the internal audit program authorized under this appropriation:

- The identity of the department audited.
- The outcome of the audit conducted.
- Major findings and recommendations of the audit.
- Action taken.

In addition, the agency shall provide audit reports to the Joint Legislative Budget Committee (JLBC) and the fiscal committees of the Legislature upon completion of each audit.

Item 0540-001-001—Secretary for Resources

1. **Report on Loaned Employees.** The agency shall submit a report to the fiscal committees and the JLBC no later than January 1, 1996, on the number of employees temporarily assigned or loaned in the previous six months to work for or at the agency from departments or agencies within the agency, and the departments from which those employees were loaned. The report shall contain copies of all current interagency agreements, with supporting evidence to show that the agreements contain all of the information required by the rules prescribed by the State Personnel Board.

Item 0555-001-100—Secretary for Environmental Protection

1. **Permissible Loans of Employees.** An employee from a department or board within the California Environmental Protection Agency may be loaned or temporarily assigned to work for or at the agency only if such temporary assignment or loan fully complies with the rules governing the temporary assignment or loan of employees between agencies which are prescribed by the State Personnel Board, pursuant to section 19050.8 of the *Government Code*, and are currently found in sections 426 and 442 of Title 2, *California Code of Regulations*.
2. **Quarterly Report on Loaned Employees.** The agency shall submit, within 30 days from the end of each 1995-96 fiscal quarter, to the Chair of the JLBC and to the Chairs of the Senate and Assembly fiscal subcommittees responsible for reviewing the budget of the agency, a report on the number of employees temporarily assigned or loaned in the previous three months to work for or at the agency from departments or boards within the agency. The reports shall contain the following information:
 - All of the information required by the State Personnel Board rules to be documented by written statements when there is an interagency temporary assignment or loan of employees. In particular, if the stated purpose of the loan is "to enable (the) agency to obtain expertise to meet a compelling program or management need," the agency must provide evidence that the need is "urgent" and "nonrecurring," and clearly justify, as required by the rules, why the agency's needs cannot be met through the existing organizational structure.
 - The total amount of salary and benefits received by each temporarily assigned or loaned employee during the quarter.
3. **Quarterly Report on Employees Working for Agency's Inter-departmental Initiatives.** The agency shall submit, within 30 days from the end of each 1995-96 fiscal quarter, to the Chair of the JLBC and to the Chairs of the Senate and Assembly fiscal

subcommittees responsible for reviewing the budget of the agency, a report on the number of employees from departments or boards within the agency that, while technically not employees "loaned" to the agency, are working for initiatives which have been established by the agency, either administratively or pursuant to legislation, and involve the coordination and oversight by the agency of employees from two or more constituent departments or boards. Such initiatives include, among others, the California Environmental Technology Partnership and the permit assistance centers. The report shall include the following information:

- The total amount of salary and benefits received by each employee working on these agency initiatives.
- A brief description of the duties of each employee working on these agency initiatives, including information regarding changes, if any, made to these employees' prior job tasks as a result of their participating in the particular initiatives.

4. **Permit Assistance Centers—Evaluation.** In order that the Legislature may evaluate the progress of the permit assistance centers, the Secretary for Environmental Protection (the "agency") shall submit, by January 1, 1996, to the Chair of the JLBC and to the Chairs of the Senate and Assembly fiscal subcommittees responsible for reviewing the agency's budget, a report containing information about the following:

- The development of specific and verifiable performance targets for each center, with the goal of continuous program improvements; an evaluation of the degree to which these performance targets have been achieved.
- A strategic plan that addresses current and future statewide needs for permit assistance and the current and future cost, funding sources, and personnel-years required to achieve those needs from each local, state, and federal participating governmental entity. Included in this amount are to be the costs, funding sources, and personnel-years for the agency to oversee and coordinate this program.
- The development of a funding structure for each center whereby Cal-EPA boards and departments, other state non-Cal-EPA agencies, local governments and the federal government contribute based on the actual workload for assisting with their respective permits; an evaluation of how well the current funding structure relates to the source (local, Cal-EPA, other state, or federal permit activity) of actual workload.

- Reason(s) why any center continues not to be staffed with representatives from each Cal-EPA board and department.
 - A brief description of the duties of each employee working in this program, including information regarding changes, if any, made to these employees' prior job tasks as a result of their participating in this program.
5. **Permit Assistance Centers—Notification to Legislature.** The agency shall notify the Chair of the JLBC and the chairs of the Senate and Assembly fiscal subcommittees responsible for reviewing the budget of the agency at least 30 days prior to:
- The redirection of any personnel and/or resources for the permit assistance centers.
 - The opening of a new permit assistance center.
6. **Agency Interdepartmental Program Initiatives.** It is the intent of the Legislature that all program initiatives of the Secretary for Environmental Protection (the "agency"), involving the constituent boards and departments of the agency, be:
- Subject to formal, budgetary notification of the Legislature, prior to the implementation of the initiative and the redirection of staffing and other resources.
 - Programmatically located in a constituent board and/or department, with minimal coordination by agency staff.
 - Proposed as a pilot project with (a) a reasonable sunset date; (b) easily understood and verifiable performance targets upon which to evaluate the success or failure of the initiative during and at the end of the pilot project; (c) specified required expenditures, funding sources, and personnel-years; and (d) a specified role for governmental entities, both inside and outside of the agency, in the initiative.

Item 0690-001-001—Office of Emergency Services

1. **Fiscal and Performance Audit.** The Office of Emergency Services (OES) shall contract with the Bureau of State Audits for a comprehensive fiscal and performance audit of the OES, in order to develop recommendations which, if implemented, will improve the OES' administrative operations and information technology infrastructure so as

to enable the OES to operate more effectively in addressing recent and future disasters. The audit shall specifically encompass (a) fiscal control, accountability, reporting and compliance with state law and policy, (b) contracting practices, including compliance with state law and policy, effectiveness of contract management, and the extent to which procurement alternatives are explored and contract awards are appropriate and the most efficient and effective procurement method is employed, (c) extent of compliance with state law and policy regarding the hiring and assignment of personnel, including temporary and emergency hires, and whether hiring and staff assignments represent the most efficient and effective use of resources, (d) organizational effectiveness, (e) an assessment of the adequacy of the OES' administrative support infrastructure, including information technology planning and capability, and (f) the performance of the office in carrying out its various statutory responsibilities. The State Auditor may employ external consultants in conducting the audit required by this provision. The OES shall reimburse the State Auditor fully for all expenses incurred in the performance of the audit required by this provision, in an amount not to exceed \$200,000. The Bureau of State Audits shall report its findings and recommendations to the OES and the Legislature by January 1, 1996.

Item 0820-001-001—Department of Justice

1. *Spousal Abuser Prosecution Program.* It is the intent of the Legislature that the Department of Justice shall seek additional funding for support of the Spousal Abuser Prosecution Program from grants through the Office of Criminal Justice Planning.

Item 0845-001-217—Department of Insurance

1. *Budget Information for Conserved Estates.* The Department of Insurance shall provide to the JLBC and to the fiscal committees detailed budget information for each conserved estate by December 1, 1995. In addition, the department shall provide to these committees and the Legislative Analyst's Office quarterly reports which provide the following information: (a) a progress report on the management of the conservation and/or rehabilitation of each estate and an explanation of any significant changes to the department's original management plan for the estate and (b) an explanation of any significant changes to the estate budget occurring since the December 1 budget information or the previous quarterly report budget information.
2. *Workload Measures and Standards.* The Insurance Commissioner shall report to the chairs of the fiscal committee in both houses and to the JLBC, no later than December 1, 1995, final workload measures and standards for the department to be used for 1996-97 budgeting purposes. These workload measures and standards should be based on statistical methodologies that address, to the fullest extent possible, variations in the department's workload so that these measures and standards can be relied upon for useful budgeting purposes. No additional positions

should be approved by the Legislature for the department until these workload measures and standards are complete and are reviewed by the JLBC and the fiscal committees.

State and Consumer Services

Item 1730-001-001—Franchise Tax Board

1. **Computing System Redesign.** The Franchise Tax Board shall provide the Legislative Analyst's Office and the appropriate fiscal committees of the Legislature semi-annual reports beginning December 1, 1995 and March 1, 1996 regarding the accrual of tax revenues attributable to the redesign of the Bank and Corporation Tax computing system. The report shall identify (a) the amount of tax revenue collected that is directly attributable to the system redesign that represents revenue that would have not otherwise been collected, (b) a description of the accounting model used to identify the new revenue collected because of the system redesign, and (c) the amount of revenue distributed to the respective vendors, and any amounts deposited in the General Fund.

Item 1760-001-666—Department of General Services

1. **Performance Budget: Automation of Fleet Operations.** The Department of General Services (DGS) shall amend its Performance Measurement Plan of April 7, 1995, to include objectives and performance measures for the Office of Fleet Administration relating to the automation of its fleet reservation and rental system. The department shall provide a copy of the amended Performance Measurement Plan to the Legislature no later than January 1, 1996.
2. **Cost of Implementing Performance Budgeting.** In its report of performance data to the Legislature and the Department of Finance pursuant to subparagraph (E) of paragraph (3) of subdivision (b) of Provision 11 of Item 1760-001-666, the DGS also shall include information to date by fiscal year, of the amount of funds expended for the purpose of implementing the performance budget pilot project, by major expenditure category.
3. **Microwave Network Conversion Plan.** The DGS shall adopt a plan for the conversion of the Public Safety Microwave Network to digital technology and provide a copy of that plan to the Legislature by January 2, 1996. The plan shall address the changing needs of the department's customers and how the department proposes to fund implementation of this plan.

Item 1900-001-950—Public Employees Retirement System

1. **CALPERS Health and Employee Benefits Enrollment Linkage System.** The budget includes \$2,887,000 in 1995-96 for the CALPERS Health and Employee Benefits Enrollment Linkage System (CAHBEL). This project will provide an integrated, centralized system for enrollment and related transactions for health and dental benefits. The CAHBEL system will replace the existing paper-driven system and streamline interface between PERS, the State Controller, the Department of Personnel Administration, employers and insurance carriers. The system will have capacity to maintain records for several million covered lives and will include the following benefits:

- On-line inquiry and update capability for all participating employers.
- On-line enrollment process providing for simultaneous submission of multiple enrollment changes within the same transaction for an enrollee.
- On-line access for employers and insurance carriers will reduce telephone time required for eligibility verifications.
- Automatic detection of ineligible dependents (age 23 and over).
- Substantial improvement in dual coverage detection, thus reducing employer costs.

Costs/Benefits. The estimated total project cost is \$8,190,000, consisting of one-time costs of \$6,655,000 and operating costs (through fiscal year 1999-2000) totaling \$1,535,000. The anticipated cost avoidance is \$8,498,000 by avoiding the need for an additional 51.7 personnel years of staff for workload associated with increasing enrollment levels. Thus, The direct net project benefit is \$308,000. The Public Employees Retirement System (PERS) has committed to finding additional program efficiencies if required to accommodate any project cost overruns.

Schedule. The PERS shall work with the quality assurance/independent verification and validation vendor to develop a Request for Proposal (RFP) that states PERS' business needs for the CAHBEL project but does not specify the technical solution. Final proposals in response to the RFP are due in October 1995. Scheduled contract signing in December 1995. User acceptance is scheduled for January 1997. Post implementation evaluation is to be completed by June 1997.

Reports. The PERS shall provide the chairs of the JLBC and the budget committees of each house, and the Legislative Analyst, with the following documents/reports at the same time they are provided to the Department of Finance and/or the Governor's Office of Technology:

- The RFP.
- The periodic Quality Assessment reports.
- Amended or new Special Project Reports (if any).
- The Post-Implementation Evaluation Report.
- The PERS Information Technology Strategic Plan and its updates.

Business, Transportation and Housing

Item 2240-001-001—Department of Housing and Community Development

1. It is the Legislature and Administration's intent that the Department of Housing and Community Development (HCD) take action to substantially reduce the cost of monitoring housing loans. It is further the Legislature and Administration's intent that the HCD reduce the number of staff positions dedicated to housing loan monitoring from 75 positions in 1995-96, to 50 or fewer positions in 1997-98.

Item 2660-001-042—Department of Transportation

1. *Capital Outlay Support Performance Measures.* The Department of Transportation (Caltrans) shall, by December 1, 1995, provide a report to the Legislature that proposes and evaluates performance measures for all major capital outlay support functions, including project studies, project development, right-of-way acquisition, and construction oversight. The department shall propose measures that (a) provide an accurate measure of annual efficiency, as well as (b) provide a consistent basis for year-to-year comparisons, and (c) evaluate both the department's cost and its timeliness in completing work. Furthermore, the department shall demonstrate that each measure that it proposes can be accurately generated from the department's existing or planned information systems.
2. *Response to SCR 72 Management Audit.* In order to assist the Legislature in determining which SRI recommendations on Caltrans management to implement, Caltrans shall provide to the Legislature, by August 1, 1995, a comprehensive evaluation and response to the SRI report. Caltrans shall identify: (a) those recommendations with which it agrees and its plans and progress in implementing them, (b) those recommendations with which it does not agree, and (c) alternate recommendations that the department believes the Legislature should consider.

Item 2660-001-046—Department of Transportation

1. *Intercity Rail Operating Plan.* The department shall provide annually, as part of its budget request, a rail operating plan that defines the program's goals and provides

by route, three year projections of (a) ridership, (b) passenger fare revenues, (c) operating expenses and loss, (d) total state cost, and (e) 55 percent farebox break-even ridership levels. The report shall also include an analysis of potential state cost savings through greater utilization of unsubsidized private bus transportation providers. The department shall also provide, in cooperation with the California Transportation Commission, a schedule detailing the actual, estimated, and proposed allocations and expenditures of Propositions 108 and 116 for each intercity rail route.

Item 2720-001-044—California Highway Patrol

1. ***Evaluation of the Mobile Digital Computer Project (MDC) and of Leasing a Digital Telecommunications Network for Enhanced MDC Capabilities.*** The California Highway Patrol shall submit a report by April 1, 1996 to the fiscal committees, the appropriate policy committees in each house, and the JLBC evaluating the effectiveness of the MDC project. This report shall include the following:
 - a. ***Network Implementation Results.*** The report shall identify the cost, the quantity, and the date MDCs are procured, installed, and connected to the digital telecommunications network system for each service area. In addition, the report shall include a summary of all the bids received in response to the Request for Proposals for the telecommunications network system including the bidder, the cost, and the conditions of the contract.
 - b. ***Deployment Strategy Justification.*** The report shall review the pros and cons of alternative MDC deployment strategies (for example, deployment by officers versus vehicles) and document, based on implementation experience, the cost-effectiveness of the respective strategies including the extent to which deployment of MDC's affect the amount of "officer time" spent on paperwork versus patrol.
 - c. ***Review of Equipment Maintenance Costs and Expected Useful Life of the MDC.*** The report shall include data showing the breakdown rate and maintenance costs of the MDCs.
 - d. ***Analysis of the MDC Capabilities.*** The report shall include an identification of the functions and capabilities that the MDC digital telecommunications system currently provides, any additional functions and capabilities that the system will be able to provide, and the conditions under which these additional capabilities can be provided. The report shall also identify the MDC's report generating functions and the (expected) implementation dates for each function. The report shall also identify how the amount of "enforcement stop" time is affected by officers' use of MDCs.

Trade and Commerce Agency

Item 2920-001-001—Trade and Commerce Agency

1. *Performance Audit.* The Trade and Commerce Agency shall contract with the State Auditor to conduct a comprehensive performance audit of the agency. The final report shall be provided to the JLBC and the chairs of the fiscal committees by February 1, 1996. This audit shall include, but not be limited to, the following objectives:
 - a. Analyze the sources and uses of funds for each major program.
 - b. Review and assess the benefits or outcomes produced by each major program.
 - c. Compare the costs and the benefits of each major program.
 - d. Determine whether funds are used in compliance with all applicable laws and regulations.
 - e. Review and assess any reports provided by the agency to the Legislature during the last three years.

Resources

Item 3340-001-001—California Conservation Corps

1. *Performance Budgeting—1995-96 Memorandum of Understanding (MOU)*. (See Appendix I for MOU text.)

Item 3360-001-853—State Energy Resources Conservation and Development Commission

1. *Workload Measures and Standards for Petroleum Violation Escrow Account (PVEA)*. The State Energy Resources Conservation and Development Commission shall report to the chairs and vice chairs of the fiscal committees in each house and to the chair and vice chair of the JLBC, no later than December 1, 1995 on the following measures and standards for the commission (a) workload measures which provide information on the level of annual work, by activity, supported by PVEA funds, and (b) workload standards which provide productivity or "work" rates for the department's staff supported by PVEA funds. The standards shall correspond to the measures and shall be reported by the activity supported by PVEA funds within the commission in order to provide meaningful information for budgeting purposes.

Item 3540-001-001—California Department of Forestry and Fire Protection

1. *Results of Department Reorganization*. The Department of Forestry and Fire Protection shall submit a report to the fiscal committees and the JLBC no later than January 1, 1996 on (a) how organizational changes aimed at improving the department's effectiveness—including the department's reorganization—have resulted in improved capability in the areas of initial attack, fire prevention training, and fiscal accountability, and (b) any future reorganization phases which the department is considering.
2. *MBE/WBE/DVBE Contracts*. The department shall report to the Legislature by January 1, 1996 on its efforts during the 1995 fire season to comply with the provision of Article 1.5 of the Public Contract Code beginning with Section 10115 and relating to minority, women, and disabled veteran business enterprises. The report shall include, but not be limited to, a description of the outreach efforts employed by each ranger unit to comply with Article 1.5 and the actual number and dollar amounts of such contracts awarded.

Item 3600-001-200—Department of Fish and Game

1. **Comprehensive Management System (CMS) Report.** The department shall submit a report to the fiscal committees and the JLBC no later than January 1, 1996, on the development of its CMS and its implementation of strategic and operational planning. The report shall include, but not be limited to, the progress made by the Department in the following areas:
 - a. Conducting a departmental inventory, comparison, and ranking of existing activities to align the department's budget and program activities with decisions made in accordance with the strategic plan by the department's Directorate and Management Team following the active participation of department employees.
 - b. Improving budgeting and financial management systems.
 - c. Instituting a uniform annual work plan based operational planning process linked to the department's budget and strategic plan, incorporating the use of project teams to ensure effective internal communication and consistent implementation of department programs and policies throughout the state.
 - d. Contingency planning for public safety issues, including the use of Incident Command System to effectively manage events threatening people, wildlife, or their habitats.
 - e. Assessing department managed lands to determine where wildlife sustainability can be maintained in the foreseeable future, and directing activities on those lands toward maintaining, enhancing, and restoring wildlife communities for wildlife benefit and wildlife related recreational use.
 - f. The development of a ranking system for species and habitat research.
 - g. Implementing fishery improvement and protection projects in coordination with commercial and sport fishing interests.
 - h. Establishing law enforcement priorities.
 - i. Updating the department's Information Technology Plan, with emphasis on the use of a Geographic Information System (GIS), systems to measure department performance, and implementing local and wide area computer networks to make all applicable data readily accessible.

- j. Assessing needs and conducting interdisciplinary training for all department staff.
- k. Involving department employees in items a-j above, including an assessment and status of recommendations made by Project Team members and other employees through this entire process.

Item 3790-001-001—Department of Parks and Recreation

1. *Use of Harbors and Watercraft Revolving Fund.* The Department of Parks and Recreation shall report to the fiscal committees of the Senate and Assembly, by December 31, 1995, as to the expenditure and allocation of revenues transferred from the Harbors and Watercraft Revolving Fund and the Motor Vehicle Fuel Account, Transportation Tax Fund during the 1995-96 fiscal year. Such report shall list the specific project(s) or use, location and amount, and source of funds spent or allocated.
2. *Performance Budgeting—1995-96 Memorandum of Understanding (MOU).* (See Appendix II for MOU text.)

Item 3810-001-001—Santa Monica Mountains Conservancy

1. *Annual Financial Reporting Requirement.* It is the intent of the Legislature that the Santa Monica Mountains Conservancy (SMMC) shall report to the Legislature on or before January 1, 1996 on all funds received, expended, encumbered, and on reserve with the SMMC and each of the joint powers authorities or other organizations to which the SMMC is a party. The report shall be submitted to the Chairs of the JLBC and the budget committees of both houses.

The report shall include complete financial statements for the past three fiscal years, and projected needs for the current and budget years for the SMMC, the Mountains Conservation and Recreation Authority, and any other joint powers authority and organization to which the SMMC is a party. The report shall also attempt to answer the following questions regarding the activities of each of these organizations:

- What are the strategic objectives for the past, present, and upcoming fiscal years?
- How well did each organization meet those objectives in the past years?
- What were the sources of funds?
- For what purposes were the funds expended?

- What property did the funds purchase?
- How much was paid per acre for each purchase?
- Where did the purchase place on the Priority List?
- Do the local, state, and federal parks agencies agree with the priority of the purchase?
- For purchases within the Santa Monica Mountains Zone, did the purchase satisfy the Santa Monica Mountains Comprehensive Plan? If so, how?
- For purchases outside of the Zone, what resource-related criteria were used to determine the priority of the purchase?
- Is the property intended to be donated, resold, developed, or maintained by the SMMC or other organizations to which the SMMC is a party?
- If the property is to be donated or resold, what is the intended use of the property by the recipient?

As far as is practicable, the financial statements in this report shall be consistent with the format in the Governor's Budget, especially with those schedules know as "Summary of Program Requirements," "Fund Condition," and "Summary by Object." All state funds appropriated to the SMMC and any organization to which the SMMC is a party shall be easily traced to and total to an entry in the Governor's Budget. The financial report for each organization shall include the following sections for each fiscal year: Beginning Reserves, Revenues and Transfers, Expenditures, and Ending Reserves.

The Revenues and Transfers Section shall identify the following sources of income: state appropriations; federal funds; local funds; rents and royalties; interest; grants; sales of fixed assets and surplus property; carryover funds; gifts, including gifts of land and donations; and miscellaneous revenues and sources of income. As far as is practicable, as much detail on each of these revenues and transfers shall be provided.

The Expenditures Section shall include all types of expenditures, including but not limited to: personnel costs, consultant and professional services, equipment and operating expenses, travel, communications, rents, grants, and capital outlay. The Expenditures Section shall include separate sections listing expenditures for capital outlay and local assistance grants. These sections shall provide the following

information for each expenditure: fund source, project number (to be assigned by the organization making the expenditure), name of grant recipient (if applicable), name of project, purpose of each grant and project, and actual or projected expenditures for the previous three years, current year, and budget year. Each section shall also indicate the total expenditures for that section.

The Ending Reserves Section shall identify the amount of reserves and shall describe the proposed uses of the reserves, the source of funds comprising the reserves, and any constraints on the use of the reserve funds.

Item 3820-001-001—San Francisco Bay Conservation and Development Commission

1. *Implementation Plan for Regulatory Reform.* The San Francisco Bay Conservation and Development Commission shall, subject to approval by the Secretary for Resources, adopt an implementation plan for regulatory reform to streamline its procedures and to efficiently serve its mandate for the conservation and development of San Francisco Bay. The implementation plan shall specify regulatory, administrative, and legislative measures needed to accomplish reforms and provide a schedule for their enactment. No later than September 1, 1995, the implementation plan shall be submitted to the Secretary for Resources and the JLBC. The Secretary shall use the implementation plan to evaluate funding for the commission in the budget proposed by the Governor for the 1996-97 fiscal year.
2. *Proposals to Reduce State's Share of Commission's Budget.* The San Francisco Bay Conservation and Development Commission shall report to the Secretary for Resources and the JLBC by September 1, 1995, on proposals to reduce the state's share of the commission's annual budget.

Item 3900-001-044—Air Resources Board

1. *Office of Environmental Technology Certification.* The Air Resources Board, or the Secretary for Environmental Protection, shall report, by March 1, 1996, to the Chair of the JLBC and to the chairs of the Senate and Assembly fiscal subcommittees responsible for reviewing the budget of the board, on the efficiencies and other benefits achieved by the creation of the Office of Environmental Technology Certification in the board, using redirected funds and positions from the board, the Department of Toxic Substances Control, and the California Integrated Waste Management Board.

Item 3940-001-001—State Water Resources Control Board

1. *West Marin Landfill—Study of Groundwater and Surface Water Impacts.* Notwithstanding any other provision of law, on or before July 1, 1996, the State Water Resources Control Board shall conduct a study of the impacts on groundwater and surface waters, including, but not limited to, the surface waters of the Tomales Bay, of solid waste disposed at the West Marin Sanitary Landfill located within Marin County. The board shall hold at least one public hearing in West Marin County for the purposes of soliciting public comment on the study. Upon completion of the study, the study, and any monitoring results from the study, shall be submitted to the Legislature and the Governor.

Item 3940-001-193—State Water Resources Control Board

1. *Funding for Water Quality Management Program.* The State Water Resources Control Board shall submit, by November 1, 1995, to the Chair of the JLBC and to the Chairs of the Senate and Assembly fiscal subcommittees responsible for reviewing the board's budget, a report recommending specific options to address the funding requirements for the board's Water Quality Management (WQM) program in 1996-97 and future years. In its report, the board shall consider, among other options, (a) the merit of revising the waste discharge permit fee structure, including changes to the current cap on the waste discharge permit fee set in statute, and changes to make the fee more reflective of the board's administrative costs associated with individual dischargers, and (b) reductions that might be made in various program areas that are supported by the Waste Discharge Permit Fund in order to provide funding for the WQM program.

**Items 3960-001-013, 3960-001-014, and 3960-001-455—
Department of Toxic Substances Control**

1. *Report on Three-Year Revenue Projections.* The Department of Toxic Substances Control shall submit, by January 1, 1996, to the Chair of the JLBC and to the Chairs of the Senate and Assembly fiscal subcommittees responsible for reviewing the department's budget, a report containing the following information:
 - Projections of revenues generated to the Hazardous Waste Control Account (HWCA), the Hazardous Substance Account, and the Federal Receipts Account (a subaccount of the HWCA) for each of the three fiscal years 1996-97 through 1998-99; the report should clearly set out the assumptions used (state of economy, size of the feepayer base, level of fees) and should include "best case," "most likely case," and "worst case" scenarios for each of the major assumptions.

- A setting of priorities, considering overall impact on environmental protection, for the three-year period of fiscal years 1996-97 through 1998-99, on the basis that the revenues projected for these future years will unlikely be of a magnitude to support the current level of expenditures from the HWCA and related accounts.
2. **Unallocated Reduction—Hazardous Waste Control Account.** The amounts scheduled in item 3960-001-014 include unallocated reductions totaling \$1,684,307. It is the intent of the Legislature that working-level positions performing direct site mitigation, inspection, and enforcement duties be exempted from these reductions. The department shall report, by September 30, 1995, to the Chairs of the budget subcommittees that consider the department's budget in each house and the Chair of the JLBC, on the reduction plan that it has implemented.
 3. **Hazardous Waste Manifest System.** The Department of Toxic Substances Control shall submit, by January 1, 1996, to the Chair of the JLBC and to the chairs of the Senate and Assembly fiscal subcommittees responsible for reviewing the budget of the department, a report on the operation of the department's hazardous waste management system. The report shall include information about the following:
 - The department's efforts and recommendations to upgrade the hazardous waste manifest system in order to provide complete and accurate tracking of hazardous wastes generated in California and their transport off-site for treatment and disposal at both in-state and out-of-state facilities.
 - The department's processes that are used to (a) determine whether the manifest system is completely and accurately tracking hazardous wastes and (b) identify discrepancies in the manifest reports.

Health and Social Services

Item 4130-001-632—Health and Welfare Agency Data Center

1. *Statewide Automated Child Support System and Child Welfare Services Case Management System.* The Health and Welfare Agency Data Center (HWDC) shall, by September 30, 1995, report to the JLBC, the chairs of the fiscal committees in each house, and the chairs of the appropriate policy committees in each house, the status of the Statewide Automated Child Support System and the Child Welfare Services Case Management System projects. The report shall contain a revised schedule, a revised budget, and complete details of the functionality of each system. In addition, the report shall describe the mechanism by which the counties will participate in decisions made on these projects. Following the initial report, the data center shall report on a semiannual basis to the legislative entities named above regarding project progress.
2. *Mainframe Computer Alternatives Plan.* The HWDC shall adopt a plan to reduce customer dependence on traditional mainframe solutions by (a) assisting customers to develop new applications, where feasible, on alternative systems, and (b) moving existing applications off of mainframes where doing so would reduce customer costs. The data center shall submit the plan to the Legislature by December 1, 1995.

Item 4260-101-001—Department of Health Services

1. *Medicare Cost Separation.* The Department of Health Services shall report to the Legislature by February 15, 1996, concerning the programmatic impact and budgetary savings achievable from separating out Medicare costs when determining reimbursement rates for long-term care beds. The department's study shall include an evaluation of the impact on nursing facility quality of care, access and overall facility viability of any rate changes which would result from cost separation.

Item 4270-001-001—California Medical Assistance Commission

1. *Contracting for Nursing Facility Rates.* The commission shall, by December 1, 1995, submit to the Legislature an evaluation of the feasibility of implementing a program of contracting with nursing facilities for Medi-Cal services. The evaluation shall include a description of how such a program could be implemented, and an assessment of the fiscal effects and other programmatic effects such as the effect on nursing home providers and patients.

Item 4300-001-001—Department of Developmental Services—Early Start Program

1. The department shall provide data to the Legislature and Interagency Coordinating Council (ICC) by September 1, 1995, on regional center services provided to infants and toddlers under the Early Start Program since implementation of the program. The data will include the following:
 - a. The number of children served by age;
 - b. The eligibility criteria used; and
 - c. The types of services provided or purchased, and their cost.

The department shall provide data to the Legislature and ICC by September 1, 1995, on the results of monitoring efforts currently being conducted under the program. The data will include the following:

- a. The criteria and standards used for conducting monitoring activities;
- b. The findings of the monitoring activities; and
- c. The corrective actions, if any, taken to assure program compliance;

The department shall provide data to the Legislature and ICC by September 1, 1995, on the number and types of complaints against the Early Start Program at the state and local level since implementation of the program.

Item 5180-001-001—Department of Social Services

1. *Foster Care Rate Setting System.* The department shall convene a working group to review and recommend to the Legislature a new or revised rate setting system for licensed foster family homes and foster family agencies, and report its recommendations to the Legislature by March 1, 1996. The working group shall include representatives from the department, counties, providers, consumers, and the Legislature.

Youth and Adult Correctional

Item 5240-001-001—Department of Corrections

1. *Joint Venture Program.* It is the intent of the Legislature that:

- a. The Department of Corrections, in its design of new prisons, shall consider, where it deems feasible and practical, setting aside potential sites within prison grounds for the operation of Joint Venture Program enterprises. Where the department deems it feasible and practical, the department also shall consider the modification of existing prisons to set aside potential sites for Joint Venture Program enterprises. This provision does not obligate the department to construct buildings or provide equipment for Joint Venture Program enterprises.
- b. By March 1, 1996, the department shall conduct, and report to the Legislature the results of, a statistically valid study comparing the recidivism rate of inmates released to parole who have participated in the Joint Venture Program to the recidivism rate of other inmates released to parole. The study shall compare former Joint Venture Program participants, to the extent practical and feasible, with nonparticipating former inmates who had similar classifications and commitment offenses. To the extent practical and feasible, the study also shall compare the number and proportion of participants and nonparticipants who are employed and the number and proportion of participants and nonparticipants who received unemployment compensation benefits, following their release from state prison.

2. *"Three Strikes Implementation."* It is the intent of the Legislature that:

- a. By January 1, 1997, the department shall conduct and report to the Legislature the results of a study of reorganization of the department in response to significant long-term increases in inmate population expected to result from recent changes in state sentencing laws.
- b. By January 1, 1997, the department shall conduct and report to the Legislature the results of a study of the classification of inmates according to security level that takes into account significant long-term increases in inmate population expected to result from recent changes in state sentencing laws.

Item 5460-101-001—Department of the Youth Authority

1. *County Juvenile Camps and Ranches.* The 1995 Budget Act includes \$32,700,000 for support of county juvenile camps and ranches. It is the intent of the Legislature that these funds are a one-time appropriation for this purpose and will not be provided in future fiscal years.

Education

Item 6110-001-001—State Department of Education

1. **Desegregation Program Evaluation.** By June 30, 1996, the State Department of Education shall submit to the Legislature a report which summarizes district outcome data on desegregation programs, using the information submitted as required by Items 6110-230-001 and 6110-115-001.
2. **School Crime Report.** The State Department of Education shall resume full operation of the school crime report program beginning July 1, 1996. Tasks for this purpose shall include but not be limited to (a) training, (b) data reporting and collection, and (c) development of an automated data collection system. Costs to support these activities shall not exceed \$1.1 million.
3. **Child Development Carryover Funding.** The State Department of Education, in consultation with the Department of Finance and the Legislative Analyst, shall develop recommendations and report to the appropriate legislative budget committees by February 1, 1996 on revisions to the current contracting system for child development programs that maximize the ability of contractors to serve effectively the children and families who are the original targets of annual child development appropriations.

In addition, the report shall include recommendations about programs that are currently funded with one-time only state General Fund carryover funds, so as to enable the Legislature to determine which of these should be continued with regular annual appropriations in the 1996-97 budget year.

In formulating recommendations on a new contracting system, funding model, and other related recommendations, the three agencies shall consult with appropriate parties.

4. **Legal Office.** The State Department of Education shall notify the chairperson of the committee which considers K-12 appropriations in each house, the Chair of the JLBC, the Director of Finance, and the Attorney General of any action on any legal challenge to any K-12 item or K-12 provision of the annual Budget Act as soon as practicable, but in no event later than five days from the date that the State Department of Education receives information that causes it to believe that a legal action as described above has been or may be filed in any state or federal court.

5. ***Pregnant and Parenting Student Programs.*** The Superintendent of Public Instruction shall advise the Legislature of recommendations for improving and expanding state-funded education programs targeting pregnant and parenting students by March 31, 1996. Increased coordination of existing funding resources and programs shall be considered in developing the recommendations.

The report shall include the following areas:

- Reduce fragmentation, limitations, and duplication of program services in existing state-funded education programs which target pregnant and parenting youth.
- Allow for more equitable funding from existing education programs targeting pregnant and parenting students in order to serve areas of the state having the greatest need.
- Reduce barriers for local educational agencies to develop comprehensive integrated school-based and school-linked services for pregnant and parenting students.
- Promote strategies for increasing school enrollment and high school graduation, reducing the number of low-birth weight babies, and reducing repeat pregnancies.
- Improve information and data collection regarding pregnant and parenting students in the schools.
- Identify funding sources which can be utilized for expanding school programs and services for pregnant and parenting students.

Item 6120-011-001—California State Library

1. ***Community College Library Book Acquisitions.*** It is the intent of the Legislature that the Research Bureau of the California State Library conduct an assessment of community college library book needs over the next ten years and submit a report to the Legislature which includes, but is not limited to, alternatives for financing library book acquisitions.

It is further the intent of the Legislature that the Research Bureau convene a technical advisory committee composed of representatives from community college campuses, the Chancellor's Office of the California Community Colleges, the Legislative

Analyst's Office, the Department of Finance, and the California Postsecondary Education Commission to assist the Bureau in developing its report and recommendations.

This report shall be delivered to the Legislature not later than January 1, 1996.

Item 6420-001-001—California Postsecondary Education Commission

1. **Comprehensive Student Information System.** It is the intent of the Legislature that the California Postsecondary Education Commission (CPEC) continue its planning process for a Comprehensive Student Information System, in consultation with the higher education systems and the Teale Data Center, and that the planning process address to the extent possible programmatic and technological issues raised by the Department of Finance. As part of this planning process, the CPEC shall submit its revised Feasibility Study Report (FSR) to the appropriate review entities by August 15, 1995.

It is also the intent of the Legislature that the Department of Finance and the Office of Technology: (a) upon receipt of the revised FSR, expedite the FSR processing to the extent possible, and (b) after completing review of the FSR, advise CPEC in writing of the specific findings, including any specific programmatic and/or technical concerns or questions regarding the revised FSR.

It is further the intent of the Legislature that the CPEC provide a progress report on issues related to the proposed Comprehensive Student Information System to the appropriate legislative fiscal committees during hearings on the proposed 1996-97 budget.

2. **Faculty Salary Methodology.** The CPEC shall, in consultation with the technical advisory committee, make recommendations on faculty salary methodology issues and, as appropriate, other related issues to the legislative policy and fiscal committees that consider higher education issues, the Department of Finance, and the Legislative Analyst's Office by December 1, 1995. The issues shall include, but not be restricted to, (a) the appropriateness of revising the methodology to use the simple average faculty salaries at UC and CSU in comparison to the simple average faculty salaries at their respective comparison institutions and (b) the appropriateness of replacing or eliminating institutions from the CSU's comparison list that grant significant numbers of doctoral degrees. Prior to its making its final recommendations, the CPEC shall consult with appropriate entities for the purpose of consultation and advice on their recommendations.

Item 6440-001-001—University of California

1. **Master Plan Enrollment Levels.** It is the intent of the Legislature that, for 1995-96, the University of California (UC) shall continue to accept all applicants who are fully eligible, using the Master Plan definition of eligibility, regardless of budget reductions. It is further the intent of the Legislature that, if at any time during 1995-96 a decision is made by the UC not to accept, in 1996-97, all applicants who are fully eligible, using the Master Plan definition of eligibility, the UC shall provide written notice to the appropriate chairs of the committees that consider appropriations, the appropriate policy committee chairs, and the Chair of the JLBC at least 30 days prior to implementation.
2. **Productivity Improvements.** It is the intent of the Legislature that in implementing the productivity improvements included in the 1995-96 Governor's Budget for higher education, the UC make every effort to protect access to, and the quality of, the instructional program. The UC has stated its commitment to continue accepting all Master Plan eligible students, providing the classes students need to graduate, and helping students graduate in four years or less. The UC is requested to report to the JLBC, the CPEC, and the legislative fiscal committees by November 1, 1995 on its efforts to implement the productivity improvements while maintaining its commitment to access and quality.
3. **Teaching Hospital Redirection.** It is the intent of the Legislature that the UC redirect on a one-time basis \$5.5 million in clinical teaching support to its support budget for deferred maintenance. This is related to the calculation of \$9 million in net gains above 5 percent in 1993-94 in the UC teaching hospitals.
4. **Teaching Hospital Net Gains.** The UC's current projections for 1994-95 and for several years thereafter indicate that the UC's teaching hospitals will experience financial difficulty due to a variety of factors, including an expected decline in number of patient days; a decrease in the rate of reimbursements from Medicare, Medi-Cal, and disproportionate provider payments; and changes expected because of the emerging managed care environment. Consequently, these projections indicate that the UC hospitals will not achieve annual net gains above 5 percent for at least the next five years. The UC is requested to report to the JLBC and the legislative fiscal committees by December 1, 1995 on the net gains achieved in 1994-95. It is the intent of the Legislature that the Legislative Analyst include a review of the University's report in its *Analysis of the 1996-97 Budget Bill*.
5. **Long-Range Planning at Teaching Hospitals.** It is the intent of the Legislature that the UC, in consultation with other educational institutions which operate teaching hospitals and other teaching hospitals with a significant medical education component, develop options to be presented to the Legislature during the 1996-97 budget hearings which address the implications of changes in managed care, federal

reimbursement policies, the impact these changes are having on the education of physicians, and the ability of hospitals to function as teaching hospitals in a managed care competitive environment.

6. ***Charles R. Drew University of Medicine and Science.*** In preparation and allocation of its budget for the 1996-97 fiscal year, and each year thereafter, the UC shall distinguish between the salary and nonsalary components of funds provided to the Charles R. Drew University of Medicine and Science.

7. *Expenditure Plan.* The following figure represents the Legislature's intended expenditure plan for the UC for 1995-96 (see Figure 1).

Figure 1
(Dollars in Millions)

1994-95 Expenditures (revised)	\$1,825.4
Cost increases for existing programs	
Faculty salary increase—3 percent on October 1, 1995	\$16.4
Staff salary increase—1.5 percent on October 1, 1995	12.7
Merit salary increases (full-year)	30.3
Continuation costs of 1994-95 salary increases	13.4
Additional lease payments on revenue bonds	25.7
Price increase	8.0
Maintenance of new space	8.0
Technical adjustments	-3.3
Loan repayment for 1994-95 deferred maintenance	2.7
Professional schools (unspecified)	1.3
Subtotals	<u>(\$115.2)</u>
Continue productivity increases	
Student-faculty ratio changes (long-term savings)	\$13.5
Critical funding needs	
Deferred maintenance (one-time)	\$5.5
Deferred maintenance	25.0
Subtotals	<u>(\$30.5)</u>
Other resources	
Deferred maintenance loan authorization	-\$25.0
Redirected teaching hospital funds	-5.5
Productivity improvements (unspecified)	-10.0
Temporary cut (unspecified)	-13.3
Unspecified reduction	-9.5
Subtotals	<u>(\$63.3)</u>
Balance fee levels and program quality	
Professional student fee increase (varied)	-8.7
Increase in student financial aid	2.9
Subtotals	<u>(\$5.8)</u>
1995-96 Expenditures (proposed)	\$1,915.5
Change from 1994-95	
Amount	\$90.1
Percent	4.9%
Enrollment	151,000

Item 6610-001-001 California State University

1. **Enrollment Level.** It is the intent of the Legislature that the California State University (CSU) enroll an additional 2,000 full-time equivalent (FTE) students in 1995-96. This represents an increase to 252,000 FTE students over the estimated 1994-95 level, or some lesser amount after accounting for enrollment losses due to the impact of the earthquake at CSU Northridge.

The enrollment increase of 2,000 FTE students is based on the General Fund appropriation contained in the Governor's Budget for the CSU for 1995-96. To the extent that the final 1995 Budget Act provides less than the Governor's Budget appropriation, it is the intent of the Legislature that the CSU increase its enrollments to the maximum extent possible.

2. **Productivity Improvements.** It is the intent of the Legislature that in implementing the productivity improvements included in the 1995-96 Governor's Budget for higher education, the CSU make every effort to protect access to, and the quality of, the instructional program. The CSU has stated its commitment to the level of enrollment previously designated in supplemental language for 1995-96, subject to funding of the budget, and to providing the classes students need to graduate in four years or in the length of time students may otherwise desire. The CSU is requested to report to the JLBC, the CPEC, and the legislative fiscal committees by November 1, 1995 on its efforts to implement the productivity improvements while maintaining its commitment to access and quality.

3. *Expenditure Plan.* The following figure represents the Legislature's intended expenditure plan for the CSU for 1995-96 (see Figure 1).

Figure 1
(Dollars in Millions)

1994-95 Expenditures (revised)	\$1,599.2
Cost increases for existing programs	
Compensation increases—unspecified	\$37.5
Additional lease payments on revenue bonds	9.9
Price increase	6.8
Employee benefits	0.3
Maintenance of new space	1.3
Small campus adjustments	1.1
Technical adjustments	0.3
Loan repayment for 1994-95 deferred maintenance	1.9
Phase-in new campus at Monterey Bay	2.8
Unallocated reduction	-2.1
Subtotal	(\$59.8)
Eliminate one-time carryover funds	-\$41.4
Critical funding needs	
Deferred maintenance	\$24.0
Quality enhancements (unspecified)	6.5
Subtotal	(\$30.5)
Enrollment increase	
Add 2,000 full-time-equivalent students	\$9.0
Other resources	
Deferred maintenance loan authorization	-\$24.0
Productivity improvements (unspecified)	(-10.0)
Unspecified reduction	-7.5
Subtotal	(-\$31.5)
Balance fee levels and program quality	
Undergraduate fee (base fee, additional students)	-\$3.2
Increase in student financial aid	1.1
Subtotal	(-\$2.1)
1995-96 Expenditures (proposed)	\$1,623.5
Change from 1994-95	
Amount	\$24.3
Percent	1.5%
Enrollment	252,000

Item 6610-490—California State University

1. *Carryover Funds.* The Legislature continues to support efforts by CSU and campuses to improve efficiency and productivity. The Legislature also recognizes the value of fiscal incentives such as the multiyear carryover of General Funds, with reasonable accountability to the state, to achieve these objectives. It is the intent of the Legislature that the CSU make decisions regarding the use of these funds in a manner that benefits all members of the system, directly and indirectly.

Consequently, if CSU receives appropriations at levels consistent with those set in the Governor's Budget for 1995-96 and if CSU receives a revenue increase consistent with a 10 percent growth in fee rates, any funds reappropriated by this item shall not be the result of a reduction in enrollment level designated in the 1995-96 Supplemental Budget Language; or in the quality of instruction, including but not limited to student-faculty ratio and time-to-degree; nor shall they include funds resulting from increased fee levels. The use of the funds reappropriated by this item shall be subject to the existing internal CSU budget consultation processes. The CSU shall report to the Department of Finance and the JLBC by September 30, 1995 the amount being reappropriated and the purposes for which the funds will be used.

It is the intent of the Legislature that the Legislative Analyst report in its *Analysis of the 1996-97 Budget Bill* its findings on whether CSU has observed legislative intent as stated above.

Item 6870-001-001—California Community Colleges

1. *Accountability/Reporting of Student Outcome Measures and Performance Standards.* It is the intent of the Legislature that the California Community Colleges (CCC) Office of the Chancellor, in consultation with the CPEC, should prepare a report identifying specific outcome measures and performance standards which can be reliably compiled on an annual basis and which define a level of performance that can reasonably be expected of the community colleges and the system as a whole. The outcome measures to be considered may include, but not be limited to, the areas of performance required in Ch 978/88 (AB 1725, Vasconcellos) and Ch 741/91 (AB 1808, Hayden). The report shall include the following:
 - a. An array of specific outcome measures and a description of how each measure reflects college and system progress toward the achievement of the missions of the community colleges.

- b. Current performance data for each measure for each college and the system as a whole to the extent the information is available. If the information is not available, the report should include the reasons and a schedule for when this information will be available.

- c. Standards related to the outcome measures which define levels of educational performance and institutional efficiency that can reasonably be expected of the community colleges in fulfilling their mission. It is the intent of the Legislature that the standards should be developed to recognize the diverse missions of each college or district, the relative mix of student objectives which vary from college to college, and the variance in educational readiness exhibited by students enrolling at specific colleges. The report should include the rationale for the specific standards.

To the extent any additional costs are necessary to compile and report, for baseline purposes or annually, on the performance of colleges as recommended, this report should include the reasons for such costs, an estimate of such amounts, and alternatives to mitigate such costs.

This report shall be completed by November 30, 1996 and copies shall be distributed to the Legislative Analyst's Office, the Department of Finance, the Office of Child Development and Education, the CPEC, and other interested parties for review and comment.

Item 6870-101-001—California Community Colleges

1. *Solano Community College Biotechnology Center.* It is the intent of the Legislature that the Chancellor's Office of the CCC shall establish a biotechnology center in the Solano County Community College District, and shall allocate \$150,000 of the amount appropriated in Item 6870-101-001 (k) to the Solano Community College for this purpose.

Item 7980-001-001—Student Aid Commission

1. *Financial Aid Processing System (FAPS) Testing.* It is the intent of the Legislature that the Student Aid Commission (SAC), when evaluating its own acceptance test results from modifications to the Financial Aid Processing System (FAPS), maximize the use of existing resources. Specifically, the SAC shall review and consider the test results performed by the contractor hired to operate and maintain the FAPS.

2. *Strategic Planning.* It is the intent of the Legislature that the SAC develop a strategic plan for addressing the impact (including resources such as staffing and loan funds)

that various changes are having on the ability of the SAC to function in a competitive loan guarantee environment. These changes include, but are not limited to, the phase-in of direct lending, the implementation of federal law changes, and improvements in information technology. The SAC shall provide a progress report on its strategic planning efforts to the appropriate legislative fiscal and policy committees, the JLBC, and the Department of Finance by December 15, 1995, and shall submit a final report by April 1, 1996.

General Government

Item 8570-001-001—Department of Food and Agriculture

1. *Market Enforcement Branch Audit.* The Department of Food and Agriculture shall contract with the Bureau of State Audits for a comprehensive fiscal and performance audit of the department's Market Enforcement Branch program in order to evaluate the program's effectiveness, and whether the appropriated funds are being efficiently used. The audit shall specifically encompass fiscal control, accountability, organizational effectiveness, and the performance of the office in carrying out its various statutory responsibilities. The department shall reimburse the State Auditor fully for all expenses incurred in the performance of the audit required by this provision, in an amount not to exceed \$100,000. The Bureau of State Audits shall report its findings and recommendations to the department and the Legislature by January 1, 1996.

Item 8570-401—Department of Food and Agriculture

1. *Local Assistance Funding.* It is the intent of the Legislature that the Department of Food and Agriculture and the county Agricultural Commissioners continue to work together to develop mutually beneficial solutions to the funding needs of the county Agricultural Commissioners.

Item 8860-001-001—Department Of Finance

1. *Performance Budgeting Pilot Project.* With respect to the performance budgeting pilot project administered by the Department Finance, the department shall provide guidelines to pilot project departments for the purpose of (a) avoiding the development of duplicative information systems which collect, store, process and report performance data, and (b) ensuring that results are reported in a consistent manner and in a standard format.

Item 8940-001-001—Department of the Military

1. *Armory Security.* It is the intent of the Legislature that, no later than January 1, 1996, the Department of the Military submit to the rules committee in each house of the Legislature a confidential report on security measures at all Army and Air National Guard Armories throughout the state. Without jeopardizing national security, this report shall include, but not be limited to, all of the following:

- a. A complete delineation, by armory, of all military armor, aircraft, and other vehicles, as well as all weapons, ammunition, and other military ordnance, stored at National Guard facilities.
- b. A detailed reporting of federal and state armory security standards and procedures including, but not limited to, staffing patterns, lighting, fencing, and any other means of securing armories.
- c. An accounting of budgeted and actual expenditures for security during the past five fiscal years.
- d. Recommendations for improvements in security measures at National Guard facilities.

The rules committee of each house of the Legislature shall establish procedures to limit access to, and otherwise ensure the confidentiality of, the report.

Item 8965-001-001—Veterans' Home of California, Barstow

1. ***Federal Funds and Reimbursements.*** It is the intent of the Legislature that the Department of Veterans Affairs report to the Legislature by May 1, 1996 on its experience in collecting federal funds and reimbursements for the support of the Barstow veterans home. That report shall also include the department's projections of such federal and reimbursement revenues to support the Barstow veterans home during the 1996-97 fiscal year. The projects shall include separate projections of revenues for each revenue source available to the Barstow home.

Capital Outlay

Item 1760-301-666—Department of General Services— Capital Outlay

1. *Department of General Services, Sacramento—Employment Development Department, 800 Capital Mall Building.* The amount of \$462,000 is provided for preliminary plans for a structural retrofit of the building. The estimated future costs are \$7,365,000, including \$320,000 for working drawings and \$7,045,000 for construction. The construction costs include \$6,058,000 (LSI 491) for construction contracts, \$424,000 for contingency, and \$563,000 for contract administration, testing, and inspection. The Employment Development Department shall develop a financing plan to fund the future costs of this project.

Item 1760-301-768—Department of General Services— Capital Outlay

1. *Seismic Program—Preliminary Plan Phase Information.* It is the intent of the Legislature that the State Architect develop all of the following information during the preliminary plan phase of each structural retrofit project:
 - Verification of the building risk level.
 - The most cost-effective retrofit solution based on an analysis of different retrofit schemes.
 - The retrofit solutions shall be reviewed by a committee of structural engineers. This committee shall be selected by the Division of the State Architect and the Seismic Safety Commission.
 - An assessment of the project's impact on building occupants and functions, and a plan for maintaining these functions during construction, either through phased retrofit or relocation.
 - An assessment and cost estimate for any interim measures that may be possible, if necessary, in order to ensure the safety of building occupants until a permanent solution is implemented.

2. **Department of Corrections, Norco—Administration Building 101.** The amount of \$581,000 is provided for preliminary plans for a structural retrofit of the building. The estimated future costs are \$16,663,000, including \$709,000 for working drawings and \$15,964,000 for construction. The construction costs include \$13,438,000 (LSI 491) for construction contracts, \$941,000 for contingency, \$1,285,000 for contract administration, testing, and inspection, and \$300,000 for agency retained items. Preliminary plans will be completed by November 1995.
3. **Department of Corrections, San Quentin—East Block Building.** The amount of \$172,000 is provided for preliminary plans (\$88,000) and working drawings (\$84,000) for a structural retrofit of the building. The estimated future construction costs are \$1,265,000, including \$883,000 (LSI 491) for construction contracts, \$62,000 for contingency, \$120,000 for contract administration, testing, and inspection, and \$200,000 for agency retained items. Preliminary plans will be completed by November 1995. Working drawings will be completed by February 1996.
4. **Department of Corrections, Riverside—Men's Housing Building 107.** The amount of \$312,000 is provided for preliminary plans for a structural retrofit of the building. The estimated future costs are \$9,301,000, including \$406,000 for working drawings and \$8,895,000 construction. The construction costs include \$7,391,000 (LSI 491) for construction contracts, \$517,000 for contingency, \$687,000 for contract administration, testing, and inspection, and \$300,000 for agency retained items.
5. **Department of Corrections, Repressa—Dining Room 2, Building 6.** The amount of \$145,000 is provided for preliminary plans (\$83,000) and working drawings (\$62,000) for a structural retrofit of the building. The estimated future construction costs are \$1,193,000, including \$832,000 (LSI 491) for construction contracts, \$58,000 for contingency, \$103,000 for contract administration, testing, and inspection, and \$200,000 for guarding costs. Preliminary plan will be completed by November 1995. Working drawings will be completed by March 1996.
6. **Department of Corrections, Repressa—1 Inmate Housing.** The amount of \$805,000 is provided for preliminary plans (\$382,000) and working drawings (\$423,000) for a structural retrofit of the building. The estimated future construction costs are \$7,321,000, including \$5,938,000 (LSI 491) for construction contracts, \$416,000 for contingency, \$667,000 for contract administration, testing, and inspection, and \$300,000 for agency retained items. Preliminary plan will be completed by November 1995. Working drawings will be completed by March 1996.
7. **Department of Corrections, Repressa—5 Inmate Housing.** The amount of \$250,000 is provided for preliminary plans (\$133,000) and working drawings (\$117,000) for a structural retrofit of the building. The estimated future construction costs are \$2,327,000, including \$1,802,000 (LSI 491) for construction contracts, \$126,000 for contingency, \$199,000 for contract administration, testing, and inspection, and

\$200,000 for agency retained items. Preliminary plan will be completed by November 1995. Working drawings will be completed by March 1996.

8. *Department of Developmental Services, Eldridge—Chamberlain.* The amount of \$82,000 is provided for preliminary plans for a structural retrofit of the building. The estimated future costs are \$958,000, including \$58,000 for working drawings and \$900,000 for construction. The construction costs include \$766,000 (LSI 491) for construction contracts, \$54,000 for contingency, and \$80,000 for contract administration, testing, and inspection.
9. *Department of Developmental Services, Costa Mesa—FDC Receiving and Treatment.* The amount of \$171,000 is provided for preliminary plans for a structural retrofit of the building. The estimated future costs are \$3,793,000, including \$232,000 for working drawings and \$3,561,000 for construction. The construction costs include \$2,980,000 (LSI 491) for construction contracts, \$209,000 for contingency, and \$372,000 for contract administration, testing, and inspection.
10. *Department of Developmental Services, Eldridge—Ordahl-Johnson.* The amount of \$107,000 is provided for preliminary plans for a structural retrofit of the building. The estimated future costs are \$1,330,000, including \$107,000 for working drawings and \$1,223,000 for construction. The construction costs include \$986,000 (LSI 491) for construction contracts, \$69,000 for contingency, and \$168,000 for contract administration, testing, and inspection.
11. *Department of Developmental Services, San Jose—54 Rappaport.* The amount of \$69,000 is provided for preliminary plans for a structural retrofit of the building. The estimated future costs are \$1,467,000, including \$99,000 for working drawings and \$1,368,000 for construction. The construction costs include \$1,145,000 (LSI 491) for construction contracts, \$80,000 for contingency, and \$143,000 for contract administration, testing, and inspection.
12. *Department of Developmental Services, Camarillo—Receiving and Treatment B-H, J, K.* The amount of \$414,000 is provided for preliminary plans for a structural retrofit of the building. The estimated future costs are \$9,000,000, including \$510,000 for working drawings and \$8,490,000 for construction. The construction costs include \$7,117,000 (LSI 491) for construction contracts, \$498,000 for contingency, and \$875,000 for contract administration, testing, and inspection.
13. *Department of Developmental Services, Eldridge—Regamey-Empanan.* The amount of \$116,000 is provided for preliminary plans for a structural retrofit of the building.

The estimated future costs are \$1,321,000, including \$104,000 for working drawings and \$1,217,000 for construction. The construction costs include \$986,000 (LSI 491) for construction contracts, \$69,000 for contingency, and \$162,000 for contract administration, testing, and inspection.

14. *Department of General Services, Sacramento—Legislative Office Building.* The amount of \$1,621,000 is provided for preliminary plans for a structural retrofit of the building. The estimated future costs are \$28,209,000, including \$1,574,000 for working drawings and \$26,635,000 for construction. The construction costs include \$22,738,000 (LSI 491) for construction contracts, \$1,566,000 for contingency, and \$2,691,000 for contract administration, testing, and inspection.
15. *Department of General Services, Los Angeles—Junipero Serra State Office Building, Relocation of Public Safety and Emergency Communications Microwave Center.* The amount of \$12,300,000 is provided for preliminary plans (\$439,000), working drawings (\$579,000) and construction (\$11,282,000) to replace the existing microwave tower with nine new microwave towers at as yet undetermined locations. The amount for construction includes \$9,712,000 (LSI 491) for construction contracts, \$680,000 for contingency, and \$890,000 for contract administration, testing, and inspection. Preliminary plans will be completed by November 1995. Working drawings will be completed by February 1996. Construction will be completed by May 1997.
16. *Department of General Services, Los Angeles—Second Street Parking Garage.* The amount of \$2,900,000 is provided for preliminary plans (\$120,000), working drawings (\$172,000) and construction (\$2,608,000) for demolition of the parking garage. The amount for construction includes \$2,105,000 (LSI 491) for construction contracts, \$147,000 for contingency, and \$356,000 for contract administration, testing, and inspection. Preliminary plans will be completed by November 1995. Working drawings will be completed by February 1996. Construction will be completed by January 1997.
17. *Department of General Services, Sacramento—Resources Building.* The amount of \$2,016,000 is provided for preliminary plans for a structural retrofit of the building. The estimated future costs are \$33,561,000, including \$1,472,000 for working drawings and \$32,089,000 for construction. The construction costs include \$27,358,000 (LSI 491) for construction contracts, \$1,915,000 for contingency, and \$2,816,000 for contract administration, testing, and inspection.
18. *Department of Mental Health, Norwalk—CT West A-E.* The amount of \$452,000 is provided for preliminary plans (\$208,000) and working drawings (\$244,000) for a structural retrofit of the building. The estimated future construction costs are \$4,007,000 including \$3,371,000 (LSI 491) for construction contracts, \$236,000 for contingency, and \$400,000 for contract administration, testing, and inspection.

Preliminary plan will be completed by November 1995. Working drawings will be completed by March 1996.

19. *Department of Mental Health, Norwalk—CT East A-E.* The amount of \$440,000 is provided for preliminary plans (\$187,000) and working drawings (\$253,000) for a structural retrofit of the building. The estimated future construction costs are \$4,019,000 including \$3,371,000 (LSI 491) for construction contracts, \$236,000 for contingency, and \$412,000 for contract administration, testing, and inspection. Preliminary plan will be completed by November 1995. Working drawings will be completed by March 1996.
20. *Department of Mental Health, Napa—Q Unit 3.* The amount of \$104,000 is provided for preliminary plans for a structural retrofit of the building. The estimated future costs are \$1,234,000, including \$91,000 for working drawings and \$1,143,000 for construction. The construction costs include \$941,000 (LSI 491) for construction contracts, \$66,000 for contingency, and \$136,000 for contract administration, testing, and inspection.
21. *Department of Mental Health, Napa—Q Unit 1.* The amount of \$96,000 is provided for preliminary plans for a structural retrofit of the building. The estimated future costs are \$1,242,000, including \$83,000 for working drawings and \$1,159,000 for construction. The construction costs include \$975,000 (LSI 491) for construction contracts, \$68,000 for contingency, and \$116,000 for contract administration, testing, and inspection.
22. *Department of Mental Health, Norwalk—Receiving and Treatment Building 1.* The amount of \$294,000 is provided for preliminary plans (\$124,000) and working drawings (\$170,000) for a structural retrofit of the building. The estimated future construction costs are \$2,481,000 including \$2,071,000 (LSI 491) for construction contracts, \$145,000 for contingency, and \$265,000 for contract administration, testing, and inspection. Preliminary plan will be completed by November 1995. Working drawings will be completed by March 1996.
23. *Department of Veterans Affairs, Yountville—Hospital Administration Service, Wards, Corridor.* The amount of \$551,000 is provided for preliminary plans (\$262,000) and working drawings (\$289,000) for a structural retrofit of the building. The estimated future construction costs are \$4,949,000 including \$4,202,000 (LSI 491) for construction contracts, \$294,000 for contingency, and \$453,000 for contract administration, testing, and inspection. Preliminary plan will be completed by November 1995. Working drawings will be completed by March 1996.
24. *Department of Veterans Affairs, Yountville—Hospital Ward A.* The amount of \$106,000 is provided for preliminary plans for a structural retrofit of the building. The

estimated future costs are \$1,034,000, including \$87,000 for working drawings and \$947,000 for construction. The construction costs include \$761,000 (LSI 491) for construction contracts, \$53,000 for contingency, and \$133,000 for contract administration, testing, and inspection.

25. *Youth Authority, Amador—Kitchen and Dining Rooms.* The amount of \$164,000 is provided for preliminary plans (\$94,000) and working drawings (\$70,000) for a structural retrofit of the building. The estimated future construction costs are \$1,077,000, including \$908,000 (LSI 491) for construction contracts, \$64,000 for contingency, and \$105,000 for contract administration, testing, and inspection. Preliminary plan will be completed by November 1995. Working drawings will be completed by March 1996.

26. *Department of General Services, Sacramento—Library and Courts Building.* The amount of \$1,422,000 is provided for preliminary plans for a structural retrofit of the building. The estimated future costs are \$26,508,000, including \$1,354,000 for working drawings and \$25,154,000 for construction. The construction costs include \$21,371,000 (LSI 491) for construction contracts, \$1,496,000 for contingency, and \$2,287,000 for contract administration, testing, and inspection.

27. *Department of General Services, Sacramento—Jesse Unruh Building.* The amount of \$840,000 is provided for preliminary plans for a structural retrofit of the building. The estimated future costs are \$16,982,000, including \$889,000 for working drawings and \$16,093,000 for construction. The construction costs include \$13,636,000 (LSI 491) for construction contracts, \$955,000 for contingency, and \$1,502,000 for contract administration, testing, and inspection.

Item 1760-491—Department of General Services—Capital Outlay

1. *Local Government Seismic Projects.* It is the intent of the Legislature that all of the projects for which local government grants are provided from the funds reappropriated from this item begin construction no later than June 30, 1996, and that funding for the projects for which funds are made available under this item not be reappropriated for the 1996-97 fiscal year. No later than December 1, 1995, the State Architect shall report to the Legislature regarding the status of each of the projects enumerated in Item 1760-101-768 of Section 2.00 of the Budget Act of 1994 (Chapter 139, Statutes of 1994). If completion of the grant-funded projects is based on staging of associated projects or on new construction, the Legislature shall consider reappropriation if the State Architect's report indicates that sufficient progress is being made to complete the projects.

Item 2660-311-042—Department of Transportation—Capital Outlay

1. *San Diego District Office—Fire and Life Safety Improvements.* The amount of \$1,655,000 is provided for construction to bring the district office building into compliance with State Fire Marshal survey recommendations and to meet Americans with Disabilities Act requirements. This amount includes \$1,151,000 (LSI 491) for construction contracts, \$81,000 for contingency, \$123,000 for contract administration, testing, and inspection, and \$300,000 for agency retained items. Construction will be completed by August 1997.

Item 2740-301-044—Department of Motor Vehicles—Capital Outlay

1. *Headquarters, Sacramento—Asbestos Removal and Office Space Remodel Project—Floor 2.* The amount of \$463,000 is provided for preliminary plans (\$185,000) and working drawings (\$278,000) to remove asbestos under the third floor deck and to renovate 75,000 gross square feet (gsf) for open office landscape and to make ADA modifications. The estimated future construction costs are \$5,810,000, including \$4,432,000 (LSI 491) for construction contracts, \$310,000 for contingency, \$523,000 for contract administration, testing, and inspection, and \$545,000 for agency retained items. Preliminary plans will be completed by December 1995. Working drawings will be completed by May 1996. Construction will be completed by June 1998.

Item 3540-301-001—Department of Forestry and Fire Protection—Capital Outlay

1. *Basalt Peak Lookout and Radio Vault—Acquire Leased Site.* The budget provides \$90,000 for the Acquisition of the leased lookout and communications site at Basalt Peak in Merced County. The lease terminated on April 30, 1995. The estimated total project cost is \$90,000 including acquisition (\$70,000) and project administration (\$20,000). Acquisition of this site to begin by August 1995 and to be completed by April 1996.
2. *Shandon Forest Fire Station—Acquire Leased Site.* The budget provides \$114,000 for the acquisition of the existing one engine Shandon Forest Fire Station in San Luis Obispo County. The station is on leased land and the lease will terminate on January 16, 1996. The estimated total project cost is \$114,000 including acquisition (\$94,000) and project administration (\$20,000). Acquisition of this site to begin by August 1995 and to be completed by April 1996.
3. *Carmel Hill Forest Fire Station—Relocate Facility.* The budget provides \$1,070,000 for the relocation of the Carmel Hill Forest Fire Station to a new site in Monterey County due to a lease termination at the existing facility on November 1, 1995. This

project is to exercise the purchase on a lease with option to purchase on a cooperative venture for a two engine forest fire station with dozer unit including an 18-bed barracks/mess hall building; four-bay apparatus building with offices, storage, and workrooms; fueling facility; paved parking areas and entrance road; utilities; hose wash rack; drainage; equipment; landscaping; and related appurtenances. The total estimated project cost is \$2,716,000 of which the state's share is capped at \$1,070,000. The balance of funds required are to be provided by private enterprise and two cooperative fire protection districts. The state's share of funds are to be distributed as follows: acquisition to exercise option to purchase (\$1,000,000); project administration (\$21,000); and agency retained equipment (\$49,000). Construction is to start by July 1995 and be completed by December 1995. The purchase option is to be exercised immediately after construction is complete.

4. **Lake-Napa Ranger Unit Headquarters—Acquire Leased Site.** The budget provides \$650,000 for the acquisition of an existing administration site located at St. Helena in Napa County. The facility is on leased property and the lease terminates on August 31, 1996. The estimated total project cost is \$650,000 including acquisition (\$625,000) and project administration (\$25,000). Acquisition of this site to begin by August 1995 and to be completed by April 1996.
5. **Mt. St. Helena Lookout and Radio Vault—Acquire Leased Site.** The budget provides \$250,000 for the acquisition of this lookout and communications site located on leased property on Mt. St. Helena in Sonoma County. The lease will terminate on August 24, 1996. The estimated total project cost is \$250,000 including acquisition (\$230,000) and project administration (\$20,000). Acquisition of this site to begin by August 1995 and to be completed by April 1996.
6. **Castle Rock Forest Fire Station—Relocate Facility.** The budget provides \$556,000 for the relocation of Castle Rock Forest Fire Station to a new site in San Joaquin County. The project includes the site selection and acquisition of a suitable new forest fire station site by the Department of General Services and the design and construction of a complete standard CDFFP one-engine Forest Fire Station as a CDFFP agency retained project. The station will include a standard eight-person barracks/mess hall building; a two-bay apparatus building with office, storage, and vehicle exhaust removal system; fueling facility; utilities; paved access road and parking area; hose wash rack; drainage; landscaping; and related equipment and appurtenances. The total estimated project cost is \$556,000 including acquisition (\$95,000); preliminary plans, working drawings, and construction (\$401,000); project administration (\$35,000); and agency retained equipment (\$25,000). Site selection and acquisition is to start by August 1995 and construction is to be completed by December 1996.
7. **Sage Forest Fire Station—Relocate Station.** The budget provides \$652,000 for the relocation of Sage Forest Fire Station to a new site in Riverside County. The project includes the site selection and acquisition of a suitable new forest fire station site by the Department of General Services and the design and construction of a complete

standard CDFFP two-engine Forest Fire Station as a CDFFP agency retained project. The station will include a standard 12-person barracks/mess hall building; a standard three-bay apparatus building with office, storage, and vehicle exhaust removal system; fueling facility; utilities; paved access road and parking; hose wash rack; drainage; landscaping; and related equipment and appurtenances. The total estimated project cost is \$652,000 including acquisition (\$90,000); preliminary plans, working drawings, and construction (\$470,000); project administration (\$75,000), and agency retained equipment (\$17,000). Site selection and acquisition to start by August 1995 and construction is to be completed by December 1996.

8. **Cohasset Forest Fire Station—Relocate Facility.** The budget provides \$597,000 for the relocation of Cohasset Forest Fire Station to a new site in Butte County. The project includes the site selection and acquisition of a suitable new forest fire station site by the Department of General Services and the design and construction of a complete standard CDFFP one-engine Forest Fire Station as a CDFFP agency retained project. The station will include a standard 8 person barracks/mess hall building; a standard two-bay apparatus building with office, storage, and vehicle exhaust removal system; fueling facility; utilities; paved access road and parking area; hose wash rack; drainage; landscaping; and related equipment and appurtenances. The total estimated project cost is \$597,000 including acquisition (\$125,000); preliminary plans, working drawings, and construction (\$377,000); project administration (\$70,000); and agency retained equipment (\$25,000). Site selection and acquisition is to start by August 1995 and construction is to be completed by April 1996.
9. **CDFFP Academy—Construct Classroom Complex.** The budget provides \$170,000 for preliminary plans (\$66,000) and working drawings (\$104,000) for the design of a classroom facility at the CDFFP Academy in Ione, Amador County. This project is for the future construction of a single story building of approximately 14,400 gsf which will include two amphitheater type classrooms, one lecture classroom for multiple use, rear projection booth, restrooms, equipment storage, and mechanical equipment rooms. Also included is necessary paving, drainage, landscaping, utility adjustments, and remodeling of existing classroom into office space. The estimated total project cost is \$2,004,000 (LSI 491) including preliminary plans (\$66,000); working drawings (\$104,000); construction (\$1,432,000); project administration (\$131,000); and agency retained equipment and items to complete (\$271,000). Preliminary plans and working drawings are to be completed by March 1996. Construction is to start by August 1996 and be completed by May 1997.
10. **Columbia Air Attack Base—Replace Facility.** The budget provides \$198,000 for preliminary plans (\$83,000) and working drawings (\$115,000) for the design to replace the Columbia Air Attack Base facility in Tuolumne County. This project includes the future construction of an 18-person barracks/mess hall building; construction of a 1,600± sf helicopter hanger; a five-bay equipment storage/repair building with office, pilot ready room, and restrooms; paved parking areas and driveways; drainage; utilities; and demolition of existing facility. The estimated total project cost is

\$1,921,000 (LSI 491) including preliminary plans (\$83,000); working drawings (\$115,000); construction (\$1,419,000); project administration (\$213,000); and agency retained equipment and items to complete (\$91,000). Preliminary Plans and working drawings are to be completed by March 1996. Construction is to start by August 1996 and be completed by May 1997.

11. **Lyons Valley Forest Fire Station—Relocate Station.** The budget provides \$708,000 for the relocation of Lyons Valley Forest Fire Station to a new site in Riverside County. The project includes the site selection and acquisition of a suitable new forest fire station site by the Department of General Services and the design and construction of a complete standard CDFFP one-engine Forest Fire Station as a CDFFP agency retained project. The station will include a standard 8-person barracks/mess hall building; a standard two-bay apparatus building with office, storage, and vehicle exhaust removal system; fueling facility; utilities; paved access road and parking; hose wash rack; drainage; landscaping; and related equipment and appurtenances. The total estimated project cost is \$708,000 including acquisition (\$225,000); preliminary plans, working drawings, and construction (\$383,000); project administration (\$75,000), and agency retained equipment (\$25,000). Site selection and acquisition to start by August 1995 and construction is to be completed by December 1995.
12. **Amador-El Dorado Ranger Unit Headquarters—Relocate Administration Building.** The budget provides \$158,000 for preliminary plans (\$60,000) and working drawings (\$98,000) for the design of the Amador-El Dorado Ranger Unit Headquarters for relocation to USFS property near Camino in El Dorado County. The project includes the design and construction of a complete 6,000± sf administrative office building. Administrative office building will include appropriate grading, paving, utilities, equipment, and appurtenances. The total estimated project cost is \$1,419,000 including preliminary plans (\$60,000); working drawings (\$98,000); construction (\$1,113,000); project administration (\$98,000); and agency retained equipment (\$50,000). Preliminary plans to be completed by March 1996. Construction is to start by August 1995 and be completed by December 1996.
13. **Sonoma Ranger Unit Headquarters—Replace Auto Shop.** The budget provides \$853,000 for a replacement auto repair shop and fuel facility at the Sonoma Ranger Unit Headquarters in Santa Rosa. This project includes construction of a five-bay auto repair shop of approximately 4,400 sf including an office, removal of underground fuel tanks, installation of new fueling facilities, paving, and site improvements. The estimated total project cost is \$909,600 (LSI 491) including \$56,600 previously appropriated for a site study, preliminary plans, and working drawings; additional working drawings (\$67,000); construction (\$621,000); project administration (\$79,000); and agency retained equipment and special items (\$86,000). Construction is to start by March 1996 and be completed by December 1996.
14. **Lake-Napa Ranger Unit Headquarters—Replace Emergency Command Center.** The budget provides \$120,000 for preliminary plans (\$48,000) and working drawings

(\$72,000) for the replacement of the Emergency Command Center (ECC) at St. Helena in Napa County. This project includes construction of a new ECC building, generator building, paving, utilities relocation, demolition, remodeling, equipment, and other appurtenances. The estimated total project cost is \$847,000 (LSI 491) including preliminary plans (\$48,000); working drawings (\$72,000); construction (\$536,000), project administration (\$115,000); and agency retained equipment and items to complete (\$76,000). Construction is to start by August 1995 and be completed by December 1996.

15. **Murphy's Forest Fire Station—Relocate Facility.** The budget provides \$625,000 for the relocation of Murphy's Forest Fire Station to a new site in Calaveras county. The project includes the site selection and acquisition of a suitable new forest fire station site by the Department of General Services and the design and construction of a complete standard CDFFP one-engine Forest Fire Station as a CDFFP agency retained project. Station to include a standard eight-person barracks/mess hall, a standard two-bay apparatus building with office and storage, vehicle exhaust removal system and fire sprinkler system; fueling facility; utilities; paved access road; hose wash rack; drainage; landscaping; and related equipment and appurtenances. The estimated total project cost is \$625,000 including site acquisition (\$120,000); preliminary plans, working drawings, and construction (\$400,000); project administration (\$80,000) and agency retained equipment (\$25,000). Site selection and acquisition to start by August 1995 and construction is to be completed by December 1996.
16. **Diddy Wells Forest Fire Station—Acquire Leased Site.** The budget provides \$100,000 for the acquisition of the leased Forest Fire Station site at Bella Vista in Shasta County. The estimated total project cost is \$100,000 including acquisition (\$80,000) and project administration (\$20,000). Acquisition of this site to begin by August 1995 and to be completed by March 1996.
17. **Silverado Forest Fire Station—Relocate Facility.** The budget provides \$179,000 for preliminary plans (\$71,000) and working drawings (\$108,000) for the relocation of the Napa Forest Fire Station to a new site donated to Napa County for use as a combination CDFFP and County Fire Station near Silverado in Napa County. The project includes a 16-person barracks/mess hall building; eight-bay apparatus building with offices, storage, vehicle exhaust removal system and fire sprinkler system, fueling facility, hazardous materials equipment storage building, paving, drainage, utilities, and equipment. The estimated project cost is \$1,898,000 (LSI 491) including preliminary plans (\$71,000); working drawings (\$108,000); construction (\$1,504,000); project administration (\$158,000); and equipment and items to complete (\$57,000). Preliminary plans to be complete by November 1995 and construction is to be completed by March 1997.

**Item 3540-301-660—Department of Forestry and Fire Protection—
Capital Outlay**

1. *Statewide—Construct Communications Towers and Vaults.* The budget provides \$10,000,000 for the construction of new communications towers and vaults throughout the state. This project consists of the design, construction, and equipping of 22 towers and 22 vaults consisting of Department of Forestry and Fire Protection standard self-supporting steel tower and vault designs. The estimated total project cost is \$10,000,000 including construction (\$3,190,000); telecommunication equipment design and installation (\$4,950,000); and project administration (\$1,860,000). Preliminary plans to be completed by January 1996. Construction is to start by June 1996 and be completed by June 1997.

Item 3600-301-200—Department of Fish and Game—Capital Outlay

1. *Fish Springs Hatchery—Freezer/Storage Replacement.* The amount of \$378,000 is provided to construct a new 3,200 square foot freezer/storage building. This amount includes \$281,000 (LSI 491) for construction contracts, \$14,000 for contingency, and \$83,000 for contract administration, testing, and inspection. Construction will be completed by July 1996.
2. *Mojave River Hatchery—Waterwell Replacement.* The amount of \$766,000 is provided for construction to replace two existing water wells. This amount includes \$677,000 (LSI 491) for construction contracts, \$34,000 for contingency, and \$55,000 for contract administration, testing, and inspection. Construction will be completed by July 1996.
3. *Suisun Marsh Mitigation—Hill Slough Interpretive Center, Phase 2.* The amount of \$104,000 is provided for a study (\$69,000), preliminary plans (\$10,000) and working drawings (\$25,000) for an interpretive center. Estimated future construction costs are \$857,000, including \$518,000 (LSI 491) for construction contracts, \$26,000 for contingency, \$63,000 for contract administration, testing, and inspection, and \$250,000 for agency retained items. Preliminary plans will be completed by December 1995. Working drawings will be completed by July 1996. Construction will be completed by June 1997.

**Item 3680-301-516—Department of Boating and Waterways—
Capital Outlay**

1. *Lake Del Valle—Boat Launching Facility.* The amount of \$137,000 is provided for preliminary plans (\$58,000) and working drawings (\$79,000) for construction of a series 200 comfort station, parking areas, shoreline development for improved public

access, repair and widening of an existing access road. The cost to repair the access road from the kiosk to the parking lot will be split between the state and the East Bay Regional Park District. The estimated future construction costs are \$1,311,000, including \$1,129,000 (LSI 491) for construction contracts, \$79,000 for contingency, and \$103,000 for contract administration, testing, and inspection. Preliminary plans will be completed by February 1996. Working drawings will be completed by June 1996. Construction will be completed by June 1997.

2. ***Castaic Lake State Recreation Area (SRA)—Boat Launching Facility.*** The amount of \$121,000 is provided for preliminary plans (\$49,000) and working drawings (\$72,000) to reconstruct a failing slope, including placement of riprap, and for construction of a concrete tracking ramp, an access ramp and a stairway from the high water shoreline to the bottom of the rock slope protection and for demolition and replacement of a life guard station. The estimated future construction costs are \$1,145,000, including \$938,000 (LSI 491) for construction contracts, \$66,000 for contingency, and \$141,000 for contract administration, testing, and inspection. Preliminary plans will be completed by February 1996. Working drawings will be completed by June 1996. Construction will be completed by September 1997.
3. ***San Luis SRA—Boat Launching Facility.*** The amount of \$113,000 is provided for preliminary plans (\$47,000) and working drawings (\$66,000) for construction of a series 200 comfort station, a parking area for 78 vehicles, erosion protection, and a potable waterline from the Santa Nella Water District across Highway 33. The estimated future construction costs are \$960,000, including \$793,000 (LSI 491) for construction contracts, \$56,000 for contingency, and \$108,000 for contract administration, testing, and inspection. Preliminary plans will be completed by February 1996. Working drawings will be completed by June 1996. Construction will be completed by June 1997.
4. ***Lake Perris SRA—Boat Launching Facility.*** The amount of \$160,000 is provided for preliminary plans (\$71,000) and working drawings (\$89,000) to construct a four lane boat launch ramp, parking for 90 car/trailer vehicles, a beach retaining wall, a new access road, relocation of an existing bike path, landscaping and a new restroom facility. The estimated future construction costs are \$1,555,000, including \$1,330,000 (LSI 491) for construction contracts, \$93,000 for contingency, and \$132,000 for contract administration, testing, and inspection. Preliminary plans will be completed by February 1996. Working drawings will be completed by June 1996. Construction will be completed by September 1997.
5. ***Lake Natoma—Boat Launching Facility.*** The amount of \$149,000 is provided for preliminary plans (\$67,000) and working drawings (\$82,000) for construction of two series 200 comfort stations, 108,000 square feet of parking, shoreline development and landscaping, a new viewing plaza, and a new boat ramp. The estimated future construction costs are \$1,426,000, including \$1,234,000 (LSI 491) for construction contracts, \$86,000 for contingency, and \$106,000 for contract administration, testing,

and inspection. Preliminary plans will be completed by February 1996. Working drawings will be completed by June 1996. Construction will be completed by September 1997.

Item 3790-301-140—Department of Parks and Recreation— Capital Outlay

1. *Bodie State Historic Park—Stabilize and Repair Building, Phase I.* The amount of \$377,000 is provided for construction involving nine buildings as the first phase of a three-phase project to stabilize a total of 45 buildings at the park. This amount includes \$260,000 for construction contracts, \$20,000 for contingency, \$60,000 for contract administration, testing and inspection, and \$37,000 for agency retained items. Construction will be completed by June 1996.

Item 4440-301-001—Department of Mental Health—Capital Outlay

1. *Napa State Hospital—Fire Protection System, Phase III.* The amount of \$148,000 is provided for preliminary plans (\$57,000) and working drawings (\$91,000) to improve fire protection within 14 buildings. The estimated future construction costs are \$1,358,000, including \$1,138,000 (LSI 473) for construction contracts, \$80,000 for contingency, and \$140,000 for contract administration, testing, and inspection. Preliminary plans will be completed by November 1995. Working drawings will be completed by April 1996. Construction will be completed by January 1997.

Items 5100-301-588, 5100-301-690, 5100-301-870, and 5100-301-871—Employment Development Department— Capital Outlay

1. *San Francisco JS/UI/DI Office—Renovation and Asbestos Abatement.* The amount of \$592,000 is provided for preliminary plans (\$259,000) and working drawings (\$333,000) for renovation of 64,000 gsf to correct seismic deficiencies, remove asbestos, replace major HVAC systems and controls, interior finishes and partition changes and new finishes, lighting upgrades, and comply with ADA requirements. The estimated future construction costs are \$6,520,000, including \$5,752,000 (LSI 491) for construction contracts, \$403,000 for contingency, and \$365,000 for contract administration, testing, and inspection. Preliminary plans will be completed by February 1996. Working drawings will be completed by May 1996. Construction will be completed by July 1997.
2. *San Bernardino DI Office—Renovation and Asbestos Abatement.* The amount of \$1,726,000 is provided for construction to renovate 15,000 square feet to remove asbestos, replace major HVAC systems and controls, interior finishes and partition

changes and new finishes, lighting upgrades, and comply with ADA requirements. This amount includes \$1,470,000 (LSI 491) for construction contracts, \$103,000 for contingency, and \$153,000 for contract administration, testing, and inspection. Construction will be completed by November 1996.

3. **Oakland JS/UI Office—Renovation and Asbestos Abatement.** The amount of \$3,159,000 is provided for construction to renovate 26,000 square feet and construct a 5,000 square foot addition. The renovation includes replacing flooring, ceilings, HVAC equipment and controls, roof, interior doors, relocating interior partitions, removing asbestos, and upgrading restrooms to comply with ADA requirements. This amount includes \$2,708,000 (LSI 491) for construction contracts, \$190,000 for contingency, and \$261,000 for contract administration, testing, and inspection. Construction will be completed by December 1996.
4. **Marysville JS/UI Office—Renovation.** The amount of \$77,000 is provided for preliminary plans (\$28,000) and working drawings (\$49,000) for renovation to provide a new floor plan and upgrade restrooms to meet ADA standards. The estimated future construction costs are \$559,000, including \$450,000 (LSI 491) for construction contracts, \$32,000 for contingency, and \$77,000 for contract administration, testing, and inspection. Preliminary plans will be completed by November 1995. Working drawings will be completed by May 1996. Construction will be completed by September 1997.
5. **Los Angeles Central JS/UI Office—Renovation and Asbestos Abatement.** The amount of \$231,000 is provided for preliminary plans (\$101,000) and working drawings (\$130,000) for renovation of 28,000 gsf to remove asbestos, replace floors, ceilings, roof, HVAC equipment and controls, interior doors, and relocate interior partitions, and to comply with ADA requirements. The estimated future construction costs are \$2,306,000, including \$1,993,000 (LSI 491) for construction contracts, \$140,000 for contingency, and \$173,000 for contract administration, testing, and inspection. Preliminary plans will be completed by January 1996. Working drawings will be completed by May 1996. Construction will be completed by June 1997.

Item 5240-301-001—Department of Corrections—Capital Outlay

1. **Statewide—Study, Design, and Construction of Correctional Treatment Centers.** The budget provides \$1,645,000 for preliminary plans (\$647,000) and working drawings (\$998,000) for the modification of five existing health care facilities so they can meet proposed California Code of Regulations for Correctional Treatment Centers (CTC's). A cost estimate and project schedule was developed April 4, 1995 (OPDM 0539) for the CTC at the Pelican Bay State Prison. It identifies that: (a) preliminary plans will begin September 1995 and be completed November 1995 and (b) working drawings

will begin January 1996 and completed March 1996. Due to time restrictions and 1994-95 funding limits no budget estimates/project schedules were developed for the other facilities.

2. **California State Prison at Folsom—Renovate Secondary Electrical Distribution System.** The budget provides \$1,282,000 for construction to upgrade the electrical distribution system. The project will install new distribution lines, transformers and panels. The estimated total project cost is \$1,418,000 including the previously appropriated amount of \$57,000 for preliminary plans and \$79,000 for working drawings. The construction amount (\$1,282,000) includes \$1,072,000 for construction contracts (LSI 491), \$75,000 for contingency, and \$135,000 for project administration. Construction will begin October 1995 and be completed May 1996.

Item 5240-301-660—Department of Corrections—Capital Outlay

1. **Correctional Training Facility, Soledad—Emergency Bed Projects.** The budget provides \$13,485,000 for study, preliminary plans, working drawings, construction, long lead and equipment for the Emergency Bed Program. The project includes the construction of three dormitory housing units, a health clinic, a modular building with four classrooms, parking, additional CMIS infrastructure, telecommunication system expansion, and food service modifications. The estimated project cost includes \$1,712,000 for fees, \$9,866,000 for construction, \$493,000 for contingency, \$27,000 for equipment, \$1,387,000 for agency retained. Design will begin July 1995 and be completed November 1995. Construction will begin October 1995 and will be completed January 1997.
2. **California Institution for Men, Chino—Emergency Bed Projects.** The budget provides \$16,326,000 for study, preliminary plans, working drawings, construction, long lead and equipment for the Emergency Bed Program. The project includes the construction of three dormitory housing units, a health clinic, one modular building with two classrooms, two modulars for administrative space, parking, additional CMIS infrastructure, telecommunication system expansion and infrastructure improvements to the waste water treatment plant. The estimated project cost includes \$2,160,000 for fees, \$12,107,000 for construction, \$595,000 for contingency, \$26,000 for equipment, and \$1,438,000 for agency retained. Design will begin November 1995 and be completed April 1996. Construction will begin May 1996 and will be completed May 1997.
3. **California State Prison at Solano, Vacaville—Emergency Bed Projects.** The budget provides \$20,314,000 for study, preliminary plans, working drawings, construction, long lead and equipment for the Emergency Bed Program. The project includes the construction of five dormitory housing units, a health clinic, one modular building with eight classrooms, two modulars for administrative space, parking, additional CMIS infrastructure, telecommunication system expansion, and food service

modification. The estimated project cost includes \$2,573,000 for fees, \$14,528,000 for construction, \$707,000 for contingency, \$27,000 for equipment, and \$2,479,000 for agency retained. Design will begin November 1995 and be completed May 1996. Construction will begin June 1996 and will be completed June 1997.

4. ***Richard J. Donovan Correctional Facility at Rock Mountain, San Diego—Emergency Bed Projects.*** The budget provides \$6,018,000 for study, preliminary plans, working drawings, construction, long lead and equipment for the Emergency Bed Program. The project includes the construction of an infirmary expansion, two modular buildings with two classrooms, each two modulators for administrative space, parking, additional CMIS infrastructure, and telecommunication system expansion. The estimated project cost includes \$771,000 for fees, \$4,524,000 for construction, \$196,000 for contingency, \$53,000 for equipment, and \$474,000 for agency retained. Design will begin November 1995 and be completed April 1996. Construction will begin May 1996 and will be completed May 1997.
5. ***Avenal State Prison, Avenal—Emergency Bed Projects.*** The budget provides \$29,329,000 for study, preliminary plans, working drawings, construction, long lead and equipment for the Emergency Bed Program. The project includes the construction of six dorm housing units, a health clinic, three modular buildings with two classrooms each, three modulators for administrative space, parking, additional CMIS infrastructure, telecommunication system expansion, and food service modifications. The estimated project cost includes \$3,576,000 for fees, \$18,283,000 for construction, \$854,000 for contingency, \$27,000 for equipment, and \$6,589,000 for agency retained. Design will begin October 1995 and be completed March 1996. Construction will begin April 1996 and will be completed June 1997.
6. ***California State Prison—Kings County at Corcoran—Emergency Bed Projects.*** The budget provides \$1,782,000 for study, preliminary plans, working drawings, construction, long lead and equipment for the Emergency Bed Program. The project includes the construction of one modular building with five classrooms, additional CMIS infrastructure, and telecommunication system expansion. The estimated project cost includes \$230,000 for fees, \$1,375,000 for construction, \$39,000 for contingency, and \$138,000 for agency retained. Design will begin April 1995 and be completed May 1996. Construction will begin September 1996 and will be completed May 1997.
7. ***Wasco State Prison—Reception Center, Wasco—Emergency Bed Projects.*** The budget provides \$18,359,000 for study, preliminary plans, working drawings, construction, long lead and equipment for the Emergency Bed Program. The project includes the construction of five dormitory housing units, a health clinic, two modulators for administrative space, additional CMIS infrastructure, telecommunication system expansion and food service modifications. The estimated project cost includes \$2,365,000 for fees, \$12,706,000 for construction, \$625,000 for contingency, \$27,000 for

equipment, and \$2,546,000 for agency retained. Design will begin October 1995 and be completed April 1996. Construction will begin May 1996 and will be completed June 1997.

8. **North Kern State Prison, Delano—Emergency Bed Projects.** The budget provides \$8,273,000 for study, preliminary plans, working drawings, construction, long lead and equipment for the Emergency Bed Program. The project includes the construction of two dormitory housing units, one modular for administrative space, additional CMIS infrastructure, telecommunication system expansion, and food service modifications. The estimated project cost includes \$1,077,000 for fees, \$5,603,000 for construction, \$280,000 for contingency, and \$1,313,000 for agency retained. Design will begin August 1995 and be completed February 1996. Construction will begin March 1996 and will be completed January 1997.
9. **Pleasant Valley State Prison, Coalinga—Emergency Bed Projects.** The budget provides \$1,052,000 for study, preliminary plans, working drawings, construction, long lead and equipment for the Emergency Bed Program. The project includes the construction of two modulars for administrative space, additional CMIS infrastructure and telecommunication system expansion. The estimated project cost includes \$95,000 for fees, \$566,000 for construction, \$18,000 for contingency, and \$373,000 for agency retained. Design will begin October 1995 and be completed May 1996. Construction will begin September 1996 and will be completed June 1997.
10. **Ironwood State Prison, Blythe—Emergency Bed Projects.** The budget provides \$1,144,000 for study, preliminary plans, working drawings, construction, long lead and equipment for the Emergency Bed Program. The project includes the construction of two modulars for administrative space, additional CMIS infrastructure, and telecommunication system expansion. The estimated project cost includes \$108,000 for fees, \$644,000 for construction, \$22,000 for contingency, and \$370,000 for agency retained. Design will begin August 1995 and be completed April 1996. Construction will begin September 1996 and will be completed June 1997.

Item 5240-301-723—Department of Corrections—Capital Outlay

1. **California Institution for Men, Chino—Repair Sewer Holding Ponds.** The budget provides \$94,000 for preliminary plans (\$37,000) and working drawings (\$57,000) to repair and install erosion protection for the levee slopes in nine holding ponds. The total project cost is \$896,000 and includes \$802,000 for construction. The construction amount (\$802,000) includes \$686,000 for construction contracts, \$48,000 for contingency and \$68,000 for project administration. Preliminary plans will begin August 1995 and be completed September 1995. Working drawings will begin October 1995 and be completed November 1995. (Refer to Budget Estimate B95-3829, January 26, 1995.)

2. ***Avenal State Prison, Avenal—Effluent Dam.*** The budget provides \$636,000 for preliminary plans (\$30,000) and working drawings (\$39,000) and construction (\$567,000) to decommission the existing earthen dam and construct a 300-acre foot holding pond. The construction amount (\$567,000) LSI 491, includes \$471,000 for construction contracts, \$33,000 for contingency, and \$63,000 for project administration. Preliminary plans will begin September 1995 and be completed November 1995. Working drawings will begin November 1995 and be completed December 1995. Construction will begin May 1996 and be completed July 1996. (Refer to Budget Estimate S00406, August 23, 1994.)

Item 5240-301-724—Department of Corrections—Capital Outlay

1. ***California Institution for Men, Chino—PCE Contamination Cleanup.*** The budget provides \$1,884,000 (LSI 459) to conduct a Phase III investigative study to determine the lateral and vertical extent of soil and ground water contamination and provide remediation action recommendations in the form of a remediation plan to mitigate Regional Water Quality Control Board requirements. The study will begin July 1995 and be completed June 1996. (Refer to Budget Study Estimate 1994-95 COBCP, March 7, 1994.)
2. ***California Institution for Men, Chino—Replace Program "C" Dorms.*** The budget provides \$74,000 for working drawings to construct two 100 bed level I prototypical dorms with a centralized Program Administration building. The estimated total project cost is \$2,400,000 including \$63,000 for preliminary plans. The construction amount (\$2,263,000) includes \$1,980,000 for construction contracts, \$138,000 for contingency and \$145,000 for project administration. Working drawings are scheduled to begin December 1995 and be completed May 1996. (No budget estimate available.)

Item 5240-301-746—Department of Corrections—Capital Outlay

1. ***California Correctional Institution, Tehachapi—Abandoned Brine Pond Site Cleanup.*** The budget provides \$95,000 for preliminary plans (\$45,000), working drawings (\$50,000) to abandon the existing brine ponds and close the site in accordance with Title 23 of the California Code Regulations. The estimated total project cost is \$436,000 including the previously appropriated amount of \$81,000 for a study. Preliminary plans will begin September 1995 and be completed November 1995. Working drawings will be completed by April 1996. (No budget estimate available.)
2. ***California Mens Colony, San Luis Obispo—Primary and Secondary Electrical Distribution System.*** The budget provides \$2,658,000 for working drawings (\$150,000) and construction (\$2,508,000) to upgrade the primary and secondary electrical distribution system. The total project cost is \$2,764,000 including the appropriated amount of \$106,000 for preliminary plans. The construction amount of \$2,508,000

includes \$2,111,000 for construction contracts (LSI 491), \$148,000 for contingency, and \$249,000 for project administration. (Refer to Budget Estimate B95-3808, January 25, 1995).

Item 5240-301-747—Department of Corrections—Capital Outlay

1. *California Institution for Men, Chino—Repair Sewer Plant Holding Pond.* The budget provides \$802,000 for construction to repair and install erosion protection for the levee slopes in nine holding ponds. The erosion protection will consist of a geomembrane liner. The total project cost is \$896,000 including the previously appropriated amount of \$37,000 for preliminary plans and \$57,000 for working drawings. The construction amount (\$802,000) includes \$686,000 for construction contracts (LSI 491), \$48,000 for contingency and \$68,000 for project administration. Construction will begin April 1996 and be completed August 1996. (Refer to Budget Estimate B95-3829, January 26, 1995.)
2. *California Institution for Men, Chino—Replace Program "C" Dorms.* The budget provides \$63,000 for preliminary plans to construct two 100-bed level I prototypical dorms with a centralized Program Administration building. The estimated total project is \$2,400,000 and includes \$74,000 for working drawings, and an estimated future cost of \$2,263,000 for construction. The construction amount (\$2,263,000) includes \$1,980,000 for construction contracts, \$138,000 for contingency and \$145,000 for project administration. Preliminary plans will begin August 1995 and be completed November 1995. (No budget estimate available.)
3. *California Men's Colony, San Luis Obispo—Primary and Secondary Electrical Distribution System.* The budget provides \$106,000 for preliminary plans to upgrade the primary and secondary electrical distribution system. The estimated total project is \$2,764,000 including working drawings (\$150,000) and construction (\$2,508,000). The construction amount of \$2,508,000 includes \$2,111,000 for construction contracts (LSI 491), \$148,000 for contingency, and \$240,000 for project administration. Preliminary plans will begin July 1995 and be completed January 1996. (Refer to Budget Estimate B95-3808, January 26, 1995.)

Item 5240-301-751—Department of Corrections—Capital Outlay

1. *California Correctional Institution, Tehachapi—Abandoned Brine Pond Site Cleanup.* The budget provides \$260,000 for construction to abandon the existing brine ponds and close the site in accordance with Title 23 of the California Code Regulations. The estimated total project cost is \$436,000 including the previously appropriated amount of \$81,000 for a study. Construction will be completed by February 1997.

Item 5240-302-001—Department of Corrections—Capital Outlay

1. *Statewide—Emergency Bed Projects.* The budget provides \$9,705,000 for studies, preliminary plans, working drawings, construction, long lead and equipment for the Emergency Bed Program. The project includes the following: parking; additional CMIS infrastructure; telecommunication system expansion; food service modifications; modifications to Level III housing units to accommodate beds in dayrooms; installing perimeter security to the Level I facility and Level I family visiting unit at the California State Prison at Corcoran; converting a Level III facility to Level IV at Corcoran and at the California State Prison at Lancaster; repairing 2,498 cell doors at the Correctional Training Facility; purchasing 21 crew carrying vehicles and other equipment for 21 additional conservation camp crews; and the completion of either a focused EIR or a negative declaration for all sites where construction of emergency beds is proposed. The budget amount includes \$2,601,000 for fees, \$4,577,000 for construction, \$2,000,000 for equipment, and \$527,000 for agency retained items. Estimated future costs are \$7,328,000, including \$5,553,000 for construction and \$1,775,000 for agency retained items. Design will begin by August 1995 and be completed by May 1996.

Item 5240-302-747—Department of Corrections—Capital Outlay

1. *Northern California Womens Facility, Stockton—Conversion/Emergency Bed Projects.* The amount of \$3,805,000 is provided for studies, preliminary plans, working drawings, and construction to convert this institution into a Level II prison for men, including construction of an electrified security fence, and for building modifications to add emergency beds. This amount includes \$3,055,000 for construction, \$153,000 for contingency, and \$97,000 for agency-retained items.

Item 5460-301-747—Department of the Youth Authority— Capital Outlay

1. *Preston School of Industry—Perimeter Security Fence.* The amount of \$75,000 is provided for preliminary plans for a new 7,000 lineal foot fence consisting of 9 gauge wire mesh with razor ribbon at the top. Estimated future costs are \$1,395,000, including \$88,000 for working drawings and \$1,307,000 for construction. The amount for construction includes \$1,142,000 (LSI 491) for construction contracts, \$57,000 for contingency, and \$108,000 for contract administration, testing, and inspection. Preliminary plans will be completed by January 1996. Working drawings will be completed by November 1996. Construction will be completed by December 1997.
2. *Preston School of Industry—New Boiler Room.* The amount of \$263,000 is provided for preliminary plans (\$112,000) and working drawings (\$151,000) for construction of a new boiler plant consisting of three-350 Hp high pressure steam boilers including

associated equipment and a new 3,800 square foot metal building. The estimated future construction costs are \$1,766,000, including \$1,511,000 (LSI 491) for construction contracts, \$106,000 for contingency, \$129,000 for contract administration, testing, and inspection, and \$20,000 for agency retained items. Preliminary plans will be completed by December 1995. Working drawings will be completed by April 1996. Construction will be completed by July 1997.

3. ***El Paso de Robles School—New Infirmary.*** The amount of \$284,000 is provided for preliminary plans (\$112,000) and working drawings (\$151,000) for construction of a 9,200 gsf infirmary building and related site improvements. The estimated future construction costs are \$1,766,000, including \$1,511,000 (LSI 491) for construction contracts, \$106,000 for contingency, \$129,000 for contract administration, testing, and inspection, and \$20,000 for agency retained items. Preliminary plans will be completed by December 1995. Working drawings will be completed by April 1996. Construction will be completed by April 1997.
4. ***Southern Reception Center—Clinic, Integrate Personal Alarm.*** The amount of \$45,000 is provided for preliminary plan for installing a single new ultrasonic personal security system to serve the entire facility. Estimated future costs are \$1,073,000, including \$68,000 for working drawings and \$926,000 for construction. The amount for construction includes \$865,000 (LSI 491) for construction contracts, \$61,000 for contingency, and \$79,000 for contract administration, testing, and inspection. Preliminary plans will be completed by December 1995. Working drawings will be completed by December 1996. Construction will be completed by January 1998.
5. ***Ventura School—Fire Marshal Modification.*** The amount of \$94,000 is provided for preliminary plans (\$39,000) and working drawings (\$55,000) to provide an automatic fire alarm system in ten dormitory buildings and a manual fire alarm system in the remaining buildings at the school. The estimated future construction costs are \$903,000, including \$737,000 (LSI 491) for construction contracts, \$52,000 for contingency, \$114,000 for contract administration, testing, and inspection. Preliminary plans will be completed by December 1995. Working drawings will be completed by April 1996. Construction will be completed by September 1997.
6. ***Youth Training School—Free Venture Work Space.*** The amount of \$973,000 is provided for preliminary plans (\$56,000), working drawings (\$72,000), and construction (\$845,000) for an 8,000 gsf building and trade corridor for Free Venture work space. The amount for construction includes \$734,000 (LSI 491) for construction contracts, \$37,000 for contingency, and \$74,000 for contract administration, testing, and inspection. Preliminary plans will be completed by January 1996. Working drawings will be completed by May 1996. Construction will be completed by June 1997.

Item 6440-301-660—University of California—Capital Outlay

1. **Berkeley Campus: Dwinelle Hall Expansion.** The amount of \$10,659,000 is provided for construction in order to expand Dwinelle Hall on the Berkeley campus by 28,800 assignable square feet (asf) for academic and support space for 17 existing departments and several academic support functions. The project converts the south classroom wing attic into open computer laboratory space (2,400 asf), demolishes the existing north office wing attic, replacing it with two new floors (26,400 asf), provides for limited modifications to the existing building, and installs a fire sprinkler system throughout the entire building. The estimated total project cost is \$12,427,000 (ENR 5595), including \$410,000 previously allocated for preparation of preliminary plans and \$480,000 for working drawings and future costs \$878,000 for equipment. The amount for construction includes \$9,331,000 for construction contracts (building cost is \$6,239,000), \$520,000 for contingency, and \$808,000 for project administration. Construction is scheduled to begin in August 1995 and be completed by August 1997.
2. **Berkeley Campus: Doe Library Seismic Corrections, Step 2.** The amount of \$4,804,000 is provided for construction for the second step of seismic corrections to the Doe Library on the Berkeley campus. This project will correct the main (south) block of Doe Library by bracing the former main stack core with shear walls and strengthening floor diaphragms. The estimated total project cost is \$5,221,000 (ENR 5595), including previous allocations of \$180,000 for preparation of preliminary plans and \$237,000 for working drawings. The amount for construction includes \$4,285,000 for construction contracts, \$251,000 for contingency, and \$268,000 for project administration. Construction is scheduled to begin in August 1995 and be completed by November 1996.
3. **Davis Campus: Environmental Services Facility.** The amount of \$12,525,000 is provided for working drawings (\$787,000) and construction (\$11,738,000) for a new 29,400 asf facility for handling and processing hazardous biological, chemical, and low-level radioactive materials that are produced by the teaching, research, and campus support activities of the Davis campus. Space is included for processing and holding waste (24,194 asf), laboratory analysis (1,050 asf), and support operations (4,165 asf). The estimated total project cost is \$13,482,000 (ENR 5595), including \$886,000 previously allocated for preparation of preliminary plans and future costs of \$71,000 for equipment. The amount for construction includes \$10,794,000 for construction contracts (building cost is \$8,760,000), \$540,000 for contingency, and \$404,000 for project administration. Working drawings are scheduled to begin in July 1995 and to be completed by July 1996. Construction is scheduled to begin in August 1996 and be completed by June 1998.
4. **Irvine Campus: Humanities/Fine Arts Facilities.** The amount of \$17,150,000 is provided for the first portion of construction of the Humanities/Fine Arts Facilities project, the Humanities Instructional building, the first of three new structures

housing classrooms, portions of the Schools of Humanities and Fine Arts, and academic support functions on the Irvine campus. The project that totals 84,762 asf will include 7,594 asf of classroom space, 27,368 asf of class laboratory and support space, 9,129 asf of scholarly activity and research space, 23,799 asf of academic and administrative offices and support, and 16,872 asf in other space that includes 3,285 asf for open computer laboratories and 13,587 asf for academic and college support. The estimated total project cost is \$37,656,000 (ENR 5595), including previous allocations of \$1,423,000 for preparation of preliminary plans and \$1,374,000 for working drawings, and future costs of \$15,139,000 for the remaining construction and \$2,570,000 for equipment. The total amount for construction includes \$29,262,000 for construction contracts (building cost is \$23,375,000 of which \$11,992,000 is for the first phase), \$1,463,000 for contingency, and \$1,564,000 for project administration. Construction is scheduled to begin in August 1995 and be completed in July 1998.

5. ***Irvine Campus: Central Plant Chiller Step 3, and Seismic Improvements.*** The amount of \$5,740,000 is provided by State sources and \$1,200,000 from University sources for construction to expand the campus central cooling capacity and seismically upgrade the Central Plant facility on the Irvine campus. The project will result in a net increase of 3,250 tons of chilled water capacity by removing an existing old 750-ton absorption chiller, replacing it with two 1,000-ton electric chillers, and installing a partial water chilling unit. The estimated total project cost is \$7,730,000 (ENR 5595), including previous allocations of \$359,000 for preparation of preliminary plans and \$431,000 for working drawings. The amount for construction includes \$6,440,000 for construction contracts, \$355,000 for contingency, and \$145,000 for project administration. Construction is scheduled to begin in August 1995 and be completed by October 1996.
6. ***Irvine Campus: Main Library Renovation and Seismic Improvements.*** The amount of \$4,692,000 is provided for construction to correct structural seismic deficiencies in the Main Library on the Irvine campus. The project will also renovate about 46,800 asf in the Main Library released by the completion of the Science Library. The estimated total project cost is \$5,279,000 (ENR 5595), including previous allocations of \$202,000 for preparation of preliminary plans, \$172,000 for working drawings, and future allocations of \$213,000 for equipment. The amount for construction includes \$3,828,000 for construction contracts, \$192,000 for contingency, \$371,000 for staging, and \$301,000 for project administration. Construction is scheduled to begin in August 1995 and be completed by October 1996.
7. ***Los Angeles Campus: Law Library Addition and Related Improvements.*** The amount of \$13,049,000 is provided for construction for an addition of 44,660 asf and renovation of 41,369 asf of the library of the School of Law on the Los Angeles campus. The project adds 30,203 asf to the Law Library for collections and user space, a 3,882 asf computer lab, 1,079 asf of scholarly activity/research space, 3,849 asf of faculty and administrative space, and 5,647 asf for academic program space. The estimated total project cost is \$26,086,000 (ENR 5595) with \$14,564,000 to be provided

from State funds and \$11,522,000 from University sources. The estimated total project cost includes: previous allocations for preparation of preliminary plans of \$677,000 from state funds and \$450,000 from University sources; previous allocations for working drawings of \$838,000 from State funds and \$556,000 from University sources; and future costs of \$693,000 from University sources for equipment. The amount for construction includes \$20,668,000 for construction contracts (building cost is \$15,468,000), \$1,112,000 for contingency, and \$1,092,000 for project administration. Construction is scheduled to begin in August 1995 and be completed by November 1997.

8. **Los Angeles Campus: Chemistry/Biological Sciences—Young Hall South Renovation.** The amount of \$12,466,000 is provided for construction to renovate 29,902 asf in the south wing of Young Hall on the Los Angeles campus. The project renovates existing space for undergraduate teaching laboratories for the departments of Microbiology and Molecular Genetics, Chemistry and Biochemistry, and Biology and for the Division of Life Science and Physical Science by upgrading ventilation, electrical distribution, and laboratory piping as well as providing code compliance to meet laboratory safety standards. The estimated total project cost is \$13,887,000 (ENR 5595), including previous allocations of \$710,000 for preparation of preliminary plans and \$711,000 for working drawings. The amount for construction includes \$11,114,000 for construction contracts, \$625,000 for contingency, and \$727,000 for staging and project administration. Construction is scheduled to begin in August 1995 and be completed by February 1997.
9. **Riverside Campus: Science Library.** The amount of \$29,157,000 is provided for construction for a new 106,294 asf Science Library for the Riverside campus. The project consolidates campus science collections in this library and provides 1,530 reader stations and 10,813 asf for the campus library's Technical Services division. The estimated total project cost is \$33,015,000 (ENR 5595), including previous allocations of \$882,000 for preparation of preliminary plans and \$1,229,000 for working drawings, and future costs of \$1,747,000 for equipment. The amount for construction includes \$26,338,000 for construction contracts (building cost is \$24,477,000), \$1,317,000 for contingency, and \$1,502,000 for project administration. Construction is scheduled to begin in July 1995 and be completed by March 1998.
10. **San Diego Campus: Bonner Hall Improvements.** The amount of \$6,430,000 is provided for construction to improve 47,438 asf of Bonner Hall for instruction and research programs of the Biology Department when space is vacated with the occupation of the Sciences building on the San Diego campus. In addition to renovation of the mechanical and electrical systems serving the building, the project will provide 5,933 asf for new class laboratory space, and renovations to 33,075 asf of research laboratory and scholarly activity space, 3,500 asf of vivaria, and 4,930 asf of office space. The estimated total project cost is \$7,690,000 (ENR 5595), including previous allocations of \$267,000 for preparation of preliminary plans and \$343,000 for working drawings, and future costs of \$650,000 for equipment. The amount for construction

includes \$5,818,000 for construction contracts, \$313,000 for contingency, and \$299,000 for project administration. Construction is scheduled to begin in August 1995 and be completed by November 1996.

11. **San Diego Campus: UCSDMC North Annex Seismic Replacement Facility.** The amount of \$6,185,000 is provided for working drawings (\$288,000) and construction (\$5,897,000) for a new three story 20,500 asf to replace the existing seismically deficient UCSDMC North Annex on the San Diego campus. The project will house the Departments of Medicine, Surgery, and Orthopaedics. The estimated total project cost is \$6,495,000 (ENR 5595), including \$214,000 previously supplied by the University for preparation of preliminary plans. and future costs of \$96,000 for equipment. The amount for construction includes \$5,328,000 for construction contracts (building cost is \$4,007,000), \$251,000 for contingency, and \$318,000 for project administration. Working drawings are scheduled to begin in August 1995 and be completed by April 1996. Construction is scheduled to begin in April 1996 and be completed by July 1997.

12. **Santa Barbara Campus: Physical Sciences Renovations.** The amount of \$14,149,000 is provided for the second portion of construction to renovate portions of three buildings for the Physical Sciences on the Santa Barbara campus following the construction of the new Physical Sciences building. The project totals 61,949 asf which includes 52,589 asf in the Chemistry building, 4,410 asf in the Geological Sciences building and 5,012 asf in Brioda Hall, serving respectively the Departments of Chemistry, Geological Sciences and Physics. The renovation includes upgrading of 100,201 gsf to meet utility infrastructure needs and building and life-safety code corrections. Project space includes 1,689 asf for class laboratories, 53,359 asf for scholarly activity and research, and 6,963 asf for academic and administrative offices and support. The estimated total project cost is \$17,153,000 (ENR 5595), including previous allocations of \$455,000 for preparation of preliminary plans, \$587,000 for working drawings, and \$1,894,000 for the first portion of construction, and future costs of \$68,000 for equipment. The total amount for construction includes \$14,447,000 for construction contracts, \$870,000 for contingency, and \$726,000 for project administration. Construction of the second portion is scheduled to begin in August 1995 and be completed by July 1997.

13. **Santa Cruz Campus: Improvements to Arts Facilities.** The amount of \$11,955,000 is provided for construction for 26,206 asf of new teaching and studio facilities for the departments of Music, Art, and Theater Arts in the Improvements to Arts Facilities project on the Santa Cruz campus. The portion for Music (8,070 asf) is the second of two phases to support the Music program, the first phase of which is the Music Facility. Project space, including alterations to 14,594 asf released by programs in Art and Music for Theater Arts, comprises 4,587 asf for classrooms, 26,570 asf for class laboratories, 843 asf for scholarly activity and research, and 8,800 asf for academic and administrative offices and support. The estimated total project cost is \$14,329,000 (ENR 5595), including \$627,000 previously allocated for preparation of preliminary

plans and \$628,000 for working drawings, and future costs of \$1,119,000 for equipment. The amount for construction includes \$11,076,000 for construction contracts (building cost is \$5,123,000), \$461,000 for contingency, and \$418,000 for project administration. Construction is scheduled to begin in July 1995 and be completed by April 1997.

Item 6440-301-705—University of California—Capital Outlay

1. **Berkeley Campus: Hearst Memorial Mining Building Seismic and Program Improvements.** The amount of \$1,561,000 is provided for preparation of preliminary plans to correct seismic deficiencies in the historically significant structure and meet the contemporary instruction and research needs of the Materials Science and Mineral Engineering Department on the Berkeley campus. In addition to seismic strengthening, the project will correct the building's obsolescence for its academic purposes, the code and safety deficiencies, as well as ventilation, heating, water, electrical power and other utility system inadequacies. The total estimated project cost is \$53,556,000 (ENR 5595), including \$50,000 previously allocated for study funds, future State costs of \$3,206,000 for working drawings and \$28,830,000 for construction, and future University costs of \$17,380,000 for construction and \$2,529,000 for equipment. The amount for construction includes \$ 41,175,000 for construction contracts, \$2,756,000 for contingency, and \$ 2,279,000 for project administration. Preliminary plans are scheduled to begin in July 1995 and be completed by July 1996. Working drawings are scheduled to begin in August 1996 and be completed by July 1997. Construction is scheduled to begin in August 1997 and be completed by December 1999.

2. **Davis Campus: Seismic Corrections—Phase 3.** The amount of \$1,665,000 is provided for construction for a seismic upgrade to the following Davis campus structures: Veihmeyer Hall, its Secondary building, and the connecting walkway between Veihmeyer and Hunt Halls; Wyatt Theatre; and three water tanks. The estimated total project cost is \$1,816,000 (ENR 5595), including previous allocations of \$74,000 for preliminary plans and \$77,000 for working drawings. The amount for construction includes \$1,523,000 for construction contracts, \$76,000 for contingency, and \$66,000 for project administration. Construction is scheduled to begin in November 1995 and be completed by February 1997.

3. **Davis Campus: School of Veterinary Medicine.** The amount of \$100,000 is provided in study funds to complete a facilities master plan for the School of Veterinary Medicine at the Davis campus. It is the intent of the Legislature that these funds be used to determine the infrastructure and utility services needed to support the master plan; evaluate site conditions for these improvements; and develop an infrastructure and utility master plan to correspond with planned facility development. None of these funds may be used for preparation of detailed design studies for any specific project.

4. ***Irvine Campus: Dance Studio and Humanities Hall Seismic Improvements.*** The amount of \$719,000 is provided for working drawings (\$39,000) and construction (\$680,000) to correct seismic structural deficiencies on the Dance Studio and to secure precast concrete panels on the exterior of the Humanities Hall on the Irvine campus. The estimated project cost is \$762,000 (ENR 5595), including \$43,000 previously supplied from University sources for the preparation of preliminary plans. The amount for construction includes \$614,000 for construction contracts, \$31,000 for contingency, and \$35,000 for project administration. Working drawings are scheduled to begin in August 1995 and be completed by March 1996. Construction is scheduled to begin in March 1996 and be completed by November 1996.
5. ***Irvine Campus: Social Sciences Facilities Seismic Improvements.*** The amount of \$888,000 is provided for working drawings (\$37,000) and construction (\$851,000) to perform the most urgent seismic work on the Social Sciences Tower and Social Sciences Laboratory buildings on the Irvine campus by correcting their seismically deficient handrails and exterior elevations. The estimated total project cost is \$923,000 (ENR 5595), including \$35,000 previously provided by the University for preparation of preliminary plans. The amount for construction includes \$753,000 for construction contracts, \$41,000 for contingency, and \$94,000 for project administration. Working drawings are scheduled to begin in August 1995 and be completed by March 1996. Construction is scheduled to begin in March 1996 and be completed by December 1996.
6. ***Los Angeles Campus: Haines Hall Seismic Correction.*** The amount of \$922,000 is provided for working drawings for the seismic correction of the 72,800 asf Haines Hall on the Los Angeles campus, including strengthening of the structural system, correction of fire and life-safety hazards, and upgrading of outdated instructional space affected by the seismic work. The estimated total project cost is \$15,382,000 (ENR 5595), including \$380,000 previously allocated for preparation of preliminary plans, and future costs of \$14,080,000 for construction. The amount of construction includes \$11,158,000 for construction contracts, \$753,000 for contingency, \$1,706,000 for staging, and \$463,000 for project administration. Working drawings are scheduled to begin in August 1995 and be completed by September 1996. Construction is scheduled to begin in October 1996 and be completed by September 1998.
7. ***Los Angeles Campus: Dentistry Building Seismic Corrections, Phase 1.*** The amount of \$252,000 is provided for preparation of preliminary plans (\$105,000) and working drawings (\$147,000) to provide the first phase of seismic corrections to the Dentistry building on the Los Angeles campus. The project will provide structural reinforcement to building columns and additional shear walls to prevent building collapse as well as corrections for access, fire and life-safety in the construction areas. The total estimated project cost is \$2,410,000 (ENR 5595), including \$2,158,000 in future costs for construction. The amount for construction includes \$1,940,000 for construction contracts, \$132,000 for contingency, and \$86,000 for project administration. Preliminary plans are scheduled to begin in July 1995 and be completed by

November 1995. Working drawings are scheduled to begin in December 1995 and be completed in July 1996. Construction is scheduled to begin in August 1996 and be completed by April 1997.

8. **San Diego Campus: Seismic Corrections, Phase 3.** The amount of \$1,007,000 is provided for working drawings (\$48,000) and construction (\$959,000) to upgrade the seismic resistance of ten small wood frame buildings, totalling 34,701 asf, on the central and Scripps Institution of Oceanography sites of the San Diego campus. The estimated total project cost is \$1,041,000 (ENR 5595), including \$34,000 previously supplied by the University for preparation of preliminary plans. The amount for construction includes \$860,000 for construction contracts, \$45,000 for contingency, and \$54,000 for project administration. Working drawings are scheduled to begin in August 1995 and be completed by February 1996. Construction is scheduled to begin in March 1996 and be completed by May 1997.
9. **San Francisco Campus: Parnassus Fire Protection Water Supply System.** The amount of \$1,781,000 is provided for the fourth phase and last phase of construction for a four-phase project to install a fire protection water supply and distribution system for the San Francisco campus at Parnassus Avenue. The University will supply an additional \$103,000 from hospital reserves for construction. The estimated total project cost is \$8,458,000 (ENR 5595), including previous state allocations of \$355,000 for preparation of preliminary plans, \$316,000 for working drawings, and \$1,213,000 for construction. The University contributed \$20,000 from hospital reserves and University funds for preparation of preliminary plans, \$412,000 for working drawings from hospital reserves and University sources, and \$4,258,000 for construction from University sources and hospital reserves. The amount for construction includes \$6,675,000 for construction contracts, \$226,000 for contingency, and \$454,000 for project administration. Phase 4 construction is scheduled to begin in September 1995 and be completed by September 1996.
10. **Santa Barbara Campus: Humanities and Social Sciences Renovations and Seismic Corrections.** The amount of \$579,000 is provided for working drawings to address the seismic and other deficiencies in six buildings on the Santa Barbara campus in which space will be released when the Humanities and Social Sciences building is occupied. The project will upgrade a total of 118,564 asf to meet modern instruction and research needs. In addition to seismic corrections and renovations to meet program objectives, modifications will include mechanical, electrical, and communications systems, and corrections of life-safety and code deficiencies. The total estimated project cost is \$10,311,000 (ENR 5595), including previous allocations of \$355,000 for preparation of preliminary plans, and future costs of \$8,770,000 for construction, and \$607,000 for equipment. The amount for construction includes \$7,738,000 for construction contracts, \$389,000 for contingency, and \$643,000 for project administration. Working drawings are scheduled to begin in August 1995 and be completed by July 1996. Construction is scheduled to begin in August 1996 and be completed by February 1999.

11. ***Santa Barbara Campus: Humanities and Social Sciences Renovations and Seismic Corrections.*** The amount of \$579,000 is provided for working drawings to address the seismic and other deficiencies in six buildings on the Santa Barbara campus in which space will be released when the Humanities and Social Sciences building is occupied. The project will upgrade a total of 118,564 asf to meet modern instruction and research needs. In addition to seismic corrections and renovations to meet program objectives, modifications will include mechanical, electrical, and communications systems, and corrections of life-safety and code deficiencies. The total estimated project cost is \$10,311,000 (ENR 5595), including previous allocations of \$355,000 for preparation of preliminary plans, and future costs of \$8,770,000 for construction, and \$607,000 for equipment. The amount for construction includes \$7,738,000 for construction contracts, \$389,000 for contingency, and \$643,000 for project administration. Working drawings are scheduled to begin in August 1995 and be completed by July 1996. Construction is scheduled to begin in August 1996 and be completed by February 1999.

Item 6440-301-782—University of California—Capital Outlay

1. ***Riverside Campus: Public Safety Building Seismic Replacement.*** The amount of \$83,000 is provided for working drawings for a new building to house the public safety functions on the Riverside campus. The new 6,625 asf facility will house the University Police and the campus emergency response center and include an exterior storage yard. The estimated total project cost is \$1,848,000 (ENR 5595), including \$87,000 previously supplied by the University for preparation of preliminary plans, and future costs of \$1,597,000 for construction (building cost is \$1,138,000) and \$81,000 for equipment. The amount for construction includes \$1,456,000 for construction contracts, \$73,000 for contingency, and \$68,000 for project administration. Working drawings are scheduled to begin in August 1995 and be completed by March 1996. Construction is scheduled to begin in August 1996 and be completed by June 1997.

Item 6610-301-660—California State University—Capital Outlay

1. ***Long Beach Campus—McIntosh Hall.*** The amount of \$1,266,000 is provided for construction for a seismic upgrade to this facility. The retrofit will enforce the structural elements of the building. The estimated total project cost is \$1,416,000 including previously appropriated cost of \$150,000 for working drawings. The construction amount includes \$1,067,000 for contracts (ENR 5595), \$79,000 for contingency, and \$120,000 for project administration. Construction is scheduled to commence no later than September 1995, and be completed no later than December 1996.
2. ***Los Angeles Campus—Administration Building.*** The amount of \$3,550,000 is provided for construction for a seismic upgrade to this 66,462 asf Administration building. The

structural work required includes strengthening and/or adding dampening devices. The estimated total project cost is \$3,700,000. The construction amount includes \$3,050,000 for contracts, (ENR 5595), \$210,000 for contingency, and \$290,000 for project administration. Construction is scheduled to commence by October 1995, and be completed no later than March 1997.

3. **San Bernardino Campus—Pfau Library, Phase I & II.** The amount of \$5,582,000 is provided for working drawings (\$73,000) and construction (\$5,747,000) of the seismic upgrade to this 112,296 asf (167,816 gsf) library building. This project includes thickening some existing concrete shear walls and upgrading precast panel connections. The estimated total project cost is \$5,950,000, including previously appropriated costs of \$130,000 for working drawings. The construction amount includes \$4,937,000 for contracts (ENR 5595), \$345,000 for contingency, and \$465,000 for project administration. Working drawings will be completed by September 1995. Construction is scheduled to commence by December 1995, and be completed by December 1996.
4. **Fullerton Campus—Library Building.** The amount of \$5,913,000 is provided for working drawings (\$180,000) and construction (\$5,733,000) for the first phase of the seismic upgrade to this 173,957 asf (227,388 gsf) library building. This project includes strengthening of some existing shear walls, columns, and adding interior shear walls for various areas of this building. The estimated total project cost is \$5,913,000. The construction amount includes \$4,917,000 for contracts (ENR 5595), \$343,000 for contingency, and \$473,000 for project administration. Working drawings will be completed by October 1995. Construction is scheduled to commence by November 1995, and be completed by January 1996.
5. **Humboldt Campus—Siemens Hall.** The amount of \$816,000 is provided for working drawings (\$26,000) and construction (\$790,000) to structurally strengthen Siemens Hall. The retrofit will address the building's present weakness to lateral forces by an exterior frame. The construction amount includes \$676,000 for contracts, (ENR 5595), \$47,000 for contingency, and \$67,000 for project administration. Working drawings will be completed September 1995. Construction is scheduled to commence December 1995 and be completed by September 1996.
6. **Fresno Campus—Renovate/Upgrade High Voltage Distribution System.** The amount of \$1,574,000 is provided for construction for the renovation of the high voltage distribution system. This project includes the upgrade of electrical potheads, oil fused switches, manholes, high voltage link disconnecting units to isolate 12KV, relay testing, pot testing, feeder testing, and testing of the entire lighting circuits. The estimated total project cost is \$1,672,000 including previously appropriated costs of \$52,000 for preliminary plans, and donor funds of \$48,000 for working drawings. The construction amount includes \$1,378,000 for construction contracts (ENR 5595), \$79,000 for contingency, and \$117,000 for project administration. Construction is scheduled to commence by March 1996, and be completed by September 1996.

7. **Hayward Campus—Science Building Renovation.** The amount of \$347,000 is provided for working drawings and \$11,210,000 for construction for the renovation of 76,992 asf (106,249) gsf in the Science building to correct health and safety standards, provide handicapped accessibility, correct heating and ventilation system deficiencies, and upgrade plumbing and electrical systems to alleviate operational problems and equipment failures. The project also refurbishes teaching laboratories and laboratory support areas to correct instructional deficiencies related to obsolete Group I equipment. The estimated total project cost is \$11,723,000, including previously appropriated costs of \$166,000 for preliminary plans and future costs of \$11,210,000 for construction. The future construction amount includes \$9,666,000 for contracts (ENR 5595), \$675,000 for contingency, and \$869,000 for project administration. Working drawings will be completed by May 1996. Construction is scheduled to commence by later than September 1996 and be completed no later than May 1998.

8. **Los Angeles Campus—Thermal Energy Storage/Upgrade Electrical System, Phase II.** The amount of \$5,758,000 is provided for construction of the second phase of this project which will provide thermal energy storage and upgrade the campus utility system. The estimated total project cost is \$11,643,000 including previously appropriated costs of \$7,281,000 for preliminary plans (\$229,000) and working drawings (\$466,000) and \$5,190,000 for the first phase of construction. The construction amount in Phase II consists of \$4,963,000 for contracts (ENR 5595) \$360,000 for contingency and \$435,000 for project administration. Construction for Phase II is scheduled to commence by March 1996, and be completed no later than January 1998.

9. **Los Angeles Campus—Renovate/Upgrade Sewer Line/Water Distribution System.** The amount of \$1,907,000 is provided for working drawings (\$27,000) and construction (\$1,880,000) to renovate and upgrade the sewer and water main distribution lines. The estimated total project cost is \$1,994,000, including previously appropriated costs of \$87,000 for preliminary plans. The construction amount includes \$1,606,000 for construction contracts (ENR 5595), \$112,000 for contingency, \$162,000 for project administration. Working drawings will be completed by December 1995. Construction will start by March 1996 and be completed no later than January 1998.

10. **Northridge Campus—Central Plant & Utilities Infrastructure I.** The amount of \$23,149,000 is provided for construction of a Central Plant and campus utilities to replace heating and cooling distribution system and equipment and renovate/upgrade the electrical, water, and communication conduit systems. Also included is the distribution system for heating and cooling piping to individual buildings. The estimated total project cost is \$24,577,000, including appropriated costs of \$1,428,000 for preliminary plans (\$642,000) and working drawings (\$786,000). The construction amount includes \$19,775,000 for construction contracts (ENR 5595), \$988,000 for contingency, \$1,897,000 for project administration, and \$489,000 for landscaping. Construction is scheduled to commence September 1995, and be completed by January 1997.

11. **San Bernardino Campus—Renovate/Upgrade Chiller/Central Plant.** The amount of \$944,000 is provided for working drawings (\$32,000) and construction (\$912,000) to upgrade the Central Plant facility with the installation of a 1,000 ton absorption chiller, which will increase efficiency, reduce operating costs and energy utilization. The estimated total project cost \$967,000, including previously appropriated costs of \$23,000 for preliminary plans. The construction amount includes \$799,000 for construction contracts (ENR 5595), \$40,000 for contingency and \$73,000 for project administration. Working drawings shall be completed no later than December 1995. Construction is scheduled to commence no later than March 1995 and be completed no later than August 1996.
12. **San Francisco Campus—Corporation Yard.** The amount of \$6,483,000 is provided for construction for a 53,278 asf corporation yard. The project will provide space for Facilities Operations, Facilities Planning and Design, Department of Public Safety, and Mail Services. The estimated total project cost is \$7,281,000, including previously appropriated costs of \$329,000 for preliminary plans (\$138,000) and working drawings (\$191,000), and future costs of \$469,000 for equipment. The construction amount includes \$5,579,000 for construction contracts, (ENR 5595), \$279,000 for contingency, and \$625,000 for project administration. Construction is scheduled to commence by October 1995 and be completed no later than October 1997.
13. **San Francisco Campus—Central Plant and Utility Infrastructure.** The amount of \$20,070,000 is provided for construction of a Central Plant and campus utilities renovation to replace the existing defunct production and distribution system. Also included is the renewal of the electrical distribution, communications, sewer and potable water systems. The estimated total project cost is \$21,083,000 including previously appropriated costs of \$967,000 for preliminary plans (\$449,000) and working drawings (\$518,000) and future costs of \$46,000 for equipment. The construction amount includes \$17,552,000 for construction contracts (ENR 5595), \$878,000 for contingency, and \$1,640,000 for project administration, including asbestos air monitoring. Construction is scheduled to commence no later than October 1995 and be completed no later than October 1997.
14. **San Luis Obispo Campus—Upgrade High Voltage Electrical Phase I.** The amount of \$6,319,000 is provided for construction to upgrade existing electrical distribution system to a 12KV system. The estimated total project cost is \$6,684,000, including previously appropriated costs of \$365,000 for preliminary plans (\$167,000) and working drawings (\$198,000). The construction amount includes \$5,504,000 for construction contracts (ENR 5595), \$274,000 for contingency, \$472,000 for project administration, and \$69,000 for landscaping. Construction is scheduled to commence by October 1995 and be completed by October 1997.
15. **San Luis Obispo Campus—Upgrade Utilities/Heat & Water.** The amount of \$18,650,000 is provided for construction to convert campus heating system from a medium pressure steam/condensate system to a low pressure hot water system,

including conversion of in-building distribution systems. The project will also provide a second primary distribution water source for the campus. The estimated total project cost is \$19,835,000, including previously appropriated costs of \$1,185,000 for preliminary plans (\$612,000) and working drawings (\$573,000). The construction amount consists of \$16,216,000 for construction contracts (ENR 5595), \$811,000 for contingency, \$1,603,000 for project administration and \$20,000 for landscape. Construction is scheduled to commence by October 1995 and be completed by October 1997.

16. **San Bernardino—Physical Education.** The amount of \$599,000 is provided for construction for a seismic upgrade to this 30,770 asf (42,309 gsf) Physical Education building. The structural work required includes replacing part of the gypsum roof, installing seismic ties, and a new steel seismic bracing element inside the facility. The estimated total project cost is \$659,000, including previously appropriated costs of \$60,000 for working drawings. The construction amount includes \$514,000 for contracts (ENR 5595), \$35,000 for contingency and \$50,000 for project administration. Construction is scheduled to commence no later than September 1995, and be completed no later than June 1996.
17. **Humboldt—Griffith Hall.** The amount of \$705,000 is provided for working drawings (\$23,000) and construction (\$682,000) to structurally strengthen Griffith Hall. The project will reinforce the structural elements of the building by adding shear walls. The construction amount includes \$586,000 for contracts, including asbestos (ENR 5595), \$40,000 for contingency, \$58,000 for project administration. Working drawings will be completed by September 1995. Construction is scheduled to commence December 1995 and be completed by September 1996.
18. **Humboldt—East Gym.** The amount of \$553,000 is provided for working drawings (\$19,000) and construction (\$534,000) to structurally strengthen East Gym. The retrofit will reinforce the structural elements of the building by adding shear walls, adding new chords at roof level, and providing new double angle members at horizontal truss under roof. The construction amount includes \$459,000 for contracts, including asbestos (ENR 5595), \$31,000 for contingency, \$46,000 for project administration. Working drawings will be completed by September 1995. Construction is scheduled to commence December 1995 and be completed by June 1996.
19. **Los Angeles—Simpson Tower.** The amount of \$3,840,000 is provided for working drawings (\$178,000) and construction (\$3,662,000) for a seismic upgrade to the building. The structural work required includes strengthening external structural walls. The construction amount includes \$3,200,000 for contracts (ENR 5595), \$224,000 for contingency, and \$238,000 for project administration. Working drawings shall be completed not later than December 1993. Construction is scheduled to commence by March 1996, and be completed no later than July 1997.

20. **Pomona—Environmental Design.** The amount of \$1,078,000 is provided for working drawings (\$83,000) and construction (\$995,000) to structurally strengthen Environmental Design building. The retrofit will reinforce the structural elements of the building by strengthening the parapet walls of the towers. The construction amount includes \$853,000 for contracts (ENR 5595), \$59,000 for contingency, and \$106,000 project administration. Working drawings will be completed by January 1996. Construction is scheduled to commence January 1996 and be completed by July 1997.

21. **San Jose—Morris Daly Auditorium.** The amount of \$941,000 is provided for working drawings (\$70,000) and construction (\$871,000) for a seismic upgrade to this historic 9,422 GSF Auditorium and Administration building. The structural work includes replacement and refastening of the Spanish roof tiles and a new steel seismic frame inside the building. The construction amount includes \$747,000 for contracts (ENR 5595), \$52,000 for contingency and \$72,000 for project administration. Working drawings will be completed no later than October 1995. Construction is scheduled to commence no later than February 1996 and be completed no later than September 1996.

22. **San Francisco Campus—Administration Building.** The amount of \$10,618,000 is provided for construction for the seismic rehabilitation of the 135,094 gsf university administration building. The project provides a new steel exterior bracing frame to reinforce the building. The estimated total project cost is \$11,137,000, including previously appropriated costs of \$519,000 for preliminary plans (\$213,000) and working drawings (\$306,000). The construction amount includes \$9,088,000 for construction contracts (ENR 5595), \$628,000 for contingency and \$902,000 for project administration. Construction is scheduled to commence by September 1995 and be completed by March 1997.

Item 6610-301-705—California State University—Capital Outlay

1. **Sacramento Campus—Upgrade Central Utility System.** \$35,000 is provided for working drawings to upgrade an obsolete boiler and under capacity cooling tower and high-efficiency water chiller to increase heating and cooling capacity to meet increased utility requirements. The total estimated project cost is \$1,333,000, including previously appropriated costs of \$23,000 for preliminary plans and future costs of \$1,275,000 for construction. The future construction amount includes \$1,110,000 for construction contracts (ENR 5595), \$77,000 for contingency and \$88,000 for project administration. Working drawings shall be completed no later than December 1995. Construction is scheduled to commence no later than September 1996 and be completed no later than September 1997.

2. **San Diego Campus—Renovate/HVAC Systems/ Music/Adams Humanities.** \$66,000 is provided for working drawings for the renovation/HVAC Systems/Music/Adams Humanities. The project will correct the HVAC problems concerning wide

temperature and humidity variations as well as poor building ventilation. Corrections include a air cooled packaged chiller for each building, improved controls, and appropriate ductwork modifications. The estimated total project cost is \$2,134,000, including previously appropriated costs of \$46,000 for preliminary plans and future costs of \$2,022,000 for construction. The future construction amount includes \$1,731,000 for construction contracts (ENR 5595), \$121,000 for contingency, and \$170,000 for project administration. Working drawings will be completed no later than March 1996. Construction is scheduled to commence no later September 1996 and be completed no later than May 1997.

3. **San Francisco Campus—Renovate/Upgrade HVAC Creative Arts.** \$48,000 is provided for working drawings to provide adequate heating, ventilation, and air conditioning systems in the Creative Arts building. The estimated total project cost is \$1,292,000 including previously appropriated costs of \$38,000 for preliminary plans. The future construction amount includes \$1,042,000 for construction contracts, including asbestos monitoring, \$67,000 for contingency, and \$97,000 for project administration. Working drawings will be completed no later than February 1996. Construction is scheduled to commence by September 1996 and be completed no later than September 1997.
4. **San Jose Campus—Renovate/Upgrade Electrical Infrastructure.** \$32,000 is provided for working drawings for the renovation of electrical switch gear at Central Plant and the renovation of electrical breakers and panels, supply fans, lighting diffusers, and lighting systems. The estimated total project cost is \$841,000 including previously appropriated costs of \$15,000 for preliminary plans and future costs of \$794,000 for construction. The construction amount includes \$649,000 for construction contracts (ENR 5595), \$45,000 for contingency, and \$100,000 for project administration. Working drawings shall be completed no later than January 1996. Construction is scheduled to commence by August 1996 and be completed by May 1997.
5. **San Luis Obispo Campus—Waste Water.** \$4,348,000 is provided for construction to address the campus's equity share of water quality and capacity and sewer discharge requirements. The future construction amount includes \$4,013,000 for construction contracts (ENR 5595), \$54,000 for contingency and \$281,000 for project management. Construction was completed by the city in 1994.
6. **Sonoma Campus—Renovate/Upgrade Chiller/Central Plant.** \$34,000 is provided for working drawings to renovate and upgrade the Central Plant. The estimated total project is \$1,254,000, including previously appropriated costs of \$28,000 for preliminary plans and future costs of \$1,192,000 for construction. The future construction amount includes \$1,042,000 for construction contracts (ENR 5595), \$52,000 for contingency and \$98,000 for project administration. Working drawings will be completed by May 1996. Construction is scheduled to commence by December 1996, and be completed no later than December 1997.

7. **Stanislaus Campus—Renovate/Upgrade Central Plant, Chiller.** \$21,000 is provided for working drawings to upgrade the current 1,100 ton capacity chillers and cooling towers to 1,400 tons. The total estimated project cost is \$674,000 including previously appropriated costs of \$20,000 for preliminary plans and future costs of \$633,000 for construction. The future construction amount includes \$545,000 for construction contracts (ENR 5595) and \$37,000 for contingency and \$51,000 for project management. Working drawings will be completed no later than January 1996. Construction is scheduled to commence by September 1997 and be completed by July 1998.

Item 6610-301-782—California State University—Capital Outlay

1. **Statewide—Underground Tank Removal & Remediation Program.** \$57,000 is provided for preliminary planning for an engineering survey and soils analysis of sites requiring priority evaluation of hazardous waste containment. This information will be used to develop construction documents for the necessary remediation in a prioritized approach for the system.
2. **Statewide—Replacement of Chlorofluorocarbon (CFC) Water Chillers.** It is the intent of the Legislature that following the completion of preliminary planning, requests for capital outlay funding for working drawings, construction and equipment will be limited to the replacement of existing chillers, which will provide increased capacity and/or improved energy efficiency, and will meet the following criteria: (a) chiller is at end of economic life (20 years or older), or (b) retrofit is not cost-effective, or (b) chiller construction is not technically possible for conversion. CSU will pursue the use of Energy Efficiency Revenue Bond funds for those chiller replacement projects which qualify for funding.

Other CFC related costs, such as conversion to other refrigerants, provision for auxiliary refrigerant storage, locating and correcting leaks, obtaining high efficiency purge equipment, or training and certifying refrigerant technicians, are to be funded through support budget.

3. **California Maritime Academy Campus—Seismic Safety Action Plan.** \$135,000 is provided for preliminary planning for an engineering survey and structural analysis of campus facilities based on existing geological conditions of the campus site. The preliminary package of drawings and calculations for each of the buildings evaluated is intended to permit development of construction documents and construction budgets for the necessary remediation work. The preliminary planning package will be complete by February 1996.
4. **Chico Campus—Air Conditioning Upgrade Computer Center.** \$30,000 is provided for working drawings to upgrade the AC system in Butte Hall to increase capacities to adequately serve the fourth floor computer center. The estimated total project cost is

\$674,000 including previously appropriated costs of \$19,000 for preliminary plans and future costs of \$625,000 for construction. The future construction amount includes \$536,000 for construction contracts (ENR 5595), \$37,000 for contingency and \$52,000 for project administration. Working drawings shall be completed no later than December 1995. Construction is scheduled to commence no later than September 1996, and be completed no later than March 1997.

5. *Hayward Campus—Renovate/Upgrade Library Chiller/Motor Control.* \$25,000 is provided for working drawings to upgrade the ventilation system with installation of new chillers, motor control centers, and related equipment in the Library building. This will satisfy the CFC refrigerant requirements, reduce maintenance and operating costs, and extend the life of the existing equipment. The estimated total project cost is \$729,000, including previously appropriated costs of \$17,000 for preliminary plans and future costs of \$587,000 for construction. The future construction amount includes \$587,000 for construction contracts (ENR 5595), \$41,000 for contingency and \$59,000 for project administration. Working drawings shall be completed by April 1996. Construction is scheduled to commence by September 1996, and be completed by July 1997.
6. *Humboldt Campus—Renovate/Upgrade Ventilation/Creative Arts.* \$50,000 is provided for working drawings to renovate and upgrade the ventilation system in the Creative Arts building. The estimated total project cost is \$1,206,000, including previously appropriated costs of \$23,000 for preliminary plans and future costs of \$1,133,000 for construction. The construction amount includes \$956,000 for construction contracts (ENR 5595), \$66,000 for contingency, and \$111,000 for project administration. Working drawings will be completed no later than January 1996. Construction is scheduled to commence no later than September 1996 and be completed no later than September 1997.
7. *Pomona Campus—Renovate/Upgrade HVAC Systems Library & Arts Building.* \$21,000 is provided for working drawings to provide adequate heating, cooling, and air conditioning to the campus Library and Arts buildings. The estimated total project cost is \$730,000, including previously appropriated costs of \$16,000 for preliminary plans and future costs of \$709,000 for construction. The future construction amount includes \$579,000 for construction contracts (ENR 5595), \$40,000 for contingency, and \$74,000 for project administration. Working drawings will be completed no later than January 1996. Construction is scheduled to commence no later than September 1996 and be completed no later than July 1997.

Item 6870-301-660—California Community Colleges— Capital Outlay

1. *Santa Clarita Community College District, College of the Canyons—Utility Upgrade.* The amount of \$3,026,000 is provided for construction to include an 800-ton capacity

central plant with associated equipment and piping, a 3,000 gsf central plant building, and widening 1,400 lineal feet of existing fire access road from 20 to 28 feet. This amount includes \$2,696,000 (ENR 5595) for construction contracts, \$135,000 for contingency, and \$195,000 for contract administration, testing, and inspection. Construction will be completed by June 1996.

2. **Allan Hancock Joint Community College District, Lompoc Valley Center—Phase I Facilities.** The amount of \$18,509,000 is provided for construction of off- and on-site development and 41,976 asf of instructional and office facilities. This amount includes \$16,822,000 (ENR 5595) for construction contracts, \$926,000 for contingency, and \$761,000 for contract administration, testing, and inspection. Construction will be completed by July 1997.
3. **Compton Community College District, Compton College—Vocational/Technology Center.** The amount of \$14,282,000 is provided for construction of a 50,780 asf instructional building. This amount includes \$12,960,000 (ENR 5595) for construction contracts, \$648,000 for contingency, and \$674,000 for contract administration, testing, and inspection. Construction will be completed by July 1997.

Item 6870-301-785—California Community Colleges— Capital Outlay

1. **Santa Monica Community College District, Santa Monica College—Remodel Technology Building, Second Floor.** The amount of \$2,848,000 is provided for preliminary plans (\$81,000), working drawings (\$132,000), and construction (\$2,635,000) to remodel 21,287 asf on the second floor of the Technology building for classrooms (15,789 asf), laboratories (4,600 asf), and other (898 asf). The amount for construction includes \$2,331,000 (ENR 5595) for construction contracts, \$163,000 for contingency, and \$141,000 for contract administration, testing, and inspection. Preliminary plans will be completed by November 1995. Working drawings will be completed by March 1996. Construction will be completed by October 1997.

Item 8570-301-001—Department of Food and Agriculture— Capital Outlay

1. **Vidal Border Station.** The amount of \$454,000 is provided for construction of a 960-square foot replacement agricultural inspection station, including site improvements, a new sanitary system, and new utilities. This amount includes \$357,000 (LSI 491) for construction contracts, \$18,000 for contingency, and \$79,000 for contract administration, testing, and inspection. Construction will be completed by September 1996.

Item 8940-301-001 and 8940-301-890—Military Department— Capital Outlay

1. **Property Inventory.** By January 1, 1996, the Military Department shall submit a report to the Chair of the JLBC and the chairs of the fiscal committees in each house listing an inventory of its properties and recommendations for which properties should be sold.
2. **Los Angeles Armory.** The amount of \$1,147,000 is provided for studies (\$60,000), acquisition (\$140,000), and preliminary plans (\$947,000) for an armory building in the greater Los Angeles County Area to house 548 personnel. The project consists of an 85,150 gsf armory building and a 5,000 gsf pre-engineered building and includes an assembly hall, classrooms, offices, locker rooms, food preparation and serving areas, maintenance training area, fuel dispensing system and a vehicle wash platform. Estimate future cost are \$12,659,000 including \$570,000 for working drawings and \$12,089,000 for construction. The construction costs include \$10,535,000 (LSI 491) for construction contracts, \$527,000 for contingency, and \$1,027,000 for contract administration, testing, and inspection. Preliminary plans will be completed by January 1996. Working drawings will be completed by January 1997. Construction will be completed by October 1999.

Item 8960-301-890—Veterans' Home of California—Capital Outlay

1. **Yountville—Remodel Annex I.** The amount of \$491,000 is provided to prepare working drawings for a renovation that will provide 107 licensed intermediate care beds. The renovation includes asbestos abatement, new partitions, ceilings, flooring, doors and frames, exterior windows, HVAC and electrical systems, plumbing, and hospital support systems. Estimated future construction costs are \$5,781,000, including \$3,994,000 (LSI 491) for construction contracts, \$280,000 for contingency, and \$751,000 for contract administration, testing, and inspection, and \$756,000 for agency retained items. Working drawings will be completed by April 1996. Construction will be completed by July 1998.
2. **Yountville—Renovate Main Kitchen and Food Service.** The amount of \$9,951,000 is provided for working drawings (\$481,000) and construction (\$9,470,000) to renovate the main kitchen and dining hall and the auxiliary kitchen in Holderman Hospital. The project includes converting the food service to a cook/chill system, and new partitions, ceilings, flooring, doors and frames, plumbing and electrical, modification of HVAC systems, and new equipment. The amount for construction includes \$6,908,000 (LSI 491) for construction contracts, \$490,000 for contingency, \$1,506,000 for contract administration, testing, and inspection, and \$1,047,000 for agency retained equipment. Working drawings will be completed by May 1996. Construction will be completed by May 1998. It is the intent of the Legislature that, upon completion of

this project, the level of food service staff at the Veterans' Home shall be reduced from 114.5 personnel-years to 96 personnel years—a net reduction of 18.5 personnel-years.

Appendix I

California Conservation Corps Performance Budget

Supplemental Report of the 1995 Budget Act



*California Conservation Corps
Performance Budget
1995/96*





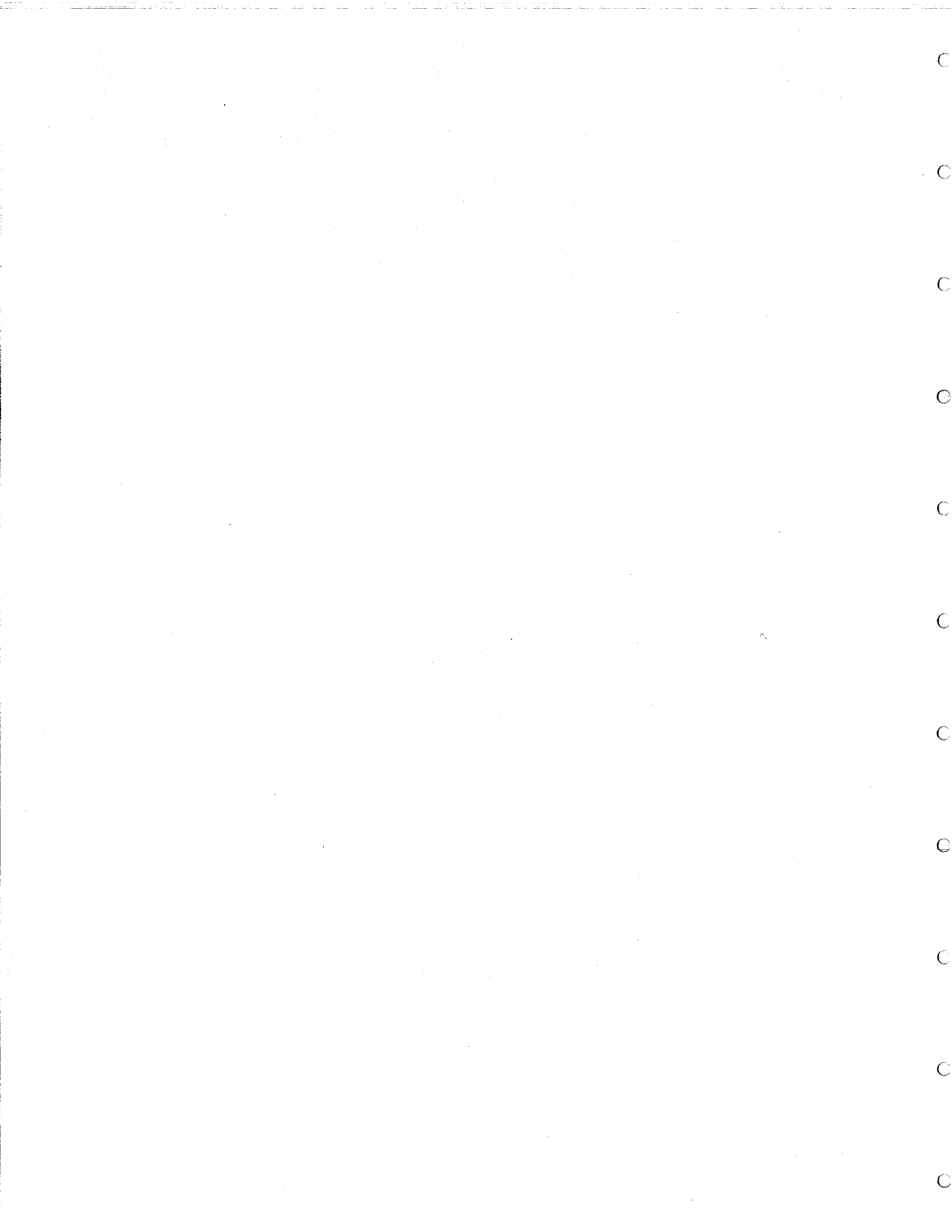
CALIFORNIA CONSERVATION CORPS

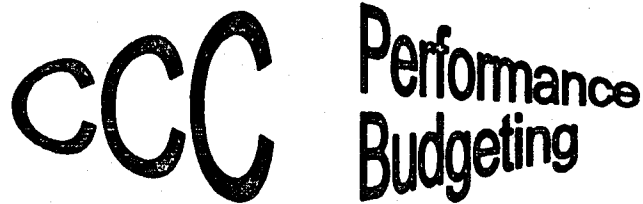
B.T. Collins Building
1530 Capitol Avenue
Sacramento, CA 95814
916-445-8183
FAX 916-323-4989

STATE OF CALIFORNIA

Pete Wilson, Governor
Douglas P. Wheeler, Secretary for Resources
Al Aramburu, Director, CCC

Date: May 23, 1995





"IF YOU CAN DEMONSTRATE RESULTS YOU CAN WIN PUBLIC SUPPORT"

PERFORMANCE-BASED BUDGETING WILL:

- ✓ *allow the Legislature to determine how much to invest for a specific level of outcome*
- ✓ *increase legislative control by providing a clear understanding of accomplishments and what appropriations are really buying*
- ✓ *increase legislative access to reliable information on department outcomes*
- ✓ *maximize resources by measuring what needs to be accomplished*
- ✓ *identify what must be high on the department agenda*
- ✓ *bring more responsibility to state government by holding department and managers accountable for results*
- ✓ *provide timely and reliable information for decision-making*
- ✓ *focus on results, not process and rules*
- ✓ *improve the delivery of service and foster innovation through increased operational flexibility*
- ✓ *improve the public's perception of government*

C

C

C

C

C

C

C

C

C

C

C

May 23, 1995

Memorandum of Understanding between the CCC and the Legislature

This Memorandum of Understanding (MOU) is the result of the California Conservation Corps' (CCC) participation in the State's Performance-Based Budgeting (PBB) pilot program, as defined in Executive Order W-62-93.

Performance-based budgeting is the allocation of resources to achieve specific objectives based on program goals and measured results. This technique is predicated on a multiple year approach. The CCC's strategic planning and performance budgeting efforts set the course for a five-year journey of department reinvention. This reinvention effort requires resources to be redirected based on a long-term agenda for permanent change.

This MOU is an important step in the CCC's long-term agenda because it establishes an **accountable relationship** between the CCC and its stakeholders. This relationship is characterized by (1) increased levels of regulatory flexibility and/or relief in return for a commitment to achieving or maintaining well-defined performance levels and (2) appropriate sanctions for non-performance.

The CCC and the California State Legislature do hereby enter into this Memorandum of Understanding (including all support documents and agreements) for the purpose of initiating the performance-based budgeting process, as stipulated in Chapter 894 statutes of 1993 added Public Resources Code Section 14312(c). The following provisions of this agreement shall be effective July 1, 1995 through June 30, 1996, unless modified or rescinded prior to that date. During the four-year pilot stage, the CCC will renegotiate the agreement annually. Thereafter, negotiation will be on a four-year cycle.

1. The CCC will:

1.1 Establish a reporting relationship with its stakeholders. The stakeholders consist of:

- a Secretary, Resources Agency;
- b Director, Department of Finance;
- c Chair, Senate Budget and Fiscal Review Subcommittee;
- d Chair, Assembly Budget Subcommittee;
- e Chair, Joint Legislative Budget Committee.

1.2 Continue to maintain its duties, obligations and responsibilities to the Resources Agency and the Governor.

1.3 Report achievements to the stakeholders on an annual basis.

- a The first report will be completed by January 10, 1996 and will include data available through September, 1995. This initial report will update the stakeholders on CCC's progress toward:
 - i meeting 21 critical performance measures (support document attachment 1);
 - ii collecting data on 26 future performance measures (support document attachment 2);
 - iii reengineering business processes;
 - iv implementing systems for tracking performance measure data;
 - v creating a budget which links resources to outcomes;
 - vi using information from performance measurement to link pay and resources to performance.
- b The CCC will also provide a mid-year progress report on July 15, 1996.

THE CALIFORNIA CONSERVATION CORPS (CCC) WILL USE PERFORMANCE-BASED BUDGETING TO:

- ✓ *create new trust and confidence in a government program*
- ✓ *build on what is working, not on what isn't*
- ✓ *become more efficient and effective with resources available*
- ✓ *prove the cost/benefit of all CCC programs*
- ✓ *allow the department to see and reward success*
- ✓ *allow the department to recognize and correct failure*
- ✓ *improve corpsmember skills, competencies and work ethic*
- ✓ *improve corpsmember literacy level*
- ✓ *ensure that all activities and funding are consistent with mission and goals*
- ✓ *serve more of California's youth and fill more of the state's unmet environmental and community needs*

"WHAT GETS MEASURED, GETS DONE"

- Quotes from *Reinventing Government*, by Osborne and Gaebler

2.10 Allow, in FY 1995/96, the Collins-Dugan Fund to remain a non-budget act, continuous appropriation. Notwithstanding Section 28 of the Budget Act, funds available under the Collins-Dugan Fund are available to the California Conservation Corps to spend in excess of appropriated levels without prior notification to the Department of Finance and the Legislature.

3. Evaluation

3.1 It should be recognized that during the first year, incentives will not be fully realized, baseline data will need further refinement, and CCC will be extensively engaged in reengineering its business processes. In addition, the short-term targets contained in the operational plan are for two years. Therefore:

- a Any judgement by stakeholders regarding levels of improvement and corresponding consequences will not be imposed until after FY 96/97;
- b If, after the January 1996 performance report, the stakeholders feel the CCC has failed to develop the necessary systems for collecting and tracking data, then sanctions will be imposed.

3.2 Commencing FY 96/97, when all baseline data has been established, the CCC's performance will be assessed according to the following criteria:

- a CCC has met or exceeded its expectations, meaning that 80% of performance measures have fully met the target;
- b CCC did not meet its expectations and corrective action is required, meaning that 60%-79% of performance measures have fully met the target;
- c There is fundamental failure by CCC to meet expectations resulting in CCC being excluded from the PBB Pilot Program, meaning that less than 60% of performance measures have fully met the target.

4. Independent Audit

4.1 The stakeholders agree to an independent evaluation by a third-party expert to annually assess the reasonableness of CCC's performance report to the stakeholders. The independent evaluator will be chosen by the CCC from either the public or private sectors.

- c In the following years of the pilot program, CCC will provide an annual report by January 10 of each year that will include performance data on all of CCC's performance measures for the previous fiscal year. The CCC will also provide a mid-year progress report on July 15 of each year.
- d Additionally, the CCC will provide the Legislature with an assessment of the impact of the increased flexibility on the department's progress towards meeting its performance measures.

- 1.4 Ensure the reliability of its data collection efforts through the development and refinement of its "Performance Measure Data Analysis System." For each performance measure, this system defines: data to be collected, baseline data, source period, and description, timing, and reliability of collection systems.
- 1.5 Benchmark itself internally and against similar organizations to determine appropriate targets, identify program strengths and weaknesses and integrate best-practices to improve performance.
- 1.6 Develop a Quality Improvement Program.
- 1.7 Conduct a program cost/benefit analysis.

2. The Legislature will:

- 2.1 Review policy and regulatory modifications required to ensure department outcomes.
- 2.2 Review CCC performance against its plans and budgets.
- 2.3 Review actions to be taken relative to achievement or non-achievement of planned outcomes.
- 2.4 Approve sufficient operational flexibilities for CCC (expressed in budget control language Item 3340-001-001).
- 2.5 Approve stabilized funding, at the FY 95/96 Governor's Budget level excluding Petroleum Violation Escrow Account, for a term of three years commencing with FY 96/97, plus a yearly cost of living adjustment (COLA) consistent with all baseline budget instructions issued by the Department of Finance. Continuation of stabilized funding will be predicated on CCC achieving its performance measures.
- 2.6 Allow an exemption from any across-the-board or unallocated cuts in the CCC Budget that are not related to a reduction in CCC expenditures.
- 2.7 Understand that the stabilized funding outlined in 2.5 does not preclude CCC from submitting BCPs that relate to initiatives originating from the Governor or the Legislature
- 2.8 Consider a multi-year budget for General Fund appropriation for FY 96/97. This consideration will be predicated on CCC's overall achievement with its PBB efforts.
- 2.9 Allow CCC to retain 100% of all savings achieved through increased efficiencies, in consideration of CCC's long-term reinvention efforts.

21 CRITICAL PERFORMANCE MEASURES

Goal 1: To Build Capable and Skilled Youth with a Strong Sense of Civic Responsibility.

Outcome 1: Employable Youth.

Increase percent of Corpsmembers (12 months or more at CCC) who successfully complete a standardized Career Development course to:

Short-term: 100%

Train and certify 350 Corpsmembers annually to work on oil spill cleanup.

Short-term: 100%

Train and certify six Type I and 14 support wildland firefighting crews.

Short-term: 100%

Increase Corpsmembers' perceptions that they are better able to work with people:

Short-term: 12%

Increase CMs' perceptions that the CCC work experience offers opportunity to develop job skills:

Short-term: 12%

Outcome 2: Corpsmembers who are environmentally aware and demonstrate a strong sense of civic responsibility.

Increase Corpsmembers' perceptions that their understanding of the environment has increased since being in the CCC to:

Short-term: 12%

Increase percent of Corpsmembers (with 12 months or more at CCC) who successfully complete a standardized Conservation Awareness course to:

Short-term: 100%

Outcome 3: Literate Corpsmembers. (Skills include reading, writing, math and problem solving).

Increase percent of eligible Corpsmembers who achieve their GED or High School diploma by: (Eligible Corpsmembers are those that have standardized test results of grade 10-12 at CCC entry, and who remain in the CCC one year.)

Short-term: 10%

Outcome 4: A high level of Corpsmember satisfaction.

Increase percent of Corpsmembers' perceptions that they can achieve success while in the CCC by:

Short-term: 10%

CCC PERFORMANCE MEASURES
DESCRIPTION OF TERMS

Target : The target listed by performance measures is for the *short-term*, defined as *2 years*.

% targets: Percent targets assume a fixed base. All of the 21 critical measures will have a fixed base by July 1, 1995. Some measures require CCC to *increase by* a certain percent, other measures require CCC to *increase to* a certain percent.

Measures worded *increase by* are designed to generate the most improvement from the poorest performers by taking a percentage of the need that is not being addressed. For example:

- If the baseline achievement on 7/1/95 is 80 out of 100 and the target is to increase by 10%, then the target improvement for FY 96/97 is only 2.
- If the baseline is 20 out of 100 and the target is to increase by 10%, then the target improvement for FY 96/97 is 8.

Measures worded *increase to* require CCC to improve to the indicated level by the end of FY 96/97, irrespective of the 7/1/95 baseline.

CM Survey:

Some of the performance measures are taken directly from questions on the Corpsmember Survey administered in 1988, 1990 and 1994 by Duerr Evaluation Resources. For the questions chosen as performance measures, the percent improvement is based on the 1994 *statewide average*, as reported by Duerr.

FUTURE PERFORMANCE MEASURES
(data to be collected during FY 95/96)

Goal 1: To Build Capable and Skilled Youth with a Strong Sense of Civic Responsibility.

Outcome 1: Employable Youth.

Increase percent of Corpsmembers who complete the CCC Leadership Training course.

Increase percent of eligible Corpsmembers (HS or GED) who are attending a minimum of three hours/week of advanced educational and vocational classes.

Increase percent of Corpsmember graduates who have improved their personal character/work ethic.

Increase percent of Corpsmembers who secure employment, or continue their education, within 60 days of graduation. (CCC graduates will be compared to a control group.)

Increase the training courses offered to Corpsmembers and staff in all hazard emergency disciplines (i.e., search and rescue, earthquakes, floods, etc.).

Increase the number of CCC graduates who stay at least six additional months as interns, specialists or crew leaders.

Increase percent of Corpsmembers who participate in a formal mentoring program.

Improve the self-esteem of all Corpsmembers who graduate or separate for positive reasons.

Outcome 2: Corpsmembers who are environmentally aware and demonstrate a strong sense of civic responsibility.

Decrease alcohol and other drug usage by Corpsmembers.

Increase percent of Corpsmembers who have volunteered some of their free time to help others with community activities.

Outcome 3: Literate Corpsmembers. (Skills include reading, writing, math and problem solving).

Increase percent of eligible Corpsmembers who participate in ESL and/or a remedial education program.

Increase percent of eligible Corpsmember graduates who raise their basic skill levels by an average of one year. (This will be measured by a standard instrument. Eligibility is determined by testing below the basic skill levels for high school).

Increase percent of Corpsmembers who graduate or separate prior to graduation for positive reasons by:

Short-term: 10%

Improve Corpsmembers' assessments of living space by:

Short-term: 20%

Improve Corpsmembers' assessments of food by:

Short-term: 35%

Increase percent of Corpsmembers who feel center/satellite staff treat them with respect by:

Short-term: 9%

Goal 2: To Fill Important Environmental and Community Needs.

Outcome 1: A high level of project sponsor and collaborator satisfaction.

Increase percent of project sponsors who are satisfied to:

Short-term: 80%

Outcome 2: Competent and skilled staff.

Increase percent of staff evaluated annually to:

Short-term: 75%

Outcome 3: Increased number of Corpsmember hours dedicated to public service.

Between May 1 and October 31 of each year, maintain 14 crews trained as support and six crews trained as Type I.

Short-term: 100%

Maintain 200 corpsmembers trained, equipped and certified in oil spill emergency response.

Short-term: 100%

Outcome 4: Efficient, high quality CCC programs.

Decrease costs associated with the frequency and severity rates of worker's compensation claims by:

Short-term: 2%

Reduce General Fund cost-per-Corpsmember, in constant dollars by:

Short-term: 5%

Review and evaluate Performance-Based Budget annually.

Short-term: 100%

Increase the efficiency and effectiveness of reporting and tracking systems by implementing CADCARS (as it relates to projects, Corpsmember Development and personnel) at all districts by June 1996.

Outcome 4: A high level of Corpsmember satisfaction.

Increase the number of different types of projects and volunteer activities performed by each Corpsmember.

Decrease violent incidents.

Goal 2: To Fill Important Environmental and Community Needs.

Outcome 1: A high level of project sponsor and collaborator satisfaction.

Increase percent of collaborators who are satisfied.

Increase the number of projects where CCC collaborates with community organizations. (Refers to organizations beyond project sponsor.)

Outcome 2: Competent and skilled staff.

Increase percent of staff (at all levels) that complete a minimum of 40 hrs/yr in a comprehensive, quality, training program.

Increase percent of participation in Leadership and Management Development training courses (designed for all CCC managers and people with leadership potential and interest).

Increase percent of all staff and new CCC employees (includes contract employees but not volunteers or corpsmembers) who meet or exceed department-specific position classification profile.

Outcome 3: Increased number of Corpsmember hours dedicated to public service.

Increase the number of Corpsmember FTEs dedicated to public service i.e., environmental work, emergency response, and human service work.

Increase percent of communities receiving positive impact from CCC.

Outcome 4: Efficient, high quality CCC programs.

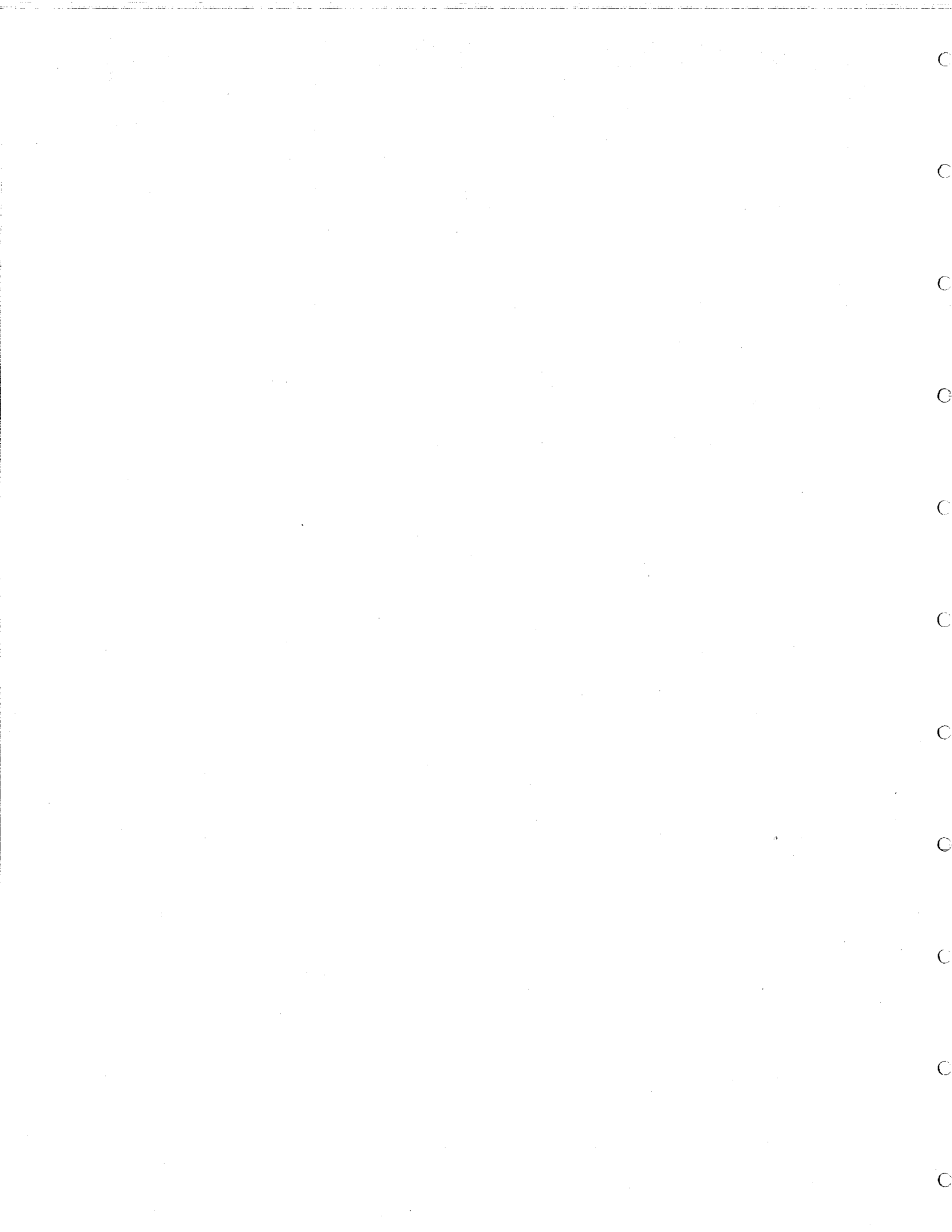
Increase collections to receive funds within 90 days of expenditure.

Respond to emergencies in a timely and prepared manner.

Implement an automated, department-wide property, equipment, and emergency supplies inventory system.

Increase organizational efficiency by reengineering the CCC's critical business processes.

Implement a Quality Improvement program for the CCC.



Appendix II

Department of Parks and Recreation Performance Based Budgeting

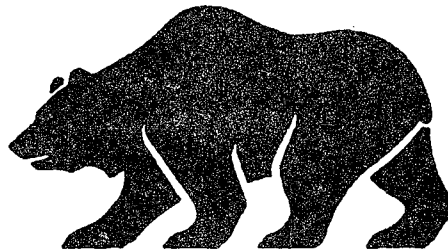
Supplemental Report of the 1995 Budget Act

Department of Parks and Recreation

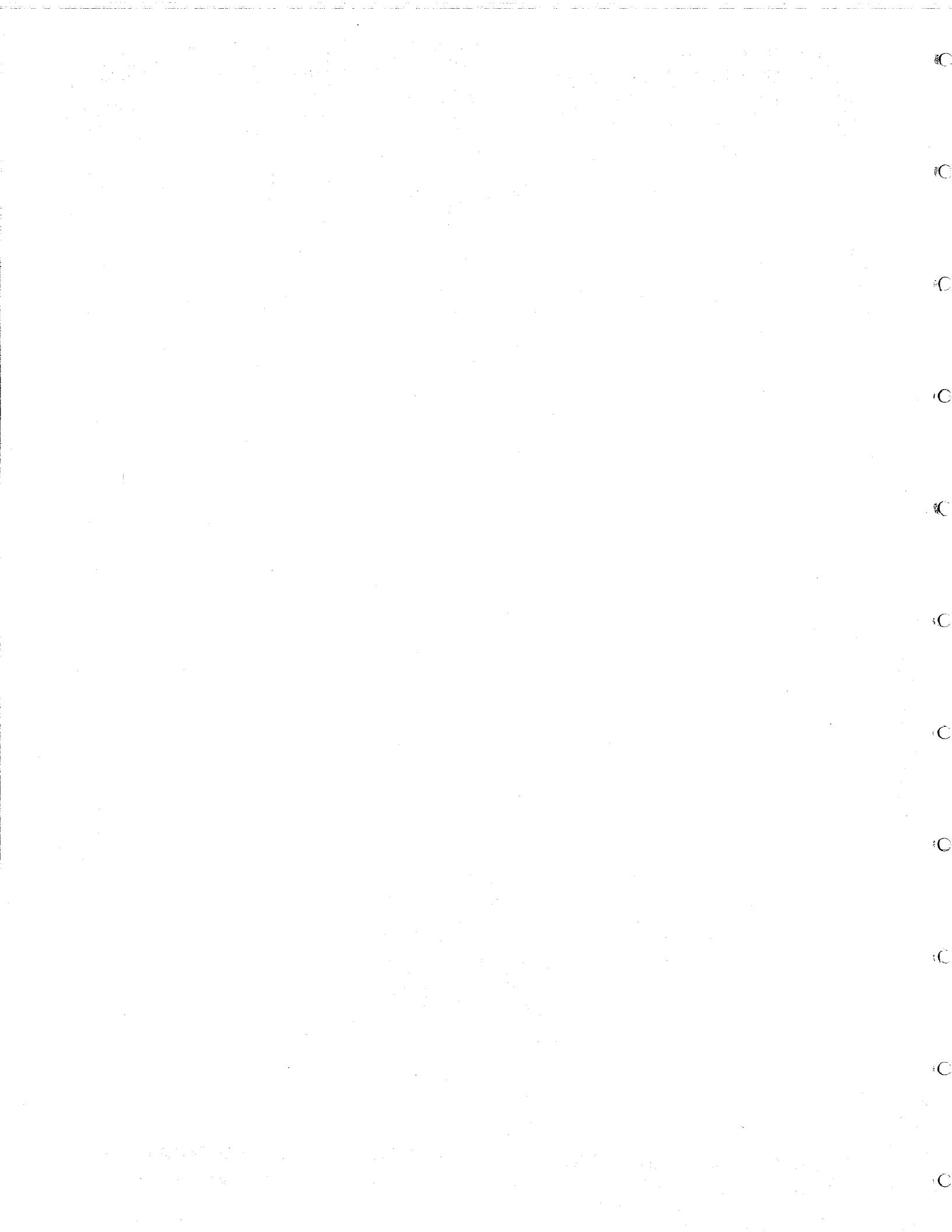
**PERFORMANCE BASED
BUDGETING**

FISCAL YEAR 1995-96

*Memorandum of Understanding
with the
California State Legislature*



CALIFORNIA STATE PARKS



FINAL DRAFT

Department of Parks and Recreation

**PERFORMANCE BASED
BUDGETING**

FISCAL YEAR 1995-96

*Memorandum of Understanding
with the
California State Legislature*

This MOU is the result of the Department of Parks and Recreation's participation in the State's pilot project on performance based budgeting, as defined in Chapter 641, Statutes of 1993, the Performance and Results Act of 1993. The MOU is a budget contract for fiscal year 1995-96 with the Legislature that specifies resources to be provided to the department, the level of program performance to be delivered, the procedures holding the department accountable, and the scope of operational flexibility for department managers.

The 1995-96 fiscal year budget act contains the following language referencing the MOU and the new authorities granted the department by virtue of this agreement.

Senate Bill 89

Item No. 3790-001-001

Provisions:

2. "The funds appropriated by this act for the support of the Department of Parks and Recreation shall be expended as authorized by this item and as set forth in the Memorandum of Understanding dated _____, and reflected in the Supplemental Report of the Budget Act for the 1995-96 fiscal year.
3. Notwithstanding any other provision of law, funds available in this appropriation are available to the Department of Parks and Recreation, which is hereby granted the authority, authorized (a) to exercise the authority granted to the Division of the State Architect and the Office of Real Estate and Design Services in the Department of General Services to acquire, plan, design, construct, and administer contracts and professional services pursuant to, and outlined in, the Memorandum of Understanding referenced in Provision (1) of "Operational Relief"; and (b) to use Prison Industry Authority (PIA) as a competitive bidder rather than be required to use PIA exclusively, as outlined in Provision (2) of "Operational Relief."

STATE OF CALIFORNIA
DEPARTMENT OF PARKS AND RECREATION

TRANSITION TO PERFORMANCE BASED BUDGETING

FISCAL YR. 93-94

- Strategic plan developed
- Staff training begins in performance budget concepts.

FISCAL YR. 94-95

- MOU identifies performance measures that represent selected elements of department operations.
- Planning process begins to structure performance measures/ budget linkage.
- Department performance measures are output oriented.
- Budget remains in programmatic and line item format.

FISCAL YR. 95-96

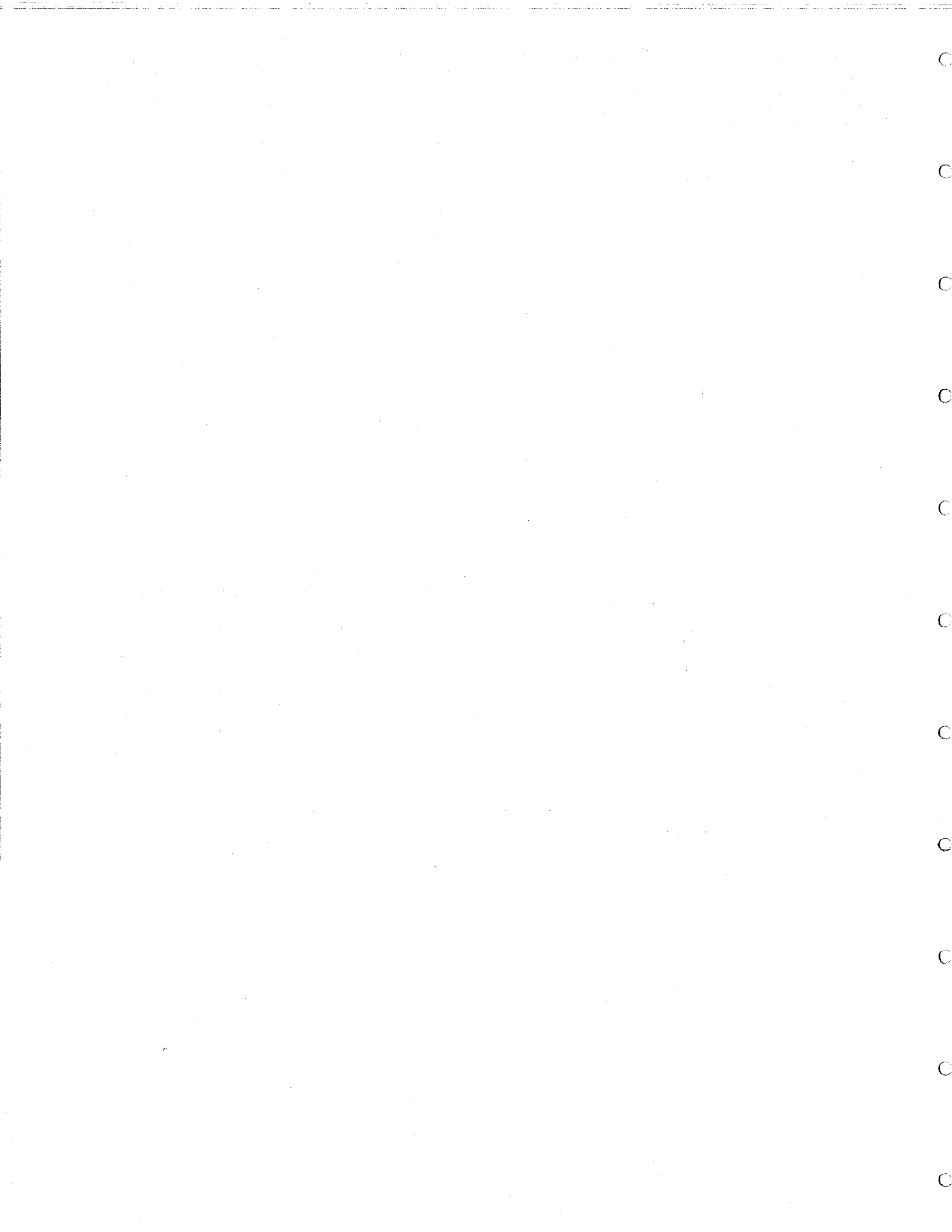
- Direct linkage of performance measures to department's mission and strategic plan.
- Performance Measures are expressed in long term, outcome oriented format with specific targets for 95/96, 96/97 and three to five years.
- Trial performance measures are established to link outcomes to the department's budget.
- Team formed to develop budget structure that will link all department outcomes to budget.
- Training continues to facilitate development of performance measurement at all levels which will aggregate to departmentwide indicators of success.

FISCAL YR. 96-97

- Portions of the department budget represented by outcome linked directly to the mission and strategic plan.
- Performance measurement present at all levels of the organization.
- Governor's Budget reflects partial link of outcomes to program dollars.

FISCAL YR. 97-98

- Entire department budget represented in performance budget terms.
- Performance measurements stated in outcomes.
- Department's representation in Governor's Budget expressed in full performance budget terms.



BACKGROUND AND PRINCIPLES

This Memorandum of Understanding (MOU) is a result of the Department of Parks and Recreation's (DPR) continuing participation in the State's pilot project on performance based budgeting, as defined in Chapter 641, Statutes of 1993, the Performance and Results Act of 1993. The MOU is a budget contract for fiscal year 1995-96 with the California State Legislature (CSL) that specifies resources to be provided to the DPR, the expected level of program performance, and the scope of operational flexibility for DPR managers.

WHAT IS PERFORMANCE BASED BUDGETING?

Performance based budgeting is a system of budgeting which focuses on results, efficiency and effectiveness by using budget as a tool for implementing long-term strategic planning. It gives emphasis to long-term objectives and compels managers to move their organization toward achieving outcomes. It provides a method for periodic monitoring of progress so that managers may continually improve processes or redirect their focus when outcomes are not achieved.

WHY DPR IS COMMITTED TO PERFORMANCE BASED BUDGETING

- ◆ It will provide our customers a clear picture of program outcomes.
- ◆ It will provide our customers with a clear picture of the costs of outcomes.
- ◆ It will enable the department to efficiently focus its resources on target

areas for maximum impact on the mission.

- ◆ It will instill a higher level of accountability in the department's managers and increase motivation for greater achievement.
- ◆ It will provide incentives to decrease waste and inefficiency in the department's programs.
- ◆ It will aid the process of staff empowerment to provide higher levels of customer service.

ADVANTAGES TO THE LEGISLATURE FOR PERFORMANCE BASED BUDGETING

- ◆ Provides timely and quality budget data on which to base budget decisions.
- ◆ Provides a clear picture of department outcomes and their associated cost.
- ◆ It increases budget control via continuous budget reporting and monitoring throughout the fiscal year.
- ◆ Allows for more effective evaluation of the department's performance.
- ◆ It provides for the ability to hold the department accountable and institute corrective action if warranted.

THE CONTINUATION OF THE PILOT ASSUMES THE FOLLOWING PRINCIPLES:

1. The DPR commits to keeping parks and historic sites open and available to

- the general public at the level consistent with current practice. (See Attachment A)
2. The DPR continues to use strategic planning as the basis for the development of its performance based budget.
 3. Outcome measures are the basis for future evaluation and accountability.
 4. The DPR will use baseline data and information to measure progress toward strategic goals.
 5. DPR managers are granted operational flexibility to achieve desired outcomes.
 6. The DPR and the CSL cooperatively structure all components of the MOU.
 7. The DPR is rewarded for successful innovation and efficiency.

TERMS OF THE AGREEMENT

The DPR and CSL enter into this memorandum of understanding _____, for the purpose of implementing the performance budgeting process as stipulated in Chapter 641, Statutes of 1993, the Performance and Results Act of 1993. This MOU sets the framework for the reporting process, the level of DPR performance, the operational flexibility, and the financial commitment made by the CSL for fiscal year 1995-96. This agreement shall be in effect from July 1, 1995 through June 30, 1996, and shall be characterized by the following provisions:

Reporting Requirements

1. The DPR will submit a progress report to the fiscal and policy committees and the Joint Legislative Budget Commit-

tee by February 16, 1996 on the DPR's performance to date for the first half of the 1995/96 performance measures.

2. By September 30, 1996, the DPR will submit to the fiscal and policy committees and the Joint Legislative Budget Committee a year end report on the status of all performance measures for the 1995-96 fiscal year.
3. For fiscal year 1996-97, the DPR will submit proposed performance measures to the DOF, the appropriate fiscal and policy committees of the CSL, and the Joint Legislative Budget Committee by September 15, 1995. These measures will be negotiated jointly by this group for formal submittal with the 1996-97 Governor's Budget.

Funding

1. Consistent with current practice, the DPR is authorized to expend revenues in the State Parks and Recreation Fund up to the amount appropriated in the 1995-96 Budget Act for the purpose specified in the act. The DPR will continue to comply with all statutory requirements, including all control language in the Budget Act, unless specifically exempted in this agreement.
2. The CSL agrees to support and approve authority for funding the DPR state operations budget at the level proposed in the Governor's Budget for fiscal year 1995-96.

Operational Relief

Notwithstanding any other provision of law, funds available in this appropriation are available to the DPR, which is hereby granted the following authority:

1. The DPR will continue to exercise the authority granted to the Division of the

State Architect and the Office of Real Estate and Design Services in the Department of General Services to acquire, plan, design, construct, and administer contracts and professional services.

2. The DPR will exercise the authority to use Prison Industry Authority (PIA) as a competitive bidder rather than be required to use PIA exclusively.
3. The dollar savings generated from efficiencies will be reinvested back into park programs.

MOU EXTENSION OR AMENDMENT

This MOU may be extended or amended only by mutual consent of the parties. If the DPR's budget is reduced within the budget process, the CSL and DPR will renegotiate the terms of this MOU.

PERFORMANCE MEASURES - OUTCOMES

The DPR commits to the performance measures summarized in Attachment B.

These performance statements are intended to provide the CSL with long-term measures which the DPR considers important to the success of the Department's Mission. It links broad based, long term, outcome oriented measures directly to the Mission and Strategic Plan. DPR regards these measures as the "Indicators of Success" for the specific elements of the strategic plan.

Targets are set for fiscal year 1995/96, which cover the commitment for this MOU. In addition, long range direction has been set for fiscal year 1996/97 and for three to five

years subsequent so that the progression of developing measures can be portrayed in terms of their total impact on goals.

Included in the three to five year target for most measures, is the provision for review of the process. This illustrates the department's commitment to quality improvement, recognizing the importance of continued refinement of the measures.

CALIFORNIA PARK SYSTEM OPERATIONS STANDARDS

- ◆ Hours of operation of the 277 units of the California Park System vary by location, season and by classification of the individual park unit.
- ◆ State historic parks are typically open from approximately 10:00 a.m. to 5:00 p.m. seven (7) days per week. Some state historic parks in more remote locations are open on reduced schedules during the off season.
- ◆ Park units that are day use only are open from sunrise to sunset. Some coastal beach units that receive high usage remain open past sunset but typically close by 10:00 p.m.
- ◆ Park units that provide for overnight camping are open twenty-four (24) hours daily. Sections of campgrounds and, in some cases, entire campgrounds are closed seasonally, depending upon demand, to maximize operational efficiency.
- ◆ In addition to the restrictions on open hours described above, planned temporary closures are sometimes necessary in order to carry out maintenance or construction activities that are weather dependent and are necessary for the continued use and enjoyment of the facilities and/or resources of the park.
- ◆ Unforeseen events occasionally also dictate the closure of park units. Closures are, at times, necessary for reasons of public safety. Crime activities (gangs, crimes against persons), natural events (high fire danger, fires, floods, high winds, earthquakes, tidal wave warnings, low water levels in reservoirs and water shortages which can lead to unsanitary conditions) and wild animal activities (mountain lions, bears) are examples of when parks may be closed without advanced notice or planning.

Customer Satisfaction

"As a taxpayer we really appreciate our dollars going toward this wonderful, educational, historical program..."

"Loved it!...The interpreters were GREAT!!!"

"Everything was beautiful and our guide was most informative."

"Wonderful experience for all"

"A great park-very well maintained feels safe..."

"I appreciate all of the work put into this. Very well done."

"What a delight, and a fabulous learning experience for the whole family to have real people enacting life at the Fort!...Our family will be back time and time again if you can continue this excellent interpretive program."

"I appreciate the courtesy and knowledge of staff and volunteers."

"Please preserve this natural coastline as you are presently doing. Thank you."

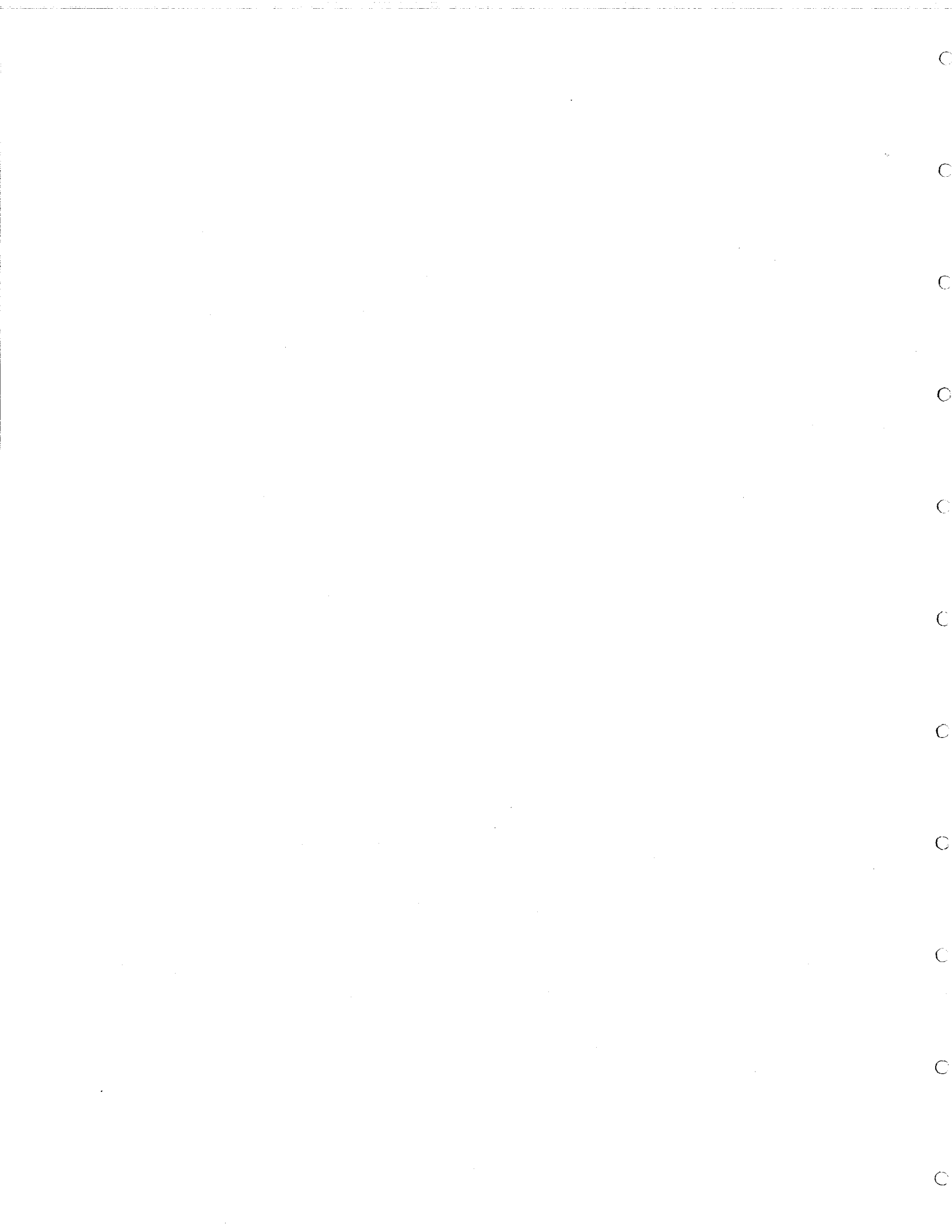
"First time here, but it won't be the last."

"California State Parks are the greatest."

"We have been coming here for ten years and always found the rangers very cooperative and helpful."

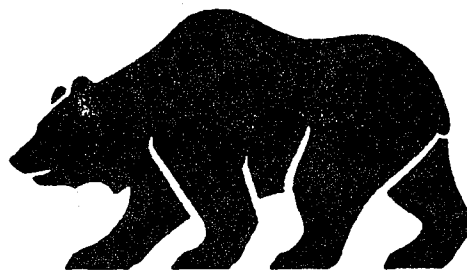
"One of our favorite places to bring visitors. You all do a great service. Thanks."

"We had a great time! Thank you! We enjoyed the natural beauty of this well kept park! Thanks for keeping this park preserved so that families can enjoy it!"

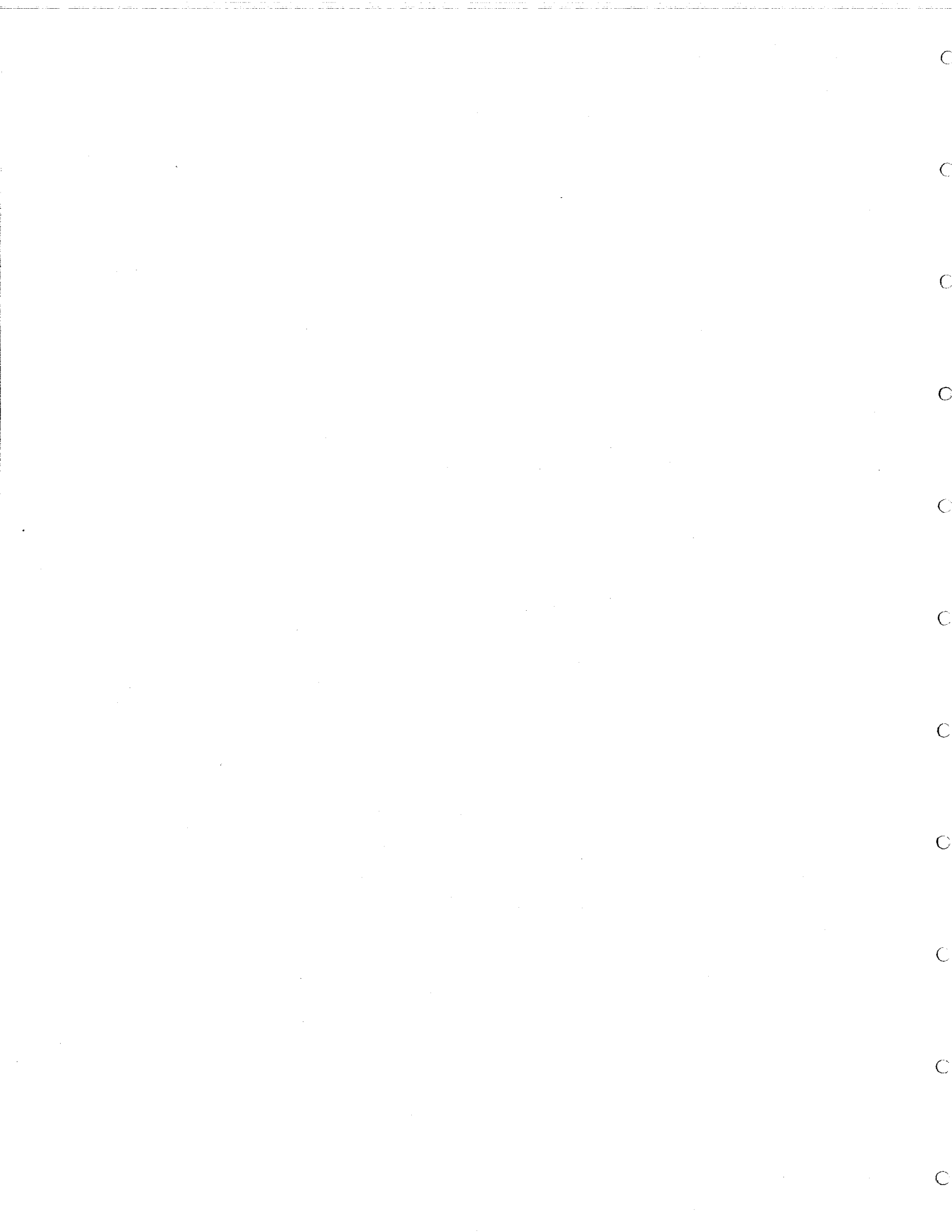


THE MISSION

The mission of the California Department of Parks and Recreation is to provide for the health, inspiration, and education of the people of California by helping to preserve the state's extraordinary biological diversity, protecting its most valued natural and cultural resources, and creating opportunities for high-quality outdoor recreation.



CALIFORNIA STATE PARKS



SUMMARY OF MEASURES

GOAL	STRATEGY	MEASURE
<i>Customer Service</i>	1.2 Establish high quality visitor facilities	A. Decrease Park Infrastructure Deterioration B. Maintain Roads C. ADA compliance
	1.3 Provide educational and interpretive experiences	A. Quality interpretive experiences provided B. Quality educational experiences provided
	1.4 Respond to visitor needs	A. Visitor satisfaction B. Reduction of crime
<i>Resource Preservation</i>	2.1 Identify, manage and preserve natural and cultural resources	A. Maintenance of soil erosion in OHV units B. Control exotic plant species intrusion C. Gauge trends to biological diversity
	2.2 Address district and system wide priorities	A. Monitor and manage natural resources
	2.3 Protect resources from internal and external threats	A. Sustainable practices B. Reintroduce fire C. Protect historic artifacts
<i>Financial Responsibility</i>	3.2 Establish revenue generating opportunities	A. New sources of revenue identified B. Accurate and timely reporting C. Increased revenue from new concessions D. Increased revenue from existing concessions
<i>Organizational Efficiency</i>	4.1 Assess efficiency and effectiveness of internal processes	A. Reduce employee injury rate and workers' compensation costs B. Control agency relief

PERFORMANCE MEASURES FISCAL YEAR 1995-96

GOAL

1. *Customer Service*

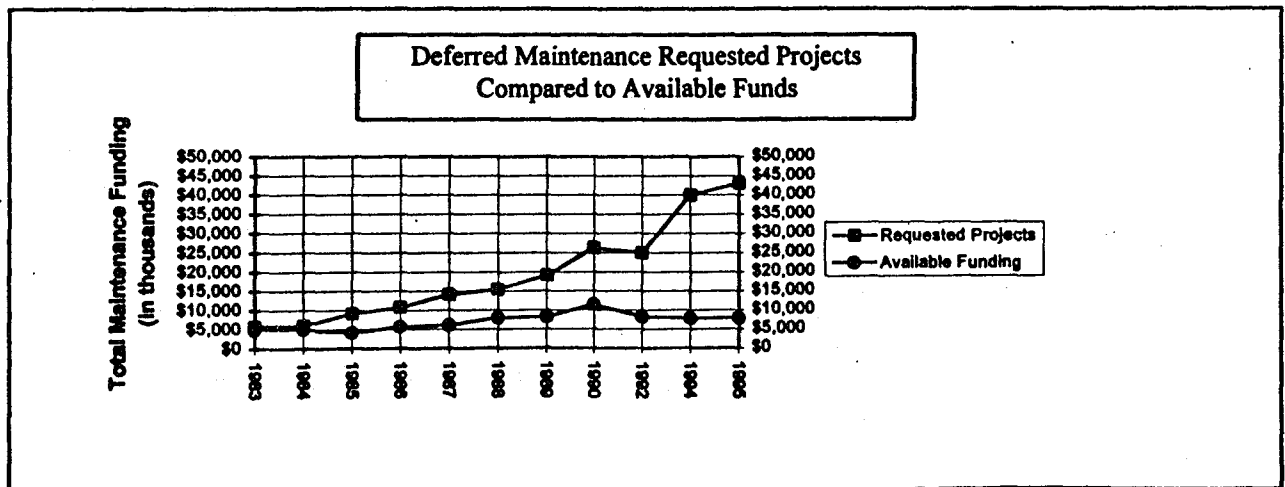
We will meet and exceed the expectations that Californians have of California State Parks. We will do so by continuously surveying California's park and recreation needs in order to provide a comprehensive system of well-designed recreational facilities, inspirational and informative interpretive programs and high-quality information and visitor services, and modeling the use of sustainable technologies in our operations. In providing outstanding customer service, we recognize the challenge of California's growing and changing population, and the value of its cultural diversity.

STRATEGY

1.2 Establish well designed, high quality visitor facilities that provide recreational opportunity, improved accessibility to park resources, are compatible with the park environment, and meet the needs of park visitors.

MEASURES

Indicator of Success																																			
A. Decrease park infrastructure deterioration.																																			
Targets																																			
95/96	96/97	3-5 Years																																	
The department commits to completing maintenance projects, for the projected allocated amounts, in the following categories:	To be determined in order of priority and dependent on the level of funding received.	Continued repair of park infrastructure in priority order dependent on the level of funding received.																																	
<table style="width: 100%; border-collapse: collapse;"> <tr> <td colspan="3">Cat II</td> </tr> <tr> <td style="padding: 2px;">Buildings</td> <td style="padding: 2px; text-align: right;">51</td> <td style="padding: 2px; text-align: right;">\$1,189,500</td> </tr> <tr> <td style="padding: 2px;">Grounds</td> <td style="padding: 2px; text-align: right;">1</td> <td style="padding: 2px; text-align: right;">16,500</td> </tr> <tr> <td style="padding: 2px;">Misc. Struc.</td> <td style="padding: 2px; text-align: right;">9</td> <td style="padding: 2px; text-align: right;">256,800</td> </tr> <tr> <td style="padding: 2px;">Systems</td> <td style="padding: 2px; text-align: right;">39</td> <td style="padding: 2px; text-align: right;">1,246,000</td> </tr> <tr> <td style="padding: 2px;">Trails</td> <td style="padding: 2px; text-align: right;">4</td> <td style="padding: 2px; text-align: right;">123,000</td> </tr> <tr> <td style="padding: 2px;">Artifacts</td> <td style="padding: 2px; text-align: right;">1</td> <td style="padding: 2px; text-align: right;">48,000</td> </tr> <tr> <td style="padding: 2px;">Cat I (see endnotes)</td> <td></td> <td style="padding: 2px; text-align: right;">4,500,000</td> </tr> <tr> <td style="padding: 2px;">Temp Help</td> <td></td> <td style="padding: 2px; text-align: right;">478,000</td> </tr> <tr> <td style="padding: 2px;">Other</td> <td></td> <td style="padding: 2px; text-align: right;">875,000</td> </tr> <tr> <td style="padding: 2px;">Total</td> <td></td> <td style="padding: 2px; text-align: right;">\$8,732,800</td> </tr> </table>	Cat II			Buildings	51	\$1,189,500	Grounds	1	16,500	Misc. Struc.	9	256,800	Systems	39	1,246,000	Trails	4	123,000	Artifacts	1	48,000	Cat I (see endnotes)		4,500,000	Temp Help		478,000	Other		875,000	Total		\$8,732,800		
Cat II																																			
Buildings	51	\$1,189,500																																	
Grounds	1	16,500																																	
Misc. Struc.	9	256,800																																	
Systems	39	1,246,000																																	
Trails	4	123,000																																	
Artifacts	1	48,000																																	
Cat I (see endnotes)		4,500,000																																	
Temp Help		478,000																																	
Other		875,000																																	
Total		\$8,732,800																																	

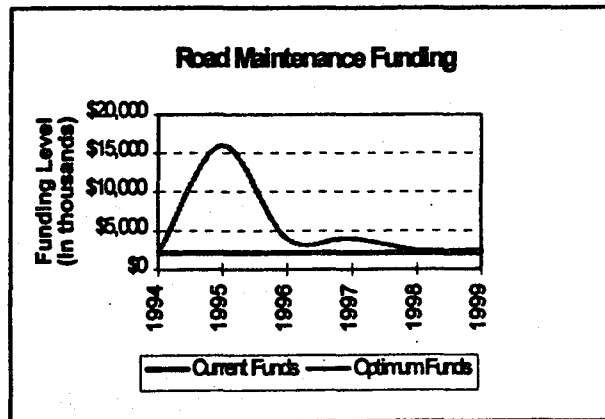
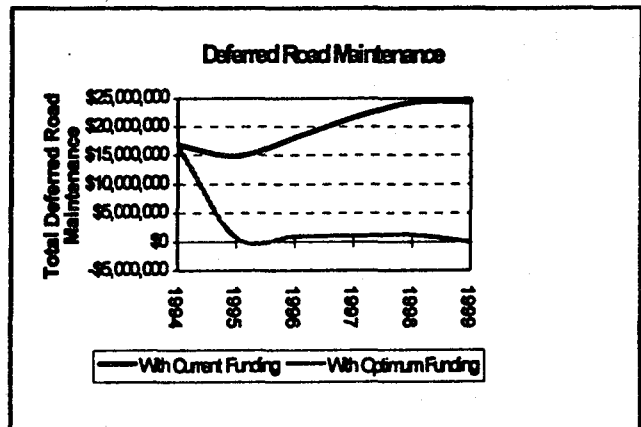
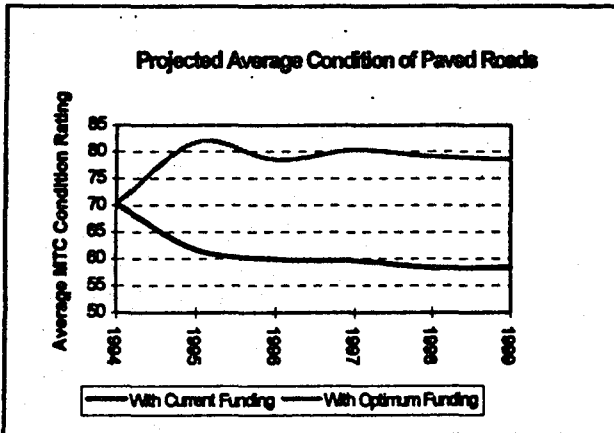


Indicator of Success

B. Maintain 918 lane miles of surface roads at an average rating of 70 or above on the Metropolitan Transportation Commission (MTC) Condition Rating and Typical Repairs index.

Targets

95/96	96/97	3-5 Years
The department commits to maintaining its 918 lane miles of surface roads at an average rating of 61.7 on the MTC Condition Rating index under the proposed level of funding.	Target average rating of surface depending on the level of funding received.	Continued maintenance of surface roads with targeted ratings dependent on levels of funding received.
Equipment \$ 250,000 Cat I 950,000 Cat II 2,200,000 Total \$3,400,000		



Indicator of Success		
B. State Park facilities are in compliance with the Americans with Disabilities Act.		
Targets		
95/96	96/97	3-5 Years
Inventory 25% of the 268 park units for their level of compliance with ADA.	Develop and implement strategy for decreasing deficiencies identified in 1995/96. Outcome measures established to increase percent of compliance with ADA.	Complete inventory of 100% of park units for their level of ADA compliance. Continue to increase compliance consistent with available funding.

STRATEGY

- 1.3 Provide a wide variety of inspirational educational and provocative interpretive programs that enhance the visitor's understanding and enjoyment of park resources.

MEASURES

Indicator of Success		
A. Quality interpretive programs are provided to the public.		
Targets		
95/96	96/97	3-5 Years
The department will build a data infrastructure to measure total hours of public education and develop measures to evaluate the effectiveness of its interpretive programs and facilities. Tabulation of quantitative data will begin in January, 1996.	Begin implementation of qualitative data gathering. Based on analysis of quantitative data, the department will target improvement outcomes.	Ongoing annual monitoring and improvement of the effectiveness of its interpretive programs. Evaluation of the process.

Indicator of Success		
B. Quality educational experiences are provided for children in grades K-12.		
Targets		
95/96	96/97	3-5 Years
The Jr. Ranger Program provided 30,500 hours of education to school age children in 1994. The department will target a 5% increase to provide 32,025 hours, and will develop a procedure for evaluation of quality.	Target continued increases in participation of K-12 students with emphasis on reaching secondary school age children. Target specific outcome measures related to quality of these experiences.	With baseline data on participation from the interpretation database, target outcome measures for all educational programs.

STRATEGY

- 1.4 Provide an array of services to park visitors that are responsive to visitor needs and enhance their comfort, safety and enjoyment of park resources.

MEASURES

Indicator of Success		
A. High degree of park visitor satisfaction		
Targets		
95/96	96/97	3-5 Years
Improve visitor satisfaction rating with accuracy of reservation information by 15%.	Based upon survey to be conducted in 95/96, target additional improvements.	Continued annual visitor surveys and targeted improvements. Evaluation of the process.
Improve visitor satisfaction rating with time to reach the reservation system by 10%.	Based upon survey to be conducted in 95/96, target additional improvements.	Continued annual visitor surveys and targeted improvements. Evaluation of the process.
Improve visitor satisfaction rating with condition of restrooms and showers by 10%.	Based upon survey to be conducted in 95/96, target additional improvements.	Continued annual visitor surveys and targeted improvements. Evaluation of the process.

Indicator of Success		
B. Reduction of crimes against persons, property, accidents that involve personal injury or property damage, and incidents that require rescue activities within the geographical limits of the State Park System.		
Targets		
95/96	96/97	3-5 Years
Assemble a data base, (Public Safety Data Base), that will track the incidents of crime and visitor injuries in state park units.	Based on the incidents identified in the Public Safety Data Base, outcome measures will be established for the reduction of incident types.	Continued reduction of incidents identified in the data base, and evaluation of process to gain greater efficiency.

GOAL**2. Resource Preservation**

The California Park Service will ensure the preservation, conservation, restoration and enhancement of the natural, cultural and aesthetic resources of the State Park System. Our resource preservation and conservation efforts will set the highest standard and will be based on sound professional and scientific knowledge. We will provide statewide leadership to ensure that California's diverse natural, cultural, and ethnic heritage is managed for future generations.

STRATEGY

- 2.1 Identify all natural and cultural resources within the California Park Service and develop plans and policies necessary for their management and preservation.

MEASURES

Indicator of Success		
A. Maintenance of soil erosion standards and the protection of wildlife habitat on 450 miles of motorized recreation trails.		
Targets		
95/96	96/97	3-5 Years
The department's Off Highway Vehicle division will rate its 450 miles of motorized vehicle trails using the "Soil Conservation Guidelines/Standards for Off-Highway Vehicle Recreation Management."	The department will make continuous improvements to its motorized trail systems by targeting miles of trails, rated by the "Soil Conservation Guidelines/Standards for Off-Highway Vehicle Recreation Management."	Continued evaluation of soil conditions and actions to prevent erosion to restore all 450 miles of trails to minimum erosion hazard condition. Long term monitoring of wildlife habitat as deemed necessary.

Indicator of Success		
B. Control of exotic plant species intrusion into State Park lands.		
Targets		
95/96	96/97	3-5 Years
Department will establish baseline data to identify cost and effectiveness of exotic plant control by species.	Based on cost/effectiveness data, outcome targets will be expressed in acres controlled by species.	Continue to target for exotic species control. Re-establish cost data to reflect current inflation.

Indicator of Success		
C. The department records flora and fauna occurrences to gauge long-term trends to biological diversity.		
Targets		
95/96	96/97	3-5 Years
Install and implement a data-base structure which records flora and fauna occurrences, species listing and related information in each of the department's 22 districts.	Continued implementation of the data structure developed in 1995/96. Begin evaluations of trends.	Ongoing use of flora and fauna occurrence data to analyze trends to biological diversity. Outcome targets established based upon this analysis. Evaluation of the effectiveness of this system.

2.2 Implement scientifically based resource and collection management programs that address district and system wide priorities.

MEASURES

Indicator of Success		
A. Natural resources are monitored and managed to ensure health of the resource and to minimize impact from natural and human processes.		
Targets		
95/96	96/97	3-5 Years
Implement a natural resource inventory/monitoring instrument in 10 State Park units.	Implement natural resource inventory/monitoring instrument in 22 additional units.	Continued implementation of natural resource inventory/monitoring instrument to a total of 100 park units which have been identified as in need of this system. Evaluation of system to determine its effectiveness.

STRATEGY

- 2.3 Protect natural and cultural resources from internal/external and short/long-term threats.

MEASURES

Indicator of Success		
A. Decreased use of energy, natural resources and environmental toxins.		
Targets		
95/96	96/97	3-5 Years
Establish a sustainable practices database with historical consumption rates of energy and natural resources and the presence of environmental toxins.	Outcome measures for decreased consumption and use will be established using the sustainable practices data.	Continued reduction. Evaluation of the system.

Indicator of Success		
B. Reintroduction of fire into the natural ecological process.		
Targets		
95/96	96/97	3-5 Years
In fiscal year 1994/95, the department applied prescribed burning to approximately 1350 acres of its parklands. In 1995/96, the department will apply prescribed burning to 3,500 acres of its parklands. Establish a cost per acre baseline structure for future cost/outcome measures.	Additional acres will be targeted for prescribed burning with cost/outcome calculations.	Continued targeted acres for prescribed burning using cost/outcome calculations. Evaluation of program's effectiveness by measurement of natural vegetation occurrences and cost/outcome analysis.

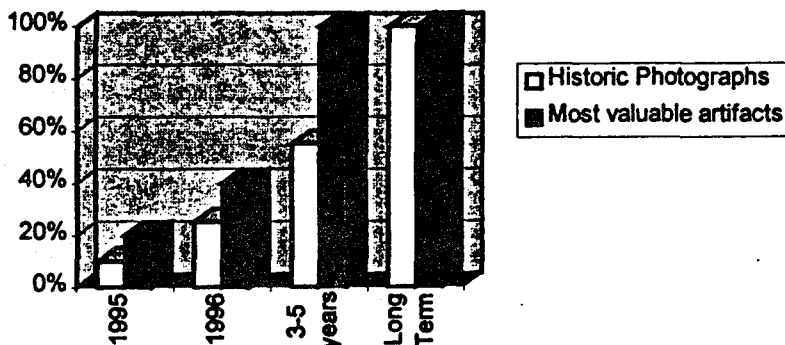
Indicator of Success

C. Historic artifacts are protected and made available for public use.

Targets

95/96	96/97	3-5 Years
The department has approximately 25,000 artifacts in its central museum collections inventory which it considers to be of highest value. The department will conduct electronic imaging and bar coding to 20% of this total.	Complete electronic imaging and bar coding of a total of 40% of the highest valued artifacts.	Complete electronic imaging and bar coding of 100% of the highest valued artifacts. Evaluation of remaining collection to determine priority artifacts for future imaging.
Inventory and catalog at-risk historic artifacts into the department's automated registration system in two park units.	Continue inventory and catalog process at three additional units.	Complete inventory and catalog process at a determined number of units. Evaluate effectiveness of process.
Image capture and data entry of 7,500 historic photographs, 10% of the department's statewide collection of 75,000.	Complete image capture and data entry of an additional 7,500-11,000 photographs for a total of 20-25% of the statewide collection.	Continued capture of images and data entry with long range target of 100% of its photographs captured.

Timeline for Electronic Capture of Historic Artifacts and Photographs in Statewide Collection



GOAL

3. Financial Responsibility

The California Park Service will pursue a long-term funding source which will provide for future expansion, and ensure that state parks are preserved and open for public use and enjoyment. We will pursue the goal of greater economic self-sufficiency by maximizing and diversifying our internal revenue production activities and seeking support and financial contributions from individuals and corporations.

STRATEGY

3.2 Establish additional revenue generating opportunities within the California Park Service.

MEASURES

Indicator of Success		
A. New sources of revenue are identified through entrepreneurial methods for future financial viability.		
Targets		
95/96	96/97	3-5 Years
Enhance department infrastructure for the management and development of concessions, marketing, grants, conference centers, non-profit organizations and planning and developing strategies for revenue generation.	Target increases in revenue from new sources.	Target increases in revenue. Evaluate results of efforts. Check data and restructure plans as needed. Evaluate effectiveness of process.

Indicator of Success		
B. Accurate and timely accounting for park revenue and visitor attendance.		
Targets		
95/96	96/97	3-5 Years
The department will develop a data base to accurately track revenue and visitor attendance.	Based on the visitor data base, outcome measures will be established, targeting increases in revenue and visitation.	Continued monitoring and targeting potential increases in revenue and visitation. Evaluation of the system.

Indicator of Success

C. Increased revenue to department through newly created major concessions.

Targets

95/96	96/97	3-5 Years
Five new concessions will be processed through Legislative and Administrative channels.	Further development of concession contracting.	Generate at least \$500,000 in annual gross sales from each new concession.

Indicator of Success

D. Increased revenue to department from existing concessions, leases, and operating agreements.

Targets

95/96	96/97	3-5 Years
The department generates approximately \$7.7 million annually from existing concessions, leases, and operating agreements. The department will generate an increase of 3% in gross sales from its 1994/95 total of \$52,350,000, for a total increase of approximately \$1.5 million, resulting in a corresponding increase in revenue.	Target further increase from existing concessions, leases, and operating agreements.	Continued increases in revenue from existing concessions, leases, and operating agreements. Re-evaluation of concessions to identify potential for further increases.

GOAL

4. Organizational Efficiency

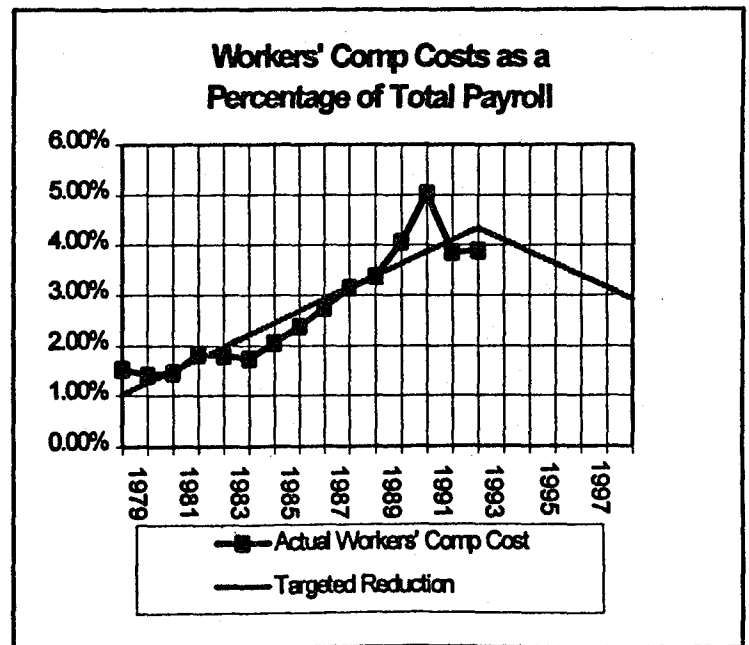
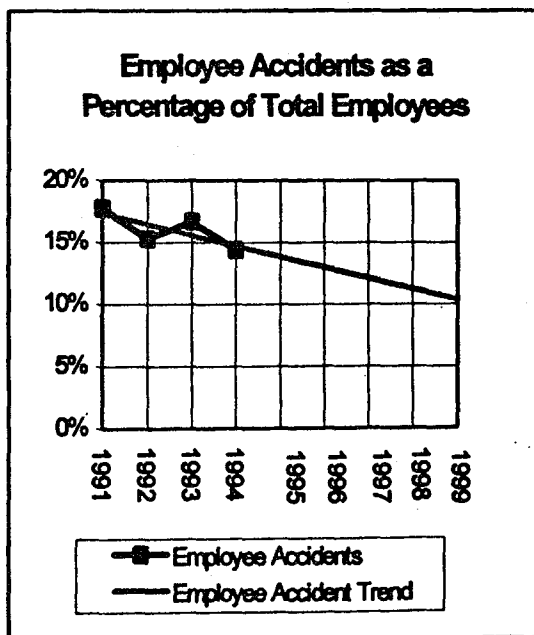
The California Park Service will meet the challenges and opportunities of the future by maximizing the use of technologies and by instituting continual improvements to the department's work processes. We recognize that a key element to the success of our department is the maintenance of a qualified, motivated work force. This motivates our efforts to improve the recruitment, development, use and retention of our valued employees.

STRATEGY

4.1 Use TQM methodology to continually assess the effectiveness and efficiency of internal processes.

MEASURES

<i>Indicator of Success</i>		
A. The reduction of employee injury rate and workers' compensation cost.		
<i>Targets</i>		
95/96	96/97	3-5 Years
The department commits to reduce its injury rate to no more than 13% of the total annual work force and to reduce workers' compensation cost to no more than 3.8% of total payroll.	Conduct further evaluation of the department's injury and workers' compensation rate. Based on findings, commit to a further reduction.	Continue evaluation and reduction commitments.



Indicator of Success

B. Increased efficiency (time and money) in work processes resulting from control agency relief.

Targets

95/96	96/97	3-5 Years
<p>Through increased efficiencies, the department will generate approximately \$660,000 from the following categories.</p>	<p>Increased efficiencies will generate target for additional savings.</p>	<p>Evaluation of work processes for continued improvement.</p>
<p>Contract Administration \$ 61,970 Records Management 5,800 Procurement 137,000 Land Acquisition 300,000* Development 158,000* \$662,770</p>		

*Bond Funding

1.2A Decrease park infrastructure deterioration**Explanation**

The department's maintenance funding is allotted in two categories. Category I maintenance includes all annual preventive and recurring maintenance, as well as maintenance recurring on two to five year cycles. Category II includes recurring maintenance on a six or more year cycle, corrective repair projects, and non-recurring maintenance. Since 1985, the department's need for infrastructure maintenance began a trend of exceeding available funding. The gap between need and funding level has been steadily increasing to the point where in 1995 the funding need for deferred maintenance is five times greater than the available allocation. The result has been a steady and predictable deterioration of roads, roofs, water systems, bridges, sewer systems, and restroom facilities. The impact of this decline is the eventual decrease in visitor satisfaction and subsequent drop in attendance. Current practice is to fund some projects that have become critical through neglect and to simply ignore the hundreds of others until they rise in priority to the critical scale. With the projected level of funding for 95-96 for maintenance projects, only a portion of the critical need will be addressed.

Data

The department's maintenance program is tracked on a central data base that defines pending workload in areas such as buildings, grounds, roads, bridges, water systems, trails, etc. All completed and deferred projects are continuously tracked so that annual outcomes can be readily identified. The data base allows for the prediction of outcomes (completed projects) for whatever funding level is eventually established.

1.2B Maintain 918 lane miles of surface roads at an average rating of 70 or above on the MTC Condition Rating and Typical Repairs Index.**Explanation**

The department maintains approximately 918 lane miles of paved roadway. Maintenance of this roadway consists of category I maintenance and repair such as patching, restriping, cleaning gutters, etc., and category II maintenance which includes surface maintenance, sealing, upgrades, resurfacing, etc. The cost of maintenance to roads that are kept in very good to excellent condition is less than 1/10 of roads that have not received this attention. Insufficient funding for road maintenance has resulted in a backlog of maintenance need, forcing the department to divert its financial resources to the most critical road projects. The results of this growing backlog are deteriorating roadways and poor utilization of funds.

Data

The department inspects its roadways and tracks their condition using the Metropolitan Transportation Commission's Condition Rating and Typical Repairs index. This system allows the department to prioritize its projects to ensure maximum outcome for available funding.

1.2C State park facilities are in compliance with the Americans with Disabilities Act.**Explanation**

Title II of the Americans with Disabilities Act (ADA) prohibits state and local agencies from discriminating against persons with disabilities and from excluding participation in or denying benefits of programs, services, or facilities to persons with disabilities. Additionally, ADA requires places of public accommodation, commercial facilities, and certain private entities to be accessible to, and usable by persons with disabilities. DPR has been making strides in compliance with ADA, particularly in high use areas such as bathrooms and accessible campsites in high attendance units. However, at this time it is not clear

just how much work still needs to be accomplished to bring the department into full or substantial compliance with ADA requirements.

Data

While continuing the upgrading of facilities, the department will assess all facilities for their level of ADA compliance and rate them in terms of work needed to establish full compliance. The rating system will enable maintenance dollars to be more efficiently directed to priority areas, and specific outcomes will be identified in terms of increased ADA compliance levels.

1.3A Quality interpretive programs are provided to the public**Explanation**

Interpretation is one of the principal missions of the department, as defined by statute. Interpretation covers a broad range of topics, i.e., environmental living programs, school programs, educational guides, nature walks, campfire programs, interpretive displays, and Junior Ranger programs. There are thousands of interpretive activities carried out in and around park units throughout the year. Currently, the department has no measure of the effectiveness of these programs. Data is incomplete or lacking in terms of attendance and the quality of the experience.

Data

The department will build a data infrastructure in 95-96 to measure the effectiveness of its interpretive programs. Information will be assembled on who is conducting interpretation, the hours being offered, the type of program, the visitor attendance, and the quality of the experience. This data base will then be used in following years to identify improvement outcomes for interpretive programs.

1.3B Quality educational experiences are provided for children in grades K-12.**Explanation**

The department provides educational experiences to school age children such as the Jr. Ranger Program, Jr. Lifeguard Program, Environmental Living Program, and various other in-park and off-site programs, which serve a dual purpose; contributing valuable hours of learning to our school-aged children and passing on the values that are critical to our mission. The Department of Education generates a cost per unit based upon average daily attendance in its school system. The department's cost to run its Jr. Ranger Program is approximately 50% of this cost per unit. The department believes there is the potential for more participation in its existing educational programs through improvements in programs and training materials. It also seeks to broaden its scope to include secondary school age children with a statewide effort to educate children about the California State Parks' cultural and historic park resources.

Data

The department will measure hours of participation in its K-12 educational programs and examine their cost per value relationship. Currently, data for the Jr. Ranger Program is most accurate. Measures to determine quality of the experience will be developed and implemented. The department will commit to targeted outcomes in its other educational programs as data becomes available from the interpretation database.

1.4A High degree of visitor satisfaction**Explanation**

The department offers a wide variety of services to visitors at its park units, i.e., information centers, concessions, restrooms, campsites, trails, safety patrol. To provide quality services to our visitors, it is essential to know and understand the visitor's needs and desires. Therefore, in fiscal year 94-95, the depart-

Endnotes for Measures

ment developed and implemented a "Visitor Satisfaction Survey" to assess satisfaction levels for the services offered.

Data

The survey was conducted in the spring, summer, and fall seasons of fiscal year 94-95. There were 15,000 visitors surveyed. Results showed significant dissatisfaction with the department's reservation system. Also rated as important, was restroom cleanliness. Outcome measures for these areas have been established for 95-96; each area targeted for percentage improvement over the baseline established in the 94-95 survey. Re-survey will occur in 95-96 to determine results.

1.4B Reduction of crimes against persons, property, accidents, that involve personal injury or property damage, and incidents that require rescue activities within the geographical limits of the State Park System.

Explanation

The department carries out a public safety program for its visitors by deploying rangers (sworn peace officers) in park units. Rangers provide a law enforcement presence and respond to public disturbances, crimes against people and property, visitor accidents, and traffic accidents. Although it is commonly assumed that the visitors to state parks usually have a safe experience, there is not sufficient data available to assess the effectiveness of the public safety program. More accurate data is needed to better manage ranger deployment, and to assess the overall impact of the public safety effort.

Data

In fiscal year 94-95, the department developed and tested a data collection system that will collect information on multiple factors of public safety in parks ("Public Safety Data Base"). In fiscal year 95-96, data will be entered and used as a basis to set outcome measures for safety improvement in 96-97.

2.1A Maintenance of soil erosion standards and the protection of wildlife habitat on 450 miles of motorized recreation trails.

Explanation

The department's Off Highway Motor Vehicle division operates park units dedicated for off highway vehicle recreation. They are required by statute to maintain their motorized trails at a level that will enable sustained long term use of the park resources with minimal impact to soil and wildlife. Trail maintenance is an ongoing process that involves a variety of activities, i.e., trail engineering, road bed alteration, backfilling lost soil, revegetation, and rerouting of trails. Trail maintenance schedules in the past have been constructed on somewhat subjective data. For more efficient trail rehabilitation, the department will apply a rating system to all motorized trails, thus establishing a data base for future maintenance efforts.

Data

The department will use the standards contained in the "Soil Conservation Guidelines/Standards for Off-Highway Vehicle Recreation Management." The standards provide a measure for soil erosion that will be used as a baseline for future outcome measures of improvement.

2.1B Control of exotic plant species intrusion in State Park lands.

Explanation

Exotic plant intrusion into state park lands is an ongoing problem in natural resource management. The department attempts to maintain parks in a natural state as defined by the presence of native plant life at a designated period in California's natural history. Exotics or non-native plants disrupt the natural biodiversity of the California landscape. Eucalyptus, star thistle, Scottish broom, and gorse are examples of exotic species that

ATTACHMENT B

have an established presence in parks that must be controlled in order to protect naturally occurring plant life.

Data

The department has experimented with the most effective ways to eliminate and control exotics. Methods such as prescribed burning, herbicides, tilling, and uprooting have been applied with a variety of results. Plant species data will be established to track the most successful methods of control and costs benefit ratios established to focus maximum impact with available funds.

2.1C The department records flora and fauna occurrences to gauge long-term trends to biological diversity.

Explanation

In order to effectively manage the department's natural resources, it is necessary to track the occurrence and condition of flora and fauna within and around park units. Currently, the park system does not have complete information on the plants and animals in park units. With complete information, observations over time can be made to evaluate the condition of biodiversity and implement programs for effective management of the natural resources.

Data

Each park district will assemble a data base of plant and animal occurrences using information derived from direct observation, other agencies' data, historical references, etc. The data collection will be a continuous process and will be automated and made available to other districts and agencies.

2.2A Natural resources are monitored and managed to ensure health of the resource and to minimize impact from natural and human processes.

Explanation

The department is implementing a monitoring program that will identify key natural resources, i.e. individual or populations of species, communities of species, or natural processes that influence resources. The new system will standardize the manner in which resource information is collected in terms of the selection of key species for observation and the methodology of actual field observation. The standardization will ensure the collection of quality data which will be used to determine the status and health of the natural systems.

Data

In fiscal year 94-95, the department developed and tested a natural resource inventory /monitoring instrument. In fiscal year 95-96, the instrument will be used to begin assembling information on the status of natural systems in 10 state park units.

2.3A Decreased use of energy, natural resources and the presence of environmental toxins

Explanation

The foundation of the department's mission is the promotion of stewardship for the state's natural and cultural resources. It is therefore natural and expected that the park system would be a leader and model in the area of sustainable land use practices. The department intends to exert its leadership role by developing programs that will effectively reduce its use of natural resources and promote its successful efforts for others to model.

Data

Currently the department does not track/analyze its use of water, electrical energy, fuels, wood, waste generation, or the amount of applied chemical compounds. A data infrastructure will be established to measure these areas and establish baselines on which to base future reduction efforts.

2.3B Reintroduction of fire into the natural ecological process

Explanation

Over the last 50 years, wildfire has been effectively excluded from state park lands. Current land management science has determined that fire is a necessary element in the natural ecological process. Cyclical fire provides for greater biodiversity by allowing the natural succession of vegetation. It also reduces the build-up of large fuel sources, thereby preventing catastrophic fire events. The department uses prescribed burning to reintroduce the natural burn cycles.

Data

In the past, the department has used the number of burn projects completed as a measure of program success. Currently, past burn project data is being reconfigured to show outcomes, or the number of acres burned. Acres burned will then be used as the new baseline measure for future outcome measurement.

3.2C Historic artifacts are protected and made available for public use.**Explanation**

The department has an extensive collection of historic artifacts and photographs that are stored in its facilities in West Sacramento, as well as throughout park districts. The department intends to bring its collections up to curatorial standards and make them more available for interpretive purposes as well educational research. To accomplish this, it is necessary to first address the backlog of curatorial work necessary for preservation and protection. Cataloging, scanning and documentation of objects and photographs needs to be completed in a systematic manner to prevent damage and the potential for theft. This is a long term, continuous process that will have phased outcomes over multiple fiscal years.

Data

Museum objects will be documented in the department's automated registration system. In each fiscal year, a percentage of the collection will be targeted for cataloging, scanning and documentation.

3.2A New sources of revenue are identified through entrepreneurial methods for future financial viability.**Explanation**

With the trend of decreasing general fund revenues, the department has taken the initiative to locate new sources of revenue to support its programs. This strategy has made it imperative that DPR becomes more professional and efficient in its revenue generating activities. At this time, there is a myriad of potential, revenue generating initiatives that are taking place throughout the department, i.e., entrepreneurial partnerships, state park merchandising, concessions development, ecotourism opportunities and grant applications. The need at this time is to maximize the efficiency of these efforts by consolidating resources within one organizational unit. This will enable a more cohesive approach to revenue generation as well as the efficient tracking of new dollars.

Data

As each new project is brought on line, fiscal inputs and outputs will be tracked. In fiscal year 96-97, outcome measures for new revenue generation will be established.

3.2B Accurate and timely accounting for park revenue and visitor attendance.**Explanation**

The California State Park Service generates nearly 27% of its entire support budget from park use fees from paid day use, camping, and boating fees. Over 65 million people visit California State Parks every year. With an accurate standardized method of revenue and attendance reporting, the department will have the ability to establish a cost per visitor ratio to enable managers to better manage their financial resources.

Data

Currently, the department has no standardized method of revenue and attendance reporting. A data infrastructure and improved standardization of reporting and collection methods will be established so that outcome measures can be determined using this data.

3.2C,**3.2D Increased revenue from new and existing concessions, leases, and operating agreements.****Explanation**

The department oversees an extensive concessions program throughout its park units. Although the financial return on these contracts is in the millions, it is still necessary to maximize new revenue opportunities to meet the challenge of the department's decreasing share of general fund dollars. In fiscal year 94-95, DPR identified 5 new major concessions (concessions with potential for gross annual receipts in excess of \$500,000, or an initial investment of \$500,000) for development in specific park units. Additionally in the same year, a study was completed of existing concessions to determine ways to maximize their financial return.

Data

The new concessions are now in the multi-layer review and approval process. Existing concessions have been analyzed in terms of current and potential income, and a baseline income has been calculated on which to base future outcome measurement.

4.1A The reduction of employee injury rate and workers' compensation cost.**Explanation**

The department has been experiencing unacceptably high levels of employee injuries and compensation costs over the past five fiscal years. Although there has been an assortment of injury prevention procedures in place throughout work sites, preventable injuries have continued and the compensation costs have consistently exceeded budgeted dollars. The resulting situation is large amounts of employee lost time, a decrease in available staff to perform essential functions, and a reduction in the ability to meet visitor needs. The seriousness of this situation prompted the department's director, in fiscal year 94-95, to establish a quality improvement team for the purpose of studying the problem and identifying and implementing solutions.

Data

In fiscal year 94-95 the quality team developed a data base showing who was being injured, the type of injuries, where the injuries occurred, and the injured body part. The data revealed that slips, trips, falls, and lifting were the main causes of injuries. Solutions were developed and are in the process of being implemented. The number of injuries and cost are being monitored monthly to track progress on the improvement measure.

4.1B Increased efficiency in work processes resulting from control agency relief.**Explanation**

In fiscal year 94-95, the department was granted an assortment of control agency relief from the Department of General Services as part of the budget MOU. As a result of this relief, many redundancies in review processes were eliminated in areas such as contract administration, records management, procurement, land acquisition, and park development. The department was able to decrease cycle times in work processes as well as save dollars in its support budget and bond funded projects. With control agency relief now in place, additional savings are anticipated for fiscal year 95-96.

Data

Dollar savings from control agency relief are being tracked in the CALSTARS accounting system.