



Legislative
Analyst's
Office

staff guide

December 2000

Cover painting *Capitol 4*
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INTRODUCTION

WHAT IS THE LAO?

The Legislative Analyst's Office—often referred to as the LAO—provides fiscal and policy information and advice to the Legislature. The office, which has been in existence for almost 60 years, is known for its nonpartisan analyses of the state's budget, programs and finances. The LAO serves both houses and all 120 Members.

THE LAO PERFORMS MANY ROLES:

- ***Budget Analysis.*** The office's main job is to advise the Legislature on fiscal matters. The LAO provides Members an extensive analysis of the Governor's annual budget proposal in February, with updates on the state's fiscal situation throughout the year.
- ***Special Reports.*** The LAO publishes many other documents throughout the year on a variety of state and local fiscal and policy issues.
- ***Elections-Related Work.*** The office also prepares analyses of statewide initiatives and all statewide ballot propositions.

HOW DOES THE OFFICE ASSIST MEMBERS?

The office can assist Members in many ways, by providing:

- ***Basic Information.*** Through its budget and other documents, the office provides information on state finances and the operation of state programs.
- ***Recommendations for Action.*** The office makes recommendations to the Legislature on budget matters and on program issues.
- ***Confidential Responses to Questions.*** The LAO provides confidential answers to Member requests for information or analysis of issues.
- ***Briefings.*** Staff can meet with Members to brief them on fiscal-related issues or to provide basic program information.

HOW CAN I GET ASSISTANCE FROM THE LAO?

The easiest way to get help is to call the office. Contact information, by section and program area, is available on pages 38 through 41. For any issue, Members can contact the Legislative Analyst, Elizabeth Hill, or one of her deputies, Hadley Johnson or Mac Taylor, at (916) 445-4656.

Members can make written requests to the office by:

- ***E-Mail.*** Send an e-mail message to liz.hill@lao.ca.gov.
- ***Fax.*** Our main fax number is (916) 324-4281. The Education Section fax number is (916) 324-4548.
- ***Delivery.*** Requests can be delivered directly to the office, which is located across from the Capitol (925 L Street, Suite 1000). Please do not send requests by U.S. mail or inter-office mail because of the time delay.

analytical

staff

ELIZABETH G. HILL

Legislative Analyst
(916) 445-4656
liz.hill@lao.ca.gov



Expertise

- Overall state budget
- Public finance
- Intergovernmental issues

Education

MPP/1975, Public Policy, University of California, Berkeley
BA/1973, Human Biology, Stanford University

MARY ADÈR

Senior Fiscal & Policy Analyst
(916) 445-6442
mary.ader@lao.ca.gov



Expertise

- Child welfare services
- Child support

Education

MPP/1998, Public Policy, University of California, Berkeley
MPH/1998, Public Health, University of California, Berkeley
BA/1991, Psychology, Dartmouth College

JERRY BEAVERS



**Director, Business, Labor &
Capital Outlay**
(916) 322-8402
jerry.beavers@lao.ca.gov

Expertise

- Capital outlay planning and finance
- Public employee-employer relations and retirement
- Economic development, business regulation and consumer issues

Education

BS/1962, Engineering, Chico State College
Registered Engineer(since 1970), State of California

TODD BLAND

Coordinator, Social Services
(916) 445-6442
todd.bland@lao.ca.gov



Expertise

- Overall social services issues
- Aging
- SSI/SSP

Education

MPP/1989, Public Policy, Harvard University
BA/1984, History, Yale University

STEVE BOILARD



Senior Fiscal & Policy Analyst
(916) 445-5921
steve.boilard@lao.ca.gov

Expertise

- Habitat protection and land acquisition
- Recycling and conservation issues
- Traffic enforcement, driver licensing and vehicle registration programs

Education

Ph.D./1992, Political Science, University of California, Santa Barbara
MA/1988, Government, California State University, Sacramento
BA/1984, Political Science, University of California, Santa Barbara

JENNIFER BORENSTEIN

Fiscal and Policy Analyst
(916) 445-8641
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Expertise

- Special education
- Education technology
- Health-related programs in schools

Education

MPP/2000, Public Policy, University of California, Berkeley
BA/1991, Economics, University of California, Berkeley

FARRA BRACHT



Senior Fiscal & Policy Analyst
(916) 445-6061
farra.bracht@lao.ca.gov

Expertise

- Medi-Cal—families/children

Education

MPA/1996, Public Administration, New York University, New York
BA/1993, English Literature, University of Southern California

ANNA BRANNEN

Principal Fiscal & Policy Analyst
(916) 445-4660
anna.brannen@lao.ca.gov



Expertise

- State information technology
- General government and state administration

Education

BA/1980, Psychology, California State University, Sacramento

BUZZ BREEDLOVE



Coordinator, Higher Education
(916) 445-8641
buzz.breedlove@lao.ca.gov

Expertise

- Overall higher education
- University of California
- Student financial aid

Education

MPP/1978, Public Policy, University of California, Berkeley
BA/ 1975, Economics, University of California, Berkeley

DAN CARSON

Coordinator, Health Services
(916) 445-6061
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Expertise

- Overall health issues
- Mental Health

Education

MBA/1994, Business, University of California, Davis
BA/1977, Political Science and Journalism, San Francisco State University

YVONNE CHOONG



Fiscal & Policy Analyst
(916) 445-4660
yvonne.choong@lao.ca.gov

Expertise

- Adult corrections
- Elections

Education

MPP/1999, Public Policy, University of Chicago
BA/1997, Economics and Public Policy, University of California,
Berkeley

TODD CLARK

Fiscal & Policy Analyst
(916) 322-8402
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Expertise

- Economic development
- Business regulation
- Public employer-employee relations and retirement

Education

MPP/1998, Public Policy, University of Southern California
BA/1995, Economics and Political Science, The Ohio State University

MICHAEL COHEN



Senior Fiscal & Policy Analyst
(916) 445-6442
michael.cohen@lao.ca.gov

Expertise

- Local government finance
- Housing
- Vehicle License Fee

Education

MPA/1997, Public Affairs, University of Texas at Austin
BA/1995, Urban Studies, Stanford University

CRAIG CORNETT

**Director, Criminal Justice &
State Administration**
(916) 445-4660
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Expertise

- Criminal justice
- Judicial issues
- General government and state administration

Education

MPP/1983, Public Affairs, University of Texas at Austin
BA/1980, Economics and Political Science, Washington and Lee
University

CHI-MING DANA CURRY

Director, Transportation & Resources
(916) 445-5921
dana.curry@lao.ca.gov



Expertise

- Overall transportation
- Overall natural resources and environmental protection

Education

MPA/1983, Public Administration, University of Southern California
Graduate studies, 1972-1975, Economics, University of California,
Davis
MA/1971, Economics, University of Southern California
BA/1970, Economics, California State University, Sacramento

JENNIFER GIAMBATTISTA

Fiscal & Policy Analyst

(916) 445-5921

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Expertise

- Fish and wildlife issues
- State parks
- Forestry and fire protection

Education

MPP/1999, Public Policy, University of California, Berkeley

BA/1993, Political Economy of Industrial Societies, University of California, Berkeley

CHRIS GUYER



Fiscal & Policy Analyst

(916) 322-8402

chris.guyer@lao.ca.gov

Expertise

- Prisons and state hospital capital outlay
- K-12 education capital outlay
- Labor relations and regulations

Education

MS/1997, Civil Engineering, University of Colorado

BE/1995, Civil Engineering, Vanderbilt University, Nashville

EIT Registration/1995, Engineer In Training, Nashville

PAUL GUYER

Principal Fiscal & Policy Analyst
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Expertise

- Higher education capital outlay
- Natural resources capital outlay
- State property management

Education

BS/1962, Mechanical Engineering, Stanford University
Registered Mechanical Engineer, Civil Engineer,
Fire Protection Engineer and Architect

WILLIAM HERMS



Fiscal & Policy Analyst
(916) 322-8402
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Expertise

- California agricultural policy
- Indian gambling, state gaming
- Consumer Affairs

Education

MA/1997, Political Science, University of California, Santa Barbara
BS/1992, Political Science, Florida International University, Miami

MARK IBELE

Senior Fiscal & Policy Analyst
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Expertise

- State tax programs
- General tax policy/administration
- Public finance

Education

Ph.D./1997, Urban Studies and Policy, Massachusetts Institute of Technology
MPP/1982, Public Policy, University of California, Berkeley
BA/1978, History, Cornell University

HADLEY JOHNSON



Deputy Legislative Analyst
(916) 445-5456
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Expertise

- Overall state budget
- Public finance
- Intergovernmental issues

Education

MPA/1977, Public Administration, Bernard M. Baruch College at the City University of New York
MA/1972, Political Science, California State University, Long Beach
BA/1969, Political Science, University of California, Santa Barbara

GREG JOLIVETTE

Senior Fiscal & Policy Analyst
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Expertise

- Public health programs
- Healthy families
- AIDS programs

Education

MPP/1994, Public Policy, University of Wisconsin-Madison
BA/1991, Social Welfare, University of California, Berkeley

TRACY KENNY



Fiscal & Policy Analyst
(916) 445-4660
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Expertise

- Juvenile justice
- Local corrections
- Law enforcement

Education

MPP/1998, Public Policy, University of California, Berkeley
JD/1998, University of California, Berkeley
BA/1992, History, University of California, Berkeley

JENNIFER KUHN

Fiscal and Policy Analyst
(916) 445-8641
jennifer.kuhn@lao.ca.gov



Expertise

- California State University
- Teacher recruitment, training, and retention
- Higher education budget and issue tracking

Education

Ph.D./1999, Political Science, University of California, San Diego
BA/1994, Politics and Government, University of Puget Sound

REBECCA LONG



Senior Fiscal & Policy Analyst
(916) 445-5921
rebecca.long@lao.ca.gov

Expertise

- State transportation finance and decision-making
- Highway transportation
- Traffic congestion relief

Education

MPP/1998, Public Policy, University of Michigan
BA/1994, Politics, University of California, Santa Cruz

ROBERT MANWARING

Senior Fiscal and Policy Analyst
(916) 445-8641
robert.manwaring@lao.ca.gov



Expertise

- School Accountability
- Adult and vocational education
- Pupil standards and assessments
- School choice/ vouchers
- Charter schools
- Class size reduction

Education

MA/1994, Economics, University of California, Davis
BA/1992, Economics, Cal Poly, San Luis Obispo

STUART MARSHALL



Principal Fiscal and Policy Analyst
(916) 445-8641
stuart.marshall@lao.ca.gov

Expertise

- California Community Colleges
- K-12 special education
- K-12 and higher education fiscal and policy history

Education

Ph.D./1981, Economics of Education, Stanford University
MBA/1973, Business, Stanford University
BA/1969, Economics, Providence College

KEELY MARTIN BOSLER

Fiscal & Policy Analyst
(916) 324-4942
keely.martin@lao.ca.gov



Expertise

- Overall state budget
- State expenditures
- Demographics/economics

Education

MS/2000, Applied Economics, Cornell University
BS/1997, Agricultural Business, California State University, Chico

SONA NAGAR



Fiscal & Policy Analyst
(916) 445-6442
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Expertise

- University of California
- Student Aid Commission
- California Postsecondary Education Commission

Education

MPP/2000, Public Policy, University of Michigan
BA/1992, History, Northwestern University

MARK NEWTON

Principal Fiscal & Policy Analyst

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Expertise

- Water policy and CALFED
- Environmental regulation and funding

Education

MPA/1992, Intergovernmental Management, University of Southern California

LLB/1986, Law, Queen's University

MS/1983, Economics (Public Finance), London School of Economics and Political Science, University of London

BA/1982, Economics and Political Science, University of Toronto

MARIANNE O'MALLEY



Principal Fiscal & Policy Analyst

(916) 445-6442

marianne.omalley@lao.ca.gov

Expertise

- Local government finance
- Property tax shift (ERAF)
- Mandates

Education

MPP/1985, Public Policy, Harvard University

BA/1982, Economics and Political Science, California State University, Chico

KASIA O'NEILL

Fiscal & Policy Analyst
(916) 445-6442
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Expertise

- Cash assistance
- Employment programs

Education

MPP/1999, Public Policy, University of Wisconsin-Madison
BA/1995, Urban Development and Economics, Bryn Mawr College

ERAINA ORTEGA



Fiscal & Policy Analyst
(916) 445-4660
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Expertise

- Judicial and court issues
- General government and state administration

Education

MPP/1999, Public Policy, Harvard University
BA/1997, Political Science, University of California, Irvine

TIFFANY REYES

Fiscal & Policy Analyst
(916) 445-6061
tiffany.reyes@lao.ca.gov



Expertise

- Developmental services
- Medi-Cal for the elderly and disabled
- Health services licensing and Medi-Cal fraud issues

Education

MPA/2000, Public Affairs, University of Texas at Austin
BSFS/1986, International Relations, Georgetown University

REBECCA RONQUILLO



Fiscal & Policy Analyst
(916) 445-4660
rebecca.ronquillo@lao.ca.gov

Expertise

- Employment programs

Education

MPA/2000, Public Affairs, University of Texas at Austin
AB/Politics, 1998, Occidental College, Los Angeles

ANTHONY SIMBOL

Fiscal and Policy Analyst
(916) 445-8641
anthony.simbol@lao.ca.gov



Expertise

- Supplemental/remedial instruction
- Child care and development
- English language learners
- Alternative education programs

Education

MPP/1998, Public Policy, University of California, Berkeley
BA/1995, Political Science and Economics, University of California,
Irvine

ERIK SKINNER



Fiscal and Policy Analyst
(916) 445-8641
erik.skinner@lao.ca.gov

Expertise

- Proposition 98
- K-12 education finance

Education

MPP/1998, Public Policy, University of Michigan
BA/1991, History, Grinnell College

MAC TAYLOR

Deputy Legislative Analyst
(916) 445-6511
mac.taylor@lao.ca.gov



Expertise

- Overall state budget
- Public finance
- Intergovernmental issues

Education

MPA/1978, Public Affairs, Princeton University
BA/1976, Political Science, University of California, Riverside

ROBERT TURNAGE



Coordinator, K-12 Education
(916) 445-8641
robert.turnage@lao.ca.gov

Expertise

- General K-12 education issues
- Master Plan for K-12 Education

Education

MBA/1982, Business, Yale University
BA/1979, Economics and Environmental Studies, University of
California, Santa Cruz

JON DAVID VASCHÉ

**Director, Economics, Taxation,
& Fiscal Forecast**
(916) 324-4942
dave.vasche@lao.ca.gov



Expertise

- Overall state budget
- Economics/demographics
- Taxation/public finance

Education

Ph.D./1975, Economics, University of California, Berkeley
MA/1968, Economics, University of California, Berkeley
BA/1967, Economics, University of California, Riverside

JASON WELLER



Fiscal & Policy Analyst
(916) 445-5921
jason.weller@lao.ca.gov

Expertise

- Public transportation (state, regional and local)
- Transportation financing and regional transportation planning
- High speed rail

Education

MPP/1999, Economic and environmental policy, University of Michigan
BA/1995, International Relations, Carleton College

BRAD WILLIAMS

Senior Economist
(916) 324-4942
brad.williams@lao.ca.gov



Expertise

- Economic/fiscal forecasting
- Overall state budget
- Economic studies

Education

MA/1978, Economics, University of California, Davis
BA/1976, Economics, University of California, Davis

support

staff

LARRY CASTRO

**Manager, Administration &
Human Resources**
(916) 445-3557
larry.castro@lao.ca.gov



Areas of Responsibility

- Office budget, finances, and administration
- Recruitment, selection, and training

Education

MBA/1986, Business, University of California, Berkeley
BA/1984, Chemistry, University of California, Santa Cruz

WIL DAVIES



Manager, Information Services
(916) 322-2072
wil.davies@lao.ca.gov

Areas of Responsibility

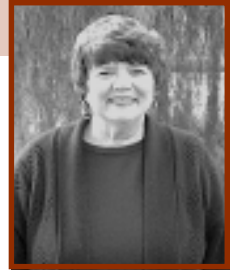
- Overall LAO information technology and publishing

Education

MPP/1977, Public Policy, University of Michigan
BA/1975, History, International Affairs, Albion College

JUDY CASHNER

Secretary
(916) 445-5921
judy.cashner@lao.ca.gov



Areas of Responsibility

- Health Services
- Transportation and Resources

SANDI HARVEY



Systems Analyst
(916) 322-2072
sandi.harvey@lao.ca.gov

Areas of Responsibility

- PC software support and training
- PC hardware and network support

CINDI LITCHFIELD

Secretary
(916) 324-4942
cindi.litchfield@lao.ca.gov



Areas of Responsibility

- Economics, Taxation, and Fiscal Forecasting
- Local Government
- Social Services

IRINA LOBACHEVA

Programmer Analyst
(916) 322-2072
irina.lobacheva@lao.ca.gov



Areas of Responsibility

- Web-based programming and database design
- PC software support

ANTHONY LUCERO



Printing Trade Specialist III
(916) 445-2375
anthony.lucero@lao.ca.gov

Areas of Responsibility

- Printing of LAO publications
- General office support

MAUREEN LYON-GROW

Secretary
(916) 445-8641
maureen.lyongrow@lao.ca.gov



Areas of Responsibility

- Higher Education
- K-12 Education
- Research assistance

TINA MCGEE

Executive Secretary
(916) 445-4656
tina.mcgee@lao.ca.gov



Areas of Responsibility

- Provide support to Executive Office
- Oversee secretarial support

CAROL PERRIN



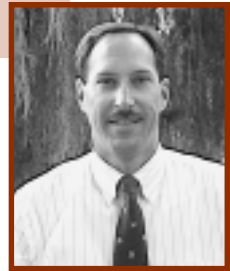
Administrative Assistant
(916) 445-2386
carol.perrin@lao.ca.gov

Areas of Responsibility

- Accounting, payroll, and benefits programs
- Personnel and financial records

DAVID RENDAHL

Publications Coordinator
(916) 322-2072
david.rendahl@lao.ca.gov



Areas of Responsibility

- Oversee design and production of publications
- Create charts and graphics

ANDREA STAHLEY

Administrative Assistant
(916) 445-4656
andrea.stahley@lao.ca.gov



Areas of Responsibility

- Management assistant, graphics, and website support
- Back-up executive and clerical support
- Research assistance

JIM STAHLEY



Production Supervisor
(916) 445-2375
jim.stahley@lao.ca.gov

Areas of Responsibility

- Oversee print shop and business services
- General office support

SUPATRA TUTTLE

Receptionist
(916) 445-4656
supatra.tuttle@lao.ca.gov



Areas of Responsibility

- LAO switchboard
- LAO libraries and mail distribution

JIM WILL

Secretary
(916) 445-4660
jim.will@lao.ca.gov



Areas of Responsibility

- Business, Labor, and Capital Outlay
- Criminal Justice and State Administration

ASSIGNMENTS

BY SECTION

Legislative Analyst	Elizabeth G. Hill
Deputy Legislative Analyst	Hadley Johnson, Jr.
Deputy Legislative Analyst	Mac Taylor
Executive Secretary	Tina McGee

Business, Labor, and Capital Outlay

Director	Gerald Beavers
Capital outlay/state indebtedness/labor	Chris Guyer
Business regulation and development	Todd Clark
Consumer protection/gambling	Bill Herms
Capital outlay/property management	Paul Guyer
Secretary	Jim Will

Criminal Justice and State Administration

Director	Craig Cornett
Adult corrections	Yvonne Choong
Courts	Eraina Ortega
Juvenile/local criminal justice	Tracy Kenny
Information technology and state administration	Anna Brannen
Secretary	Jim Will

Economics, Taxation, and Fiscal Forecasting

Director	Jon David Vasché
Economics/forecasting	Brad Williams
Budget overview/demographics	Keely Martin Bosler
Taxes	Mark Ibele
Secretary	Cynthia Litchfield

Higher Education

Coordinator	Buzz Breedlove
UC/financial aid	Sona Nagar/Buzz Breedlove
Community Colleges	Stuart Marshall
CSU	Jennifer Kuhn
Secretary	Maureen Lyon-Grow

K-12 Education

Coordinator	Robert Turnage
Proposition 98	Erik Skinner
Compensatory education/childcare	Anthony Simbol
School reform/accountability	Robert Manwaring
Special Education	Jennifer Borenstein
Teacher training/retention	Jennifer Kuhn
Secretary	Maureen Lyon-Grow

Health Services

Coordinator	Daniel C. Carson
Medi-Cal—families/children	Farra Bracht
Medi-Cal—elderly/disabled	Tiffany Reyes
Public health/Healthy Families	Greg Jolivet
Mental health	Daniel C. Carson
Secretary	Judy Cashner

Social Services

Coordinator	Todd Bland
CalWORKs	Kasia O'Neill
Child welfare, child support	Mary Adèr
Aged, blind, and disabled	Todd Bland
Employment programs	Rebecca Ronquillo
Secretary	Cynthia Litchfield

Local Government

Director	Mac Taylor
County and city fiscal affairs	Marianne O'Malley
County and special district fiscal affairs	Michael Cohen
Secretary	Cynthia Litchfield

Transportation and Resources

Director	Dana Curry
Transportation financing/highways	Rebecca Long
Public Transportation	Jason Weller
Traffic enforcement/resources conservation	Steve Boilard
Resources Agency departments	Jennifer Giambattista
Environmental Protection Agency departments	Mark C. Newton
Secretary	Judy Cashner

Administration and Human Resources

Manager	Larry Castro
Accounting	Carol Perrin
Administration Support	Andrea Stahley

Production

Supervisor	Jim Stahley
Printing Trade Specialist	Anthony Lucero

Information Services

Manager	Wil Davies
Publishing Coordinator	David Rendahl
Systems Analyst	Sandra Harvey
Programmer Analyst	Irina Lobacheva
Reception	Supatra Tuttle

ASSIGNMENTS

BY PROGRAM AREA

Aging	Todd Bland	445-6442
Agricultural Labor Relations	Chris Guyer	322-8402
Air Resources Board	Mark Newton	445-5921
Arts Council	Eraina Ortega	445-4660
Bond Financing	Chris Guyer	322-8402
Budgetary Reserve	K. Martin Bosler/B. Williams	324-4942
Cal-EPA	Mark Newton	445-5921
CalWORKs	Kasia O'Neill	445-6442
Capital Outlay	Gerald Beavers	322-8402
California Coastal Commission	Steve Boilard	445-5921
California State University	Jennifer Kuhn	445-8641
Cash Management	Keely Martin Bosler	324-4942
Child Care	Anthony Simbol	445-8641
Child Support Services	Mary Adèr	445-6442
Child Welfare Services	Mary Adèr	445-6442
Community Colleges	Stuart Marshall	445-8641
Community Services and Development	Kasia O'Neill	445-6442
Conservation	Steve Boilard	445-5921
Consumer Affairs	William Herms	322-8402
Controller	Eraina Ortega	445-4660
Corporations	Todd Clark	322-8402
Corrections	Yvonne Choong	445-4660
Courts	Eraina Ortega	445-4660
Data Centers	Anna Brannen	445-4660
Demographic Data and Forecasts	Keely Martin Bosler	324-4942
Developmental Disabilities	Tiffany Reyes	445-6061
Economic Data and Forecasts	Brad Williams	324-4942
Education (K-12)	Robert Turnage	445-8641
Education (Higher)	Buzz Breedlove	445-8641
Education testing/accountability	Rob Manwaring	445-8641
Emergency Medical Services Authority	Greg Jolivet	445-6061
Emergency Services	Tracy Kenny	445-4660
Employer-Employee Relations	Todd Clark	322-8402
Employment Development	Rebecca Ronquillo	445-6442
Energy Commission	Todd Clark	322-8402
Environmental Health Hazard Assessment	Mark Newton	445-5921
Equalization	William Herms	322-8402
Expenditure Data and Forecasts	K. Martin Bosler/B. Williams	324-4942
Fair Employment and Housing	Chris Guyer	322-8402
Fair Political Practices Commission	Yvonne Choong	445-4660
Federal Funds	Keely Martin Bosler	324-4942
Finance	Anna Brannen	445-4660
Financial Institutions	Todd Clark	322-8402
Fish and Game	Jennifer Giambattista	445-5921
Food and Agriculture	William Herms	322-8402

Forestry and Fire Protection	Jennifer Giambattista	445-5921
Franchise Tax Board	William Herms	322-8402
Gambling	William Herms	322-8402
General Fund Condition	K. Martin Bosler/B. Williams	324-4942
General Services	Anna Brannen	445-4660
General Services—Property Management	Paul Guyer	322-8402
Healthy Families	Greg Jolivet	445-6442
Higher Education Capital Outlay	Paul Guyer	322-8402
Highway Patrol	Steve Boilard	445-5921
Horse Racing	William Herms	322-8402
Housing and Community Development	Michael Cohen	445-6511
Immigration	Keely Martin Bosler	324-4942
Industrial Relations	Chris Guyer	322-8402
Information Technology	Anna Brannen	445-4660
In-Home Supportive Services	Todd Bland	445-6442
Insurance	Todd Clark	322-8402
Integrated Waste Management Board	Mark Newton	445-5921
Justice	Tracy Kenny/Eraina Ortega	445-4660
Local Government	M. Cohen/M. O'Malley	445-6511
Lottery	William Herms	322-8402
Managed Health Care	Todd Clark	322-8402
Managed Risk Medical Insurance Board	Greg Jolivet	445-6061
Mandates	Marianne O'Malley	445-6511
Medi-Cal—elderly/disabled	Tiffany Reyes	445-6061
Medi-Cal—families/children	Farra Bracht	445-6061
Mental Health	Daniel C. Carson	445-6061
Motor Vehicles	Steve Boilard	445-5921
Parks and Recreation	Jennifer Giambattista	445-5921
Pesticide Regulation	Mark Newton	445-5921
Proposition 98	Erik Skinner	445-8641
Public Health	Greg Jolivet	445-6061
Public Transportation	Jason Weller	445-5921
Public Utilities Commission	Todd Clark	322-8402
Retirement Systems	Todd Clark	322-8402
Revenue Data and Forecasts	Brad Williams	324-4942
School Facilities	Chris Guyer	322-8402
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