



Legislative
Analyst's
Office

staff
guide

November 2002

Cover painting *Capitol 4*
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INTRODUCTION

WHAT IS THE LAO?

The Legislative Analyst's Office—often referred to as the LAO—provides fiscal and policy information and advice to the Legislature. The office, which has been in existence for over 60 years, is known for its nonpartisan analyses of the state's budget, programs, and finances. The LAO serves both houses and all 120 Members.

THE LAO PERFORMS MANY ROLES:

- **Budget Analysis.** The office's main job is to advise the Legislature on fiscal matters. The LAO provides Members an extensive analysis of the Governor's annual budget proposal in February, with updates on the state's fiscal situation throughout the year.
- **Special Reports.** The LAO publishes many other documents throughout the year on a variety of state and local fiscal and policy issues.
- **Elections-Related Work.** The office also prepares analyses of statewide initiatives and all statewide ballot propositions.

HOW DOES THE OFFICE ASSIST MEMBERS?

The office can assist Members in many ways, by providing:

- **Basic Information.** Through its budget and other documents, the office provides information on state finances and the operation of state programs.
- **Recommendations for Action.** The office makes recommendations to the Legislature on budget matters and on program issues.
- **Confidential Responses to Questions.** The LAO provides confidential answers to Member requests for information or analysis of issues.
- **Briefings.** Staff can meet with Members to brief them on fiscal-related issues or to provide basic program information.

HOW CAN I GET ASSISTANCE FROM THE LAO?

The easiest way to get help is to call the office. Contact information, by section and program area, is available on pages 36 through 39. For any issue, Members can contact the Legislative Analyst, Elizabeth Hill, or one of her deputies, Hadley Johnson or Mac Taylor, at (916) 445-4656.

Members can make written requests to the office by:

- **E-Mail.** Send an E-mail message to liz.hill@lao.ca.gov.
- **Fax.** Our main fax number is (916) 324-4281. The Education Section fax number is (916) 324-4548.
- **Delivery.** Requests can be delivered directly to the office, which is located across from the Capitol (925 L Street, Suite 1000). Please do not send requests by U.S. mail or inter-office mail because of the time delay.

analytical

staff

ELIZABETH G. HILL

Legislative Analyst
(916) 445-4656
liz.hill@lao.ca.gov



Expertise

- Overall state budget
- Public finance
- Intergovernmental issues

Education

MPP/1975, Public Policy, University of California, Berkeley
BA/1973, Human Biology, Stanford University

MARY J. ADÈR

Senior Fiscal & Policy Analyst
(916) 319-8351
mary.ader@lao.ca.gov



Expertise

- Child welfare services
- Child support

Education

MPP/1998, Public Policy, University of California, Berkeley
MPH/1998, Public Health, University of California, Berkeley
BA/1991, Psychology, Dartmouth College



TODD BLAND

Director, Social Services
(916) 319-8353
todd.bland@lao.ca.gov

Expertise

- Overall social services issues
- Aging, SSI/SSP, IHSS
- Employment programs

Education

MPP/1989, Public Policy, Harvard University
BA/1984, History, Yale University

STEVE D. BOILARD

Director, Higher Education
(916) 319-8331
steve.boilard@lao.ca.gov



Expertise

- Overall higher education issues
- California Community Colleges

Education

Ph.D./1992, Political Science, University of California, Santa Barbara
MA/1988, Government, California State University, Sacramento
BA/1984, Political Science, University of California, Santa Barbara



JENNIFER BORENSTEIN

Senior Fiscal & Policy Analyst
(916) 319-8338
jennifer.borenstein@lao.ca.gov

Expertise

- Special education
- Education finance
- K-12 mandates

Education

MPP/2000, Public Policy, University of California, Berkeley
BA/1991, Economics, University of California, Berkeley

KEELY MARTIN BOSLER

Fiscal & Policy Analyst
(916) 319-8309
keely.martin@lao.ca.gov



Expertise

- Energy/electricity
- Water

Education

MS/2000, Applied Economics, Cornell University
BS/1997, Agricultural Business, California State University, Chico



FARRA C. BRACHT

Senior Fiscal & Policy Analyst
(916) 319-8355
farra.bracht@lao.ca.gov

Expertise

- Medi-Cal—families/children
- Managed care

Education

MPA/1996, Public Administration, New York University, New York
BA/1993, English Literature, University of Southern California

ANNA BRANNEN

Principal Fiscal & Policy Analyst
(916) 319-8344
anna.brannen@lao.ca.gov



Expertise

- State information technology
- General government and state administration

Education

BA/1980, Psychology, California State University, San Bernardino

VICTORIA CARREON



Senior Fiscal & Policy Analyst
(916) 319-8330
victoria.carreon@lao.ca.gov

Expertise

- School accountability
- Pupil standards and assessments

Education

MPP/1994, Public Policy, University of California, Berkeley
BA/1992, Political Science, Stanford University

DANIEL C. CARSON

Director, Health Services
(916) 319-8350
dan.carson@lao.ca.gov



Expertise

- Overall health issues
- Mental Health
- Substance abuse treatment services

Education

MBA/1994, Business, University of California, Davis
BA/1977, Political Science and Journalism, San Francisco State
University

TODD R. CLARK



Senior Fiscal & Policy Analyst
(916) 319-8361
todd.clark@lao.ca.gov

Expertise

- Economic development
- Business regulation and industrial relations
- Public employer-employee relations and retirement

Education

MPP/1998, Public Policy, University of Southern California
BA/1995, Economics and Political Science, Ohio State University

MICHAEL COHEN

Director, State Administration
(916) 319-8310
michael.cohen@lao.ca.gov



Expertise

- Overall state administration issues
- Elections issues
- Housing

Education

MPA/1997, Public Affairs, University of Texas at Austin
BA/1995, Urban Studies, Stanford University



JEFF CUMMINS

Fiscal & Policy Analyst
(916) 319-8343
jeff.cummins@lao.ca.gov

Expertise

- Juvenile justice
- Local corrections
- Law enforcement

Education

MA/1999, Politics, Claremont Graduate University
BA/1997, Political Science, Westmont College

CHI-MING DANA CURRY

Director, Transportation
(916) 319-8320
dana.curry@lao.ca.gov



Expertise

- Overall transportation

Education

MPA/1983, Public Administration, University of Southern California
MA/1971, Economics, University of Southern California
BA/1970, Economics, California State University, Sacramento



LISA FOLBERG

Fiscal & Policy Analyst
(916) 319-8358
lisa.folberg@lao.ca.gov

Expertise

- Public health programs
- Healthy Families
- AIDS programs

Education

MPP/2001, Public Policy, Georgetown University
BA/1993, Anthropology, San Francisco State University

CATHERINE B. FREEMAN

Fiscal & Policy Analyst
(916) 319-8321
catherine.freeman@lao.ca.gov



Expertise

- Air quality, solid waste, pesticides, and hazardous waste issues
- Environmental risk assessment
- Habitat protection and land acquisition

Education

MS/2001, Science, Technology and Environmental Policy, University of Minnesota
BA/1994, Economics and Environmental Studies, University of California, Santa Cruz



JENNIFER S. GIAMBATTISTA

Senior Fiscal & Policy Analyst
(916) 319-8325
jennifer.giambattista@lao.ca.gov

Expertise

- Fish and wildlife issues
- State parks
- Forestry and fire protection
- Recycling and conservation issues

Education

MPP/1999, Public Policy, University of California, Berkeley
BA/1993, Political Economy of Industrial Societies, University of California, Berkeley

MARYZA GUTIERREZ

Fiscal & Policy Analyst
(916) 319-8336
maryza.gutierrez@lao.ca.gov



Expertise

- Compensatory Education
- Alternative Education
- Health-related programs
- Education technology

Education

MPA/2001, Public Administration, University of Southern California
BA/1998, History, University of California, San Diego



CHRISTOPHER M. GUYER

Senior Fiscal & Policy Analyst
(916) 319-8363
chris.guyer@lao.ca.gov

Expertise

- Corrections capital outlay
- K-12 education capital outlay
- Seismic issues

Education

MS/1997, Civil Engineering, University of Colorado
BE/1995, Civil Engineering, Vanderbilt University, Nashville
Registered Civil Engineer

J. PAUL GUYER

Principal Fiscal & Policy Analyst
(916) 319-8364
paul.guyer@lao.ca.gov



Expertise

- Higher education capital outlay
- State property management

Education

BS/1962, Mechanical Engineering, Stanford University
Registered Mechanical Engineer, Civil Engineer, Fire Protection
Engineer and Architect



MARK A. IBELE

Principal Fiscal & Policy Analyst
(916) 319-8308
mark.ibele@lao.ca.gov

Expertise

- State and local tax programs
- General tax policy/administration
- Public finance

Education

Ph.D./1997, Urban Studies and Policy, Massachusetts Institute of
Technology
MPP/1982, Public Policy, University of California, Berkeley
BA/1978, History, Cornell University

ROBERT INGENITO



Data Specialist
(916) 319-8365
robert.ingenito@lao.ca.gov

Expertise

- Fiscal and economic data
- Demographics
- Modeling and database management

Education

MA/1994, Economics, California State University, San Francisco
BS/1991, Economics, mathematics, and statistics,
University of California, Riverside
BA/1991, Political science, University of California, Riverside



HADLEY JOHNSON

Deputy Legislative Analyst
(916) 319-8303
hadley.johnson@lao.ca.gov

Expertise

- Overall state budget
- Public finance
- Intergovernmental issues

Education

MPA/1977, Public Administration, Bernard M. Baruch College at the
City University of New York
MA/1972, Political Science, California State University, Long Beach
BA/1969, Political Science, University of California, Santa Barbara

GREG JOLIVETTE

Director, Criminal Justice
(916) 319-8340
greg.jolivette@lao.ca.gov



Expertise

- Overall criminal justice

Education

MPP/1994, Public Policy, University of Wisconsin-Madison
BA/1991, Social Welfare, University of California, Berkeley



JENNIFER C. KUHN

Senior Fiscal & Policy Analyst
(916) 319-8332
jennifer.kuhn@lao.ca.gov

Expertise

- Teacher issues
- Charter schools
- Class size reduction
- Student financial aid

Education

Ph.D./1999, Political Science, University of California, San Diego
BA/1994, Politics and Government, University of Puget Sound

STEPHEN R. LEHMAN

Principal Fiscal & Policy Analyst
(916) 319-8322
steve.lehman@lao.ca.gov



Expertise

- State office facilities
- Natural resources capital outlay
- Health and social services capital outlay

Education

BA/1978, Sociology, California State University, Sacramento



LISA ANN MANGAT

Senior Fiscal & Policy Analyst
(916) 319-8341
lisa.mangat@lao.ca.gov

Expertise

- Adult corrections

Education

MBA/1997, Business Administration, California State University,
Sacramento
BA/1992, Philosophy, University of California, Davis

ROBERT MANWARING

Director, K-12 Education
(916) 319-8333
robert.manwaring@lao.ca.gov



Expertise

- Overall K-12 education issues
- Categorical reform
- Master plan for education
- Federal No Child Left Behind Act

Education

MA/1994, Economics, University of California, Davis
BA/1992, Economics, Cal Poly, San Luis Obispo



KASIA O'NEILL MURRAY

Senior Fiscal & Policy Analyst
(916) 319-8354
kasia.o'neill@lao.ca.gov

Expertise

- CalWORKs
- Food Stamps
- Rehabilitation

Education

MPP/1999, Public Policy, University of Wisconsin-Madison
BA/1995, Urban Development and Economics, Bryn Mawr College

SONA NAGAR

Fiscal & Policy Analyst
(916) 319-8337
sona.nagar@lao.ca.gov



Expertise

- University of California
- California Postsecondary Education Commission
- Adult and Vocational Education

Education

MPP/2000, Public Policy, University of Michigan
BA/1992, History, Northwestern University

MARK C. NEWTON



**Director, Resources and
Environmental Protection**
(916) 319-8323
mark.newton@lao.ca.gov

Expertise

- Overall natural resources and environmental protection
- Water policy and CALFED
- Environmental funding

Education

MPA/1992, Intergovernmental Management, University of Southern
California
LLB/1986, Law, Queen's University
MS/1983, Economics (Public Finance), London School of Economics
and Political Science, University of London
BA/1982, Economics and Political Science, University of Toronto

MARIANNE O'MALLEY

Principal Fiscal & Policy Analyst
(916) 319-8315
marianne.o'malley@lao.ca.gov



Expertise

- Local government finance
- Property tax shift (ERAF)
- Mandates

Education

MPP/1985, Public Policy, Harvard University
BA/1982, Economics and Political Science, California State University,
Chico

TIFFANY REYES REDDY



Senior Fiscal & Policy Analyst
(916) 319-8357
tiffany.reyes@lao.ca.gov

Expertise

- Developmental services
- Medi-Cal for the elderly and disabled
- Health services licensing and Medi-Cal fraud issues

Education

MPA/2000, Public Affairs, University of Texas at Austin
BSFS/1986, International Relations, Georgetown University

YVETTE RINCON

Fiscal & Policy Analyst
(916) 319-8342
yvette.rincon@lao.ca.gov



Expertise

- Judicial and court issues

Education

MPA/2002, Public Administration, University of Arizona
BA/1999, Criminal Justice, New Mexico State University



JOEL RIPHAGEN

Senior Fiscal & Policy Analyst
(916) 319-8360
joel.riphagen@lao.ca.gov

Expertise

- State transportation finance and decision-making
- Highway transportation
- Traffic congestion relief

Education

MPP/1999, Public Policy, University of Chicago
BA/1996, Sociology, Rice University

ANTHONY SIMBOL

Senior Fiscal & Policy Analyst
(916) 319-8334
anthony.simbol@lao.ca.gov



Expertise

- California State University
- Child care and after school programs

Education

MPP/1998, Public Policy, University of California, Berkeley
BA/1995, Political Science and Economics, University of California,
Irvine

MAC TAYLOR



Deputy Legislative Analyst
(916) 319-8301
mac.taylor@lao.ca.gov

Expertise

- Overall state budget
- Public finance
- Intergovernmental issues

Education

MPA/1978, Public Affairs, Princeton University
BA/1976, Political Science, University of California, Riverside

JON DAVID VASCHE

**Director, Economics, Taxation,
and Fiscal Forecasting**
(916) 319-8305
dave.vasche@lao.ca.gov



Expertise

- Overall state budget
- Economics/demographics
- Taxation/public finance

Education

Ph.D./1975, Economics, University of California, Berkeley
MA/1968, Economics, University of California, Berkeley
BA/1967, Economics, University of California, Riverside



BRAD WILLIAMS

Senior Economist
(916) 319-8306
brad.williams@lao.ca.gov

Expertise

- Economic/fiscal forecasting
- Overall state budget
- Short- and long-term finance

Education

MA/1978, Economics, University of California, Davis
BA/1976, Economics, University of California, Davis

support

staff



LARRY CASTRO

**Manager, Administration and
Human Resources**
(916) 319-8304
larry.castro@lao.ca.gov



Areas of Responsibility

- Office budget, finances, and administration
- Recruitment, selection, and training

Education

MBA/1986, Business, University of California, Berkeley
BA/1984, Chemistry, University of California, Santa Cruz

WIL DAVIES



Manager, Information Services
(916) 319-8311
wil.davies@lao.ca.gov

Areas of Responsibility

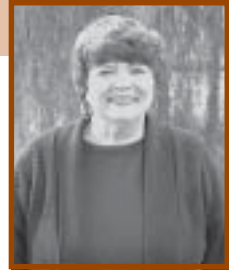
- Overall LAO information technology and publishing

Education

MPP/1977, Public Policy, University of Michigan
BA/1975, History, International Affairs, Albion College

JUDY CASHNER

Secretary
(916) 319-8329
judy.cashner@lao.ca.gov



Areas of Responsibility

- Resources and Environmental Protection
- Transportation
- Capital Outlay

KARRY DENNIS-FOWLER



Administrative Assistant, Human Resources/Accounting Specialist
(916) 319-8316
karry.fowler@lao.ca.gov

Areas of Responsibility

- Accounting, payroll, and benefits programs
- Personnel and financial records

SANDI HARVEY

Systems Analyst
(916) 319-8312
sandi.harvey@lao.ca.gov



Areas of Responsibility

- PC software support and training
- PC hardware and network support

LAWRENCE HUTCHINS

Secretary
(916) 319-8307
lawrence.hutchins@lao.ca.gov



Areas of Responsibility

- Economics, Taxation, and Fiscal Forecasting
- Local Government
- Social Services
- State Administration

IRINA LOBACHEVA

Senior Systems Analyst
(916) 319-8314
irina.lobacheva@lao.ca.gov



Areas of Responsibility

- Web-based programming and database design
- PC software support

ANTHONY LUCERO

Printing Trade Specialist III
(916) 319-8318
anthony.lucero@lao.ca.gov



Areas of Responsibility

- Printing of LAO publications
- General office support

PAM MASH

Secretary
(916) 319-8339
pam.mash@lao.ca.gov



Areas of Responsibility

- Higher Education
- K-12 Education

TINA MCGEE



Executive Secretary
(916) 319-8302
tina.mcgee@lao.ca.gov

Areas of Responsibility

- Provide support to Executive Office
- Oversee secretarial support

DAVID RENDAHL

Publishing Coordinator
(916) 319-8313
david.rendahl@lao.ca.gov



Areas of Responsibility

- Oversee design and production of publications
- Create charts and graphics

JIM STAHLEY

Production Supervisor
(916) 319-8317
jim.stahley@lao.ca.gov



Areas of Responsibility

- Oversee print shop and business services
- General office support

SUPATRA TUTTLE



Receptionist
(916) 319-8399
supatra.tuttle@lao.ca.gov

Areas of Responsibility

- LAO switchboard
- LAO libraries and mail distribution

JIM WILL

Secretary
(916) 319-8349
jim.will@lao.ca.gov



Areas of Responsibility

- Health Services
- Criminal Justice

ASSIGNMENTS

BY SECTION

Legislative Analyst	Elizabeth G. Hill
Deputy Legislative Analyst	Hadley Johnson, Jr.
Deputy Legislative Analyst	Mac Taylor

Capital Outlay

Director	Mac Taylor
Corrections facilities/seismic issues	Chris Guyer
Higher education facilities	Paul Guyer
State offices/resources infrastructure	Steve Lehman

Criminal Justice

Director	Greg Jolivette
Adult corrections	Lisa Ann Mangat
Courts	Yvette Rincon
Juvenile/local criminal justice	Jeff Cummins

Economics, Taxation, and Fiscal Forecasting

Director	Jon David Vasché
Taxes	Mark Ibele
Fiscal and economic data/demographics	Robert Ingenito
Economics/forecasting	Brad Williams

Higher Education

Director	Steve Boilard
Community colleges	Steve Boilard
UC/adult education	Sona Nagar
CSU/child care	Anthony Simbol

K-12 Education

Director	Rob Manwaring
Education finance/special education	Jennifer Borenstein
Accountability/assessments	Victoria Carreon
Compensatory education/health-related programs	Maryza Gutierrez
Teacher training/charter schools/financial aid	Jennifer Kuhn

Health Services

Director	Daniel C. Carson
Medi-Cal—families/children	Farra Bracht
Medi-Cal—elderly/disabled	Tiffany Reyes Reddy
Public health/Healthy Families	Lisa Folberg
Mental health	Daniel C. Carson

Social Services

Director **Todd Bland**
 CalWORKs Kasia O’Neill Murray
 Child welfare, child support Mary Adèr
 Aged, blind, and disabled/employment programs Todd Bland

Local Government

Director **Mac Taylor**
 Local government issues Marianne O’Malley

Resources and Environmental Protection

Director **Mark Newton**
 Energy/water Keely Martin Bosler
 Air quality/land acquisition/solid and hazardous waste Catherine Freeman
 Wildlife/parks/forestry Jenny Giambattista

State Administration

Director **Michael Cohen**
 Information technology Anna Brannen
 Business issues/state employment Todd Clark
 State budgeting/consumer issues/gambling Vacant

Transportation

Director **Dana Curry**
 Transportation financing/highways Joel Riphagen
 Public transportation/traffic enforcement Vacant

Administration and Human Resources

Manager **Larry Castro**
 Accounting Kary Dennis-Fowler

Production

Supervisor **Jim Stahley**
 Printing Trade Specialist Anthony Lucero

Information Services

Manager **Wil Davies**
 Publishing Coordinator David Rendahl
 Senior Systems Analyst Irina Lobacheva
 Systems Analyst Sandra Harvey
 Receptionist Supatra Tuttle

Secretarial Staff

Executive Secretary **Tina McGee**
 Resources and environmental protection/transportation/
 capital outlay Judy Cashner
 Economics, taxation, and fiscal forecasting/local government/
 social services/state administration Lawrence Hutchins
 Higher education/K-12 education Pam Mash
 Health services/criminal justice Jim Will

ASSIGNMENTS

BY PROGRAM AREA

Aging	Todd Bland	319-8353
Agricultural Labor Relations	Todd Clark	319-8361
Air Resources Board	Catherine Freeman	319-8321
Arts Council	Vacant	—
Bond Financing	Brad Williams	319-8306
Budgetary Reserve	Brad Williams	319-8306
Cal-EPA	Mark Newton	319-8323
Capital Outlay	Mac Taylor	319-8301
California Coastal Commission	Catherine Freeman	319-8321
California Children & Families Commission	Mary Adèr	319-8351
California State University	Anthony Simbol	319-8334
Cash Management	Brad Williams	319-8306
Child Care	Anthony Simbol	319-8334
Child Support Services	Mary Adèr	319-8351
Community Colleges	Steve Boilard	319-8331
Community Services and Development	Kasia O'Neill Murray	319-8354
Conservation	Jennifer Giambattista	319-8325
Consumer Affairs	Vacant	—
Controller	Vacant	—
Corporations	Todd Clark	319-8361
Corrections	Lisa Ann Mangat	319-8341
Courts	Yvette Rincon	319-8342
Data Centers	Anna Brannen	319-8344
Demographic Data	Robert Ingenito	319-8365
Developmental Disabilities	Tiffany Reyes Reddy	319-8357
Economic Data and Forecasts	Brad Williams	319-8306
Education (K-12)	Rob Manwaring	319-8333
Education (Higher)	Steve Boilard	319-8331
Emergency Medical Services Authority	Lisa Folberg	319-8358
Emergency Services	Anna Brannen	319-8344
Employer-Employee Relations	Todd Clark	319-8361
Employment Development	Todd Bland	319-8353
Energy Commission	Keely Martin Bosler	319-8309
Equalization	Mark Ibele	319-8308
Expenditure Data and Forecasts	Brad Williams	319-8306
Fair Employment and Housing	Todd Clark	319-8361
Fair Political Practices Commission	Michael Cohen	319-8310
Federal Funds	Vacant	—
Finance	Vacant	—
Financial Institutions	Todd Clark	319-8361
Fish and Game	Jennifer Giambattista	319-8325
Food and Agriculture	Vacant	—
Forestry and Fire Protection	Jennifer Giambattista	319-8325
Franchise Tax Board	Mark Ibele	319-8308
Gambling	Vacant	—

S T A F F G U I D E

General Fund Condition	Brad Williams	319-8306
General Services	Anna Brannen	319-8344
General Services—Property Management	Steve Lehman	319-8322
Health Services	Lisa Folberg	319-8358
Higher Education Facilities	Paul Guyer	319-8364
Highway Patrol	Vacant	—
Horse Racing	Vacant	—
Housing and Community Development	Michael Cohen	319-8310
Immigration	Robert Ingenito	319-8365
Industrial Relations	Todd Clark	319-8361
Information Technology	Anna Brannen	319-8344
Insurance	Todd Clark	319-8361
Integrated Waste Management Board	Catherine Freeman	319-8321
Justice	Jeff Cummins	319-8343
Legislature	Michael Cohen	319-8310
Local Government	Marianne O'Malley	319-8315
Lottery	Vacant	—
Managed Care	Farra Bracht	319-8355
Managed Risk Medical Insurance Board	Lisa Folberg	319-8358
Mandates	Marianne O'Malley	319-8315
Mental Health	Daniel C. Carson	319-8350
Military	Anna Brannen	319-8344
Motor Vehicles	Vacant	—
Native American Heritage Commission	Vacant	—
Natural Resources Infrastructure	Stephen Lehman	319-8322
Office of Statewide Health/Plan. and Dev.	Lisa Folberg	319-8358
Parks and Recreation	Jennifer Giambattista	319-8325
Public Utilities Commission	Keely Martin Bosler	319-8309
Real Estate	Vacant	—
Rehabilitation	Kasia O'Neill Murray	319-8354
Retirement Systems	Todd Clark	319-8361
Revenue Data and Forecasts	Brad Williams	319-8306
School Facilities	Chris Guyer	319-8363
Secretary of State	Michael Cohen	319-8310
Seismic Safety Commission	Chris Guyer	319-8363
Social Services	Todd Bland	319-8353
State Appropriations Limit	Brad Williams	319-8306
State Independent Living Council	Kasia O'Neill Murray	319-8354
Student Aid Commission	Jennifer Kuhn	319-8332
Taxation/tax expenditures	Mark Ibele	319-8308
Tax Relief	Mark Ibele	319-8308
Toxic Substances Control	Catherine Freeman	319-8321
Trade and Commerce	Todd Clark	319-8361
Transportation	Joel Riphagen	319-8360
Treasurer	Brad Williams	319-8306
University of California	Sona Nagar	319-8337
Veterans Affairs	Tiffany Reyes Reddy	319-8357
Water Resources	Keely Martin Bosler	319-8309
Water Resources Control Board	Keely Martin Bosler	319-8309
Workers' Compensation	Todd Clark	319-8361
Youth Authority	Jeff Cummins	319-8343

LAO PUBLICATIONS

IN 2002

- Overview of the 2002-03 Governor's Budget (January)
- Building Standards in Higher Education (January)
- Analysis of the 2002-03 Budget Bill (February)
- The 2002-03 Budget: Perspectives and Issues (February)
- Options for Addressing the State's Fiscal Problems (February)
- Highlights of the 2002-03 Analysis and P & I (February)
- A Commuter's Dilemma: Extra Cash or Free Parking? (March)
- HOV Lanes on Route 14: Effects of Part-Time Operation (April)
- President's Welfare Reform Reauthorization Plan—
Fiscal Effect on California (April)
- Better Protection of Fish and Wildlife:
Improving Fish and Game's CEQA Review (April)
- Enhancing Implementation and Oversight:
Proposition 40 Resources Bond (May)
- Overview of the 2002-03 May Revision (May)
- Rural Crime Prevention Program:
Evaluation Shows Some Signs of Success (May)
- HMOs and Rural California (August)
- An Evaluation of Racial Profiling Data Collection and Training
(August)
- Fiscal Effect on California: Congressional Welfare Reform
Reauthorization Proposals (August)
- Supplemental Report of the 2002 Budget Act, 2002-03 Fiscal Year
(September)
- California Spending Plan 2002-03: The Budget Act and
Related Legislation (September)
- California's Fiscal Outlook (November)